



CITY OF NORTH LAS VEGAS

DRAFT

2018-2019 CONSOLIDATED PLAN

AND

2018 ACTION PLAN

U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD)



CITY OF NORTH LAS VEGAS
2018-2019 CONSOLIDATED PLAN

Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

This document represents the Two-year Consolidated Plan for the City of North Las Vegas (CNLV). It covers Federal Fiscal Years 2018-2019.

A Consolidated Plan is required of any city, county, or state that receives federal block grant dollars for housing and community development funding from the U.S. Department of Housing and Urban Development (HUD). There are four types of HUD block grant housing and community development programs: the Community Development Block Grant (CDBG), the HOME Investment Partnerships Program (HOME), the Emergency Solutions Grant (ESG), and the Housing Opportunities for People with AIDS (HOPWA) program. CNLV is a new direct entitlement jurisdiction for CDBG and ESG, but still participates in the Clark County HOME Consortia.

The purpose of the Consolidated Plan is:

- To identify a city's, county's, or state's housing and community development needs, priorities, goals, and strategies; and
- To stipulate how funds will be allocated to housing and community development activities during the five year planning period (this plan represents only a two-year planning cycle to take the CNLV through 2020, when the next five-year planning cycle begins).

Prior to the development of this Consolidated Plan, CNLV conducted over two years of planning and developing implementation strategies for the Choice Neighborhood Initiative Planning Grant Transformation Plan, which led to the Choice Neighborhood Revitalization Strategy Areas (NRSA). The development and implementation of the CNLV Choice Neighborhood NRSA is in line with the most recent HUD guidance addressing the establishments of NRSA's. The guidance, CPD-16-16, states that:

"A CDBG grantee that has a designated Choice Neighborhood located within its jurisdiction may request that the Choice Neighborhood also receive NRSA designation. Upon confirmation from HUD's Office of Public and Indian Housing, HUD-CPD will presume Choice Neighborhoods Implementation Grantees who are actively implementing their Transformation Plan and Choice Neighborhoods Planning Grantees (both current and former) who have completed their Transformation Plans to have met the above criteria and HUD-CPD will approve the NSRA designation."

CNLV's Transformation Plan was accepted by HUD's Office of Public & Indian Housing on April 4, 2017. In addition, on May 3, 2017 the Choice Transformation Plan was initially presented at a public City Council meeting for review and comment. Subsequently, the Choice Transformation Plan was then presented again to the public and accepted by the North Las Vegas City Council on May 17, 2017. At this meeting

the CNLV City Council passed and adopted resolution 2582 which “adopted the Choice Neighborhood Transformation Plan as a guide to direct the Departments of Economic and Business Development, Land Development and Community Services, Neighborhood and Leisure Services, and Public Works for redevelopment, investment and enhancements and as a template for the Choice Neighborhood Urban Core and other areas of the City with similar context and vision.” The Choice Neighborhood Revitalization Strategy Area Plan is based on the approved Choice Neighborhood Transformation Plan. CNLV is requesting that CPD approve their Choice Neighborhood Urban Core Target Area as a NRSA in carrying out its Implementation Strategies as described herein. For more information, see attached Choice NRSA Plan.

All proposed activities’ budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

The following high priority needs were identified in the Consolidated Plan research:

- Address supportive service needs of Homeless and Special Needs Residents
- Create community education and gathering spaces
- Address the needs of at-risk youth
- Support health and nutritional needs of low income residents
- Increase access to job training and placement programs for low income residents

3. Evaluation of past performance

This plan represents the first Consolidated Plan and Annual Action Plan for the CNLV. The CNLV has previously received funds through Clark County. The Clark County Consortium’s past Five-year Consolidated Plan, which included North Las Vegas, was organized around the HUD initiatives of: 1) Creating a Suitable Living Environment, 2) Providing Decent Housing, and 3) Creating Economic Opportunities.

To this end, the CNLV has focused on supporting social service provider operations (The Salvation Army, Shade Tree, Consumer Credit Counseling), providing food and nutrition (Catholic Charities of Southern Nevada Meals on Wheels, Lutheran Social Services), improving community facilities (library renovation), providing youth education and programs (Public Education Foundation, HELP of Southern Nevada Baby First, Andson Academics, Southern Nevada Children First, Boys and Girls Club), addressing accessibility barriers (sidewalks), preventing homelessness with emergency assistance (Catholic Charities of Southern Nevada Project Hope, Shade Tree), and revitalization (Choice Neighborhood Revitalization Strategy Area). These are important partners in addressing the needs of low income residents and persons experiencing homelessness and met the critical needs in North Las Vegas. Public services funding of this type is expected to continue.

The primary challenges encountered during the last Consolidated Plan period were timing- and contact-related. To address these challenges, the CNLV intends to hold grantees to more stringent timelines.

4. Summary of citizen participation process and consultation process

Before the development of the Consolidated Plan and Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH), CNLV conducted a robust public engagement process for their Choice Neighborhood Transformation Plan, which targeted a 1.25 square mile urban area. This process included over 50 community meetings, 9 neighborhood design charrettes, and 1,000 resident surveys administered within the targeted urban core area.

Working off the public input from the Transformation Plan, CNLV provided additional citizen participation opportunities during the development of the Two-year Consolidated Plan and AI/AFH, which included:

- Stakeholder Focus Groups—14 stakeholders participated in two focus groups during the development of the AI/AFH;
- Community Meeting to discuss AI/AFH findings and receive feedback—Over 30 residents participated;
- Resident Focus Group—12 residents from predominately low- to moderate-income and minority-concentrated areas participated in a focus group during the development of the AI/AFH;
- Online Stakeholder Survey—78 stakeholder participated;
- Stakeholder and CNLV Staff Interviews—conducted during both the AI/AFH and Consolidated Plan processes to understand local programs and services;
- Marketing of focus groups, community meetings, survey, public comment periods, and public hearings—promoted through 76 stakeholders, CNLV’s website, and/or emails sent to community constituents;
- AI/AFH 30-day public comment period;
- Citizen Participation Plan 30-day public comment period;
- Consolidated Plan and Action Plan 30-day public comment period; and
- Public Hearings during the development of the Consolidated Plan and during the public comment period of the draft.

HUD recently issued 24 CFR 91.100, which extends stakeholder consultation to broadband internet service providers, organizations engaged in narrowing the digital divide, agencies whose primary responsibilities include the management of flood prone areas, public land or water resources, and emergency management agencies. This new requirement is related to the barriers created by lack of access to information and online education and skill development experienced by residents living in rural areas without reliable broadband and/or wireless access and/or residents who cannot afford to pay for access. In developing the Consolidated Plan and Action Plan, the CNLV reached out to Cox Communications and T-Mobile to participate in the stakeholder survey. Local representatives from these

telecommunications companies identified the greatest unmet community development needs in CNLV as job training programs and business skills development.

5. Summary of public comments

Citizens and stakeholders were invited to comment on the draft Two-year Consolidated Plan during the 30-day public comment period that began on May 1, 2018 and ended on May 31, 2018. Citizens and stakeholders also participated on the proposed Action Plan allocation in a public hearing on March 6, 2018. Another hearing was held on May 16, 2018 where staff presented the proposed goals and objectives of the Two-year Consolidated Plan and final funding allocation for the 2018 Annual Action Plan. All comments and views were accepted and considered in development of the Consolidated Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

The City of North Las Vegas accepts all public comments.

7. Summary

Please see above.

The Process

PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NORTH LAS VEGAS	Neighborhood and Leisure Services Department
ESG Administrator	NORTH LAS VEGAS	Neighborhood and Leisure Services Department

Table 1 – Responsible Agencies

Narrative

Consolidated Plan Public Contact Information

Lorena Candelario
Manager of Real Property and Housing Services
City of North Las Vegas
Neighborhood and Leisure Services
2250 Las Vegas Blvd, N. Suite 208
North Las Vegas, NV 89030
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Jim Haye
Neighborhood Services Coordinator
City of North Las Vegas
Neighborhood and Leisure Services
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PR-10 Consultation - 91.100, 91.200(b), 91.215(I)

1. Introduction

Historically, the Consortium's Consolidated Plan was developed through a cooperative effort between all jurisdictions affected by the plan. Each subrecipient grantee consulted with Clark County and Clark County was responsible for researching and submitting the plan.

The North Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The Consortium reviews Consolidated Plans as requested. There is currently one housing and community development consortia in Clark County: the Clark County HOME Consortium (Clark County and North Las Vegas).

This section describes the consultation efforts undertaken to:

1. Coordinate the development of the annual plan with the efforts of housing providers, social service providers, health care providers and relevant government agencies;
2. Coordinate the development of the annual plan with Continuum of Care efforts; and
3. Elicit public input.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. North Las Vegas brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee.

The discussions cover subjects such as joint projects, coordination of grant CDBG, ESG, and HOME applications cycles, and emerging homeless issues. A representative from the COC attends the consortium meeting to further inform the discussions around regional homeless coordination. A representative of the Nevada State Housing Division also attends the consortium meetings on a regular basis. With regional participation in the Consortium meetings, each jurisdiction is able to better assess local housing needs, homeless and community development practices and projects.

Lead-based paint hazards were assessed as part of the County Consolidated Plan, as the county administers public health programs. The risks of lead paint exposure by CNLV residents were evaluated and considered in setting priorities and developing the allocation plan. The county has two trained and certified Lead Based Paint Risk Assessors in the Community Resources Management Division. North Las Vegas also has a Risk Assessor.

A variety of other groups provide opportunities for the various jurisdictions' governments to coordinate with outside entities in the promotion, production and planning of affordable housing and homeless assistance.

These groups include:

State of Nevada Housing Division Advisory Committee on Housing: a volunteer group that advises the Housing Division. The Nevada Housing Division Advisory Committee was established by the 1995 Legislature. The Committee is appointed by the Director of the Department of Business and Industry and meets quarterly to review program activities of the Housing Division.

United Way Emergency Food and Shelter Program Board (EFSP): a volunteer board that reviews applications from non-profits and makes recommendations on projects for award of EFSP funds.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

Southern Nevada has a process in place for regional collaboration on homeless issues, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, including the CNLV staff oversees the CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Neighborhood and Leisure Services Manager and staff for the CNLV. It also includes Neighborhood Services staff for the City of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United Way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City. Moreover, the SNH CoC empowers the Continuum of Care Evaluation Working Group (CoCEWG), whose members represent a

myriad of stakeholders including representatives from public and private agencies, who bring a wealth of experience in public policy/administration, homeless services, domestic violence and sub-populations of homeless. The CoCEWG oversees the planning, operations and activities of the CoC with staff support from Clark County Social Service. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/ recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. Clark County and the CNLV staff are active participants in the CoC EWG with the ESG programs from all jurisdictions being a standing item on the agenda.

All CoC EWG meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all of the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

All ESG recipients in the CoC's geographic area have representation that sits on the CoC EWG. ESG is a standing item on the CoC EWG monthly meeting agenda, where ESG grantees provide information on allocation of ESG funds, discuss ESG application processes-at each stage, work with the CoC EWG to develop performance/written standards and report on subrecipient monitoring. The CoC EWG also reviews and approves the ESG written standards, which are updated through discussions with subrecipients, and provides the funding priorities to the ESG allocations committees which are then approved by their respective boards and councils. All ESG subrecipients are required to participate in HMIS. ESG grantees work with the CoC EWG to ensure collaboration, non-duplication of services and maximum use of resources. All HMIS administration policies and procedures are reviewed and approved by the CoC EWG.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities.

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	CATHOLIC CHARITIES OF SOUTHERN NEVADA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities of Southern Nevada participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Catholic Charities of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
2	Agency/Group/Organization	HELP OF SOUTHERN NEVADA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Employment

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	HELP of Southern Nevada participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, HELP of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
3	Agency/Group/Organization	Neighborhood Housing Services of Southern Nevada
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Anti-poverty Strategy

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Neighborhood Housing Services of Southern Nevada participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Neighborhood Housing Services of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
4	<p>Agency/Group/Organization</p>	<p>NEVADA HAND INC.</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Nevada Hand, Inc. participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Nevada Hand, Inc. was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>

5	Agency/Group/Organization	Opportunity Village
	Agency/Group/Organization Type	Services-Persons with Disabilities Services-Education Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Opportunity Village participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Opportunity Village was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
6	Agency/Group/Organization	Silver State Fair Housing Council
	Agency/Group/Organization Type	Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Silver State Fair Housing Council participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. The Fair Housing Council also provided complaint data. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Silver State Fair Housing Council was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
7	<p>Agency/Group/Organization</p>	<p>Southern Nevada Adult Mental Health</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Health Agency Publicly Funded Institution/System of Care</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Southern Nevada Adult Mental Health Services participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Adult Mental Health Services was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
8	<p>Agency/Group/Organization</p>	<p>Southern Nevada Regional Housing Authority</p>
	<p>Agency/Group/Organization Type</p>	<p>PHA</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Market Analysis</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Southern Nevada Regional Housing Authority participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Regional Housing Authority was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
9	<p>Agency/Group/Organization</p>	<p>Southern Nevada Strong</p>
	<p>Agency/Group/Organization Type</p>	<p>Publicly Funded Institution/System of Care Other government - County Other government - Local Regional organization Business and Civic Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Economic Development Market Analysis</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Southern Nevada Strong participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Strong was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
10	<p>Agency/Group/Organization</p>	<p>THE SALVATION ARMY</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment Services - Victims</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Salvation Army participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, The Salvation Army was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
11	<p>Agency/Group/Organization</p>	<p>City of North Las Vegas, Neighborhood and Leisure Services Department</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>City of North Las Vegas, Neighborhood and Leisure Services Department participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Neighborhood and Leisure Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
12	<p>Agency/Group/Organization</p>	<p>City of North Las Vegas, Land Development & Community Services</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Market Analysis</p>

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	City of North Las Vegas, Land Development & Community Services Department participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Land Development & Community Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
13	Agency/Group/Organization	The City of North Las Vegas, Economic Development Division
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, the Economic Development Division was consulted through a Stakeholder Survey and interviews, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
14	Agency/Group/Organization	BIG BROTHERS BIG SISTERS OF NEVADA
	Agency/Group/Organization Type	Services-Children Regional organization

	What section of the Plan was addressed by Consultation?	children's services
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
15	Agency/Group/Organization	City of North Las Vegas Police Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
16	Agency/Group/Organization	Chicanos Por La Causa (CPLC)
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Health Services-Education Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Children and Family Services

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
17	Agency/Group/Organization	City of North Las Vegas Fire Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
18	Agency/Group/Organization	Clark County Department of Social Services
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Non-Homeless Special Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
19	Agency/Group/Organization	Clark County School District
	Agency/Group/Organization Type	Services-Children Services-Education Other government - County
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Education
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
20	Agency/Group/Organization	COMMUNITY SERVICES AGENCY, INC
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Veterans Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
21	Agency/Group/Organization	Community Services of Nevada (CSNV)
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Mortgage Delinquency & Loss Mitigation
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
22	Agency/Group/Organization	Cox Communications
	Agency/Group/Organization Type	Business and Civic Leaders Broadband/Telecommunications leader Major Employer
	What section of the Plan was addressed by Consultation?	Economic Development Corporate diversity leader

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
23	Agency/Group/Organization	Down Syndrome Organization of Southern Nevada
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
24	Agency/Group/Organization	Global Property Management Group, Inc. (GPMGLV)
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
25	Agency/Group/Organization	GOLDEN RAINBOW
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

26	Agency/Group/Organization	Greater Las Vegas Association of Realtors
	Agency/Group/Organization Type	Housing Regional organization Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
27	Agency/Group/Organization	Las Vegas Rescue Mission
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

28	Agency/Group/Organization	Lutheran Social Services of Nevada
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
29	Agency/Group/Organization	NAMI Southern Nevada
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

30	Agency/Group/Organization	Nevada Department of Training, Employment and Rehabilitation (DETR)
	Agency/Group/Organization Type	Services-Employment Other government - State Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Equal employment opportunities
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
31	Agency/Group/Organization	Nevada Disability Advocacy and Law Center (NDALC)
	Agency/Group/Organization Type	Services-Persons with Disabilities Disability / Legal Services
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Legal services
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
32	Agency/Group/Organization	NEVADA PARTNERS, INC.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
33	Agency/Group/Organization	Salvation Army
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Employment Services - Victims
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Employment Assistance
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

34	Agency/Group/Organization	The Shade Tree, Inc.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
35	Agency/Group/Organization	Southern Nevada Center for Independent Living (SNCIL)
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
36	Agency/Group/Organization	Regional Transportation Commission (RTC) of Southern Nevada
	Agency/Group/Organization Type	Regional organization Planning organization

	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis Non-Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
37	Agency/Group/Organization	T-Mobile
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Communications Business Leader
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
38	Agency/Group/Organization	Urban Chamber of Commerce
	Agency/Group/Organization Type	Services-Employment Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
39	Agency/Group/Organization	Women's Development Center
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
40	Agency/Group/Organization	Workforce Connections
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Economic Development Employment and Training Services

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

All relevant organizations, agencies and stakeholders were invited to participate in development of the Consolidated Plan and Action Plan. As city builds local awareness, North Las Vegas anticipates stakeholder participation will grow.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care (CoC)	Southern Nevada Homelessness Continuum of Care	North Las Vegas’ goals contribute to addressing the needs of persons who are experiencing homelessness identified in the CoC.
North Las Vegas Land Use & Zoning Regulations	The City of North Las Vegas Planning & Development Services	Land use and zoning regulations were reviewed to assess barriers to housing choice.
Analysis of Impediments to Fair Housing Choice/Assessment of Fair Housing	The City of North Las Vegas Neighborhood Services Division	The fair housing strategies established for North Las Vegas overlaps with the Strategic Plan’s decent housing, economic development, and neighborhood revitalization goals.
Southern Nevada Regional Housing Authority Agency and 5-Year Plan	Southern Nevada Regional Housing Authority	The housing authority policies and procedures were reviewed to ensure they support housing choice and address the greatest needs of low income residents.
Southern Nevada Strong (SNS) Regional Plan	Regional Transportation Commission of Southern Nevada (RTC)	The regional plan has impacted planning and investment efforts in the Urban Core, which overlaps with North Las Vegas’ public facilities and improvements activities.
The Choice Neighborhood Initiative (CNI) Transformation Plan	The City of North Las Vegas Neighborhood Services Division	The Choice Neighborhood Initiative (CNI) Transformation Plan helped to create local strategies to address struggling neighborhoods through a comprehensive approach, including a neighborhood, public housing, and people strategy. While the Transformation Plan exceeds the time frame of the Consolidated and Strategic Plan, many of the neighborhood revitalization goals overlap.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Neighborhood Revitalization Strategy Area (NRSA)	The City of North Las Vegas Neighborhood Services Division	After implementing their Transformation Plan and meeting HUD’s criteria, CNLV received a NRSA designation through their comprehensive neighborhood revitalization strategy. Many of the public service and infrastructure projects meet the goals of the Strategic Plan.

Table 3 – Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(I))

Although North Las Vegas will no longer receive CDBG and ESG funds directly from Clark County, the CNLV is still in the HOME Consortia and maintains a close working relationship with the county. North Las Vegas has an interlocal agreement with Clark County for the CNLV’s balance of CDBG funding from prior grant years. The City and County drafted the interlocal agreement and it was approved by both governing bodies prior to June 30, 2018 so that funds could be available to the CNLV for the start of their next fiscal year, July 1, 2018. The CNLV will continue to coordinate with Clark County through a written agreement and/or resolution.

Narrative (optional):

The plans are consistent and outline similar goals for the five-year period. There are currently two housing and community development consortia in Clark County:

- 1) The Urban County CDBG Consortium (consists of Clark County and the Cities of North Las Vegas, Boulder City, and Mesquite); and
- 2) The Clark County HOME Consortium (Clark County and North Las Vegas).

The City of Las Vegas and the City of Henderson are separate CDBG and HOME entitlement recipients and submit their own Consolidated Plans. The Cities of Boulder City and Mesquite are part of the HOME Consortium by virtue of their participation in the CDBG Consortium. Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)). Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC), and its various committees, the Southern Nevada Homelessness Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These organizations bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, and Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for non-entitlement funding, including Choice Neighborhoods, RAD, and other opportunities that become available each year. Clark

County brings the community together for bi-monthly Southern Nevada Consortium Meetings to coordinate on regional issues related to HOME, CDBG, NSP, ESG/CoC and cross-cutting federal regulations. The discussions range from questions relating to joint projects, coordination of grant applications and emerging issues. A representative from the CoC attends to enhance the coordination with the CoC. A representative of the Nevada Housing Division has also begun to attend on a regular basis. The broad based participation in the Consortium meetings allows for an assessment of the regional impact of housing, homeless and community development policies and projects.

PR-15 Citizen Participation

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Plan was updated prior to drafting the Consolidated Plan to bring it into compliance with the provisions of 24 CFR 91.105. The CNLV notified the public of the plan's 31-day public comment period, which occurred from March 15 to April 15, 2018, through the CNLV's website and accepted all public comments.

The citizen participation process for the Two-year Consolidated Plan built upon the initial community engagement activities that occurred during the Choice Neighborhood Initiative's Transformation Plan and 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). These activities combined with the Consolidated Plan's citizen participation efforts resulted in meaningful engagement of residents and stakeholders representing local organizations and coalitions. The citizen participation process included outreach activities, media outlets, and efforts to reach underrepresented populations (e.g., those in poverty concentrated areas, with limited English proficiency, persons with disabilities). Outreach activities consisted of interviews, resident and stakeholder focus groups, resident and stakeholder surveys, and public meetings. The resident focus group was held to understand the housing and community development needs of low- to moderate-income residents, which included predominately Black/African American and Hispanic/Latino residents.

More than 150 North Las Vegas residents and stakeholders participated in the Consolidated Plan research process.

Please refer to the Citizen Participation Comments section attached to this Plan for full details of all citizen participation efforts.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Stakeholder Focus Groups	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	14 stakeholder participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
2	Community Meeting	Non-targeted/broad community	30 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
3	Resident Focus Group	Low Income Residents, Minorities, Residents of Public and Assisted Housing	12 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Choice Neighborhood Initiative Committee Meeting	Low Income Residents, Minorities	25 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Online Stakeholder Survey	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	78 stakeholder participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	https://www.surveymonkey.com/r/CNLVstakeholdersurvey
6	Marketing of Online Stakeholder Survey	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	76 stakeholders	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Citizens Advisory Committee Meeting	Non-targeted/broad community	10 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
8	Citizen Participation Plan Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
9	Public hearings on CDBG CIP project (Downtown Library)	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
10	Consolidated Plan and Action Plan Public Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Public Hearing	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Table 4 – Citizen Participation Outreach

Needs Assessment

NA-05 Overview

Needs Assessment Overview

This section of the Consolidated Plan examines housing, community, and economic development needs of residents.

The top housing, community, and economic development needs, according to input from stakeholders include:

Affordable housing for extremely low-income and very low-income households. As the rental market has become tighter regionally, rental costs have increased rapidly. At the same time, North Las Vegas has a lower rental vacancy (5.5%) than the region overall (9.5%), indicating there may be a lack of rental supply, particularly that meets the needs of low-income people.

Affordable starter homes. It is very difficult for young families and workers earning the minimum wage to find homes to buy. Homes for sale for less than \$150,000 are in poor condition or are located in areas of the CNLV with less opportunity.

Housing for special needs populations. There is limited housing in North Las Vegas for low-income seniors and families and youth experiencing homelessness and there is a large need more options in North Las Vegas.

Job training programs. Lack of job training programs is a critical need in North Las Vegas.

Community centers. Lack of both youth and senior centers in the CNLV has created a major service gap for residents.

Transportation. Lack of public transportation was identified as a major barrier to employment and access to services, especially for low-income, senior residents living in North Las Vegas.

NA-40 Homeless Needs Assessment – 91.205(c)

Introduction:

The Southern Nevada Homeless Continuum of Care (SNH CoC) is the official board acting on behalf of the Continuum of Care, of which North Las Vegas is a member. The SNH CoC has been working towards ending homelessness throughout the region and strives to ensure that each member of the community maintains economic self-sufficiency, health, and well-being. The SNH CoC is the group responsible for overseeing Help Hope Home, Southern Nevada’s plan to end homelessness.

Annually, the Clark County Social Services, in collaboration with Bitfocus, conducts a Point-in-Time survey of persons experiencing homelessness, which includes both a count and a comprehensive 39-question survey. In the 2017 survey of Clark County (also referred to as Southern Nevada), 4,353 persons were found to be experiencing homelessness and living in unsheltered conditions (i.e. living on streets, in vehicles, in encampments). 2,137 people were counted as sheltered—living in shelters, emergency housing, transitional housing, motel voucher programs, residential treatment facilities, and jails or hospitals. The 2017 count is a 5 percent increase from the previous year. The count does not include persons who are at-risk of homelessness and is thought to undercount families and children, many of whom “float” among temporary residence and may be living in domestic violence situations. The census estimates the overall annual number of homeless people in Southern Nevada is 24,981.

The Point-in-Time survey does not break out persons experiencing homelessness by city or jurisdiction, therefore, the analysis looks at the larger region, rather than specify totals in North Las Vegas. Persons experiencing homelessness are inherently transient, therefore identifying those in a single city or jurisdiction does not provide a full picture of the problems or needs.

To better understand the needs of people experiencing homelessness, the Consolidated Plan research team conducted a stakeholder survey. 22 of the 78 stakeholders felt sufficiently knowledgeable to respond to the questions about persons experiencing homelessness.

Stakeholders were asked to identify principal challenges faced by persons experiencing homelessness in North Las Vegas in receiving services, acquiring housing, and remaining housed. The top challenges stakeholders identified were lack of access to mental health care, lack of affordable housing, and inadequate shelters, transitional housing, and combined services. Some of the open-ended answers from stakeholders were:

- “My experience with the homeless is a lack of long-term mental health counseling, services and programs. There are several short-term programs, but not many that can help a homeless person take the steps to being housed and working.”
- “Finding jobs that can support affordable rent in appropriate living conditions”
- “We need social services and housing combined. Shelter care is expensive and never ending. If you can get person on SSI and Medicaid, in a low cost apartment, you are so much better off.”

When stakeholders were asked what resources are most needed to help the people they serve end their experience with homelessness, the top responses were affordable housing and wraparound services.

Homeless Needs Assessment

Population	Estimate the # of persons experiencing homelessness on a given night		Estimate the # experiencing homelessness each year	Estimate the # becoming homeless each year	Estimate the # exiting homelessness each year	Estimate the # of days persons experience homelessness
	Sheltered	Unsheltered				
Persons in Households with Adult(s) and Child(ren)	292	8	N/A	N/A	N/A	N/A
Persons in Households with Only Children	20	238	N/A	N/A	N/A	N/A
Persons in Households with Only Adults	1,825	4,107	N/A	N/A	N/A	N/A
Chronically Homeless Individuals	84	356	N/A	N/A	N/A	N/A
Chronically Homeless Families	1	1	N/A	N/A	N/A	N/A
Veterans	367	324	N/A	N/A	N/A	N/A
Unaccompanied Child	152	1,900	N/A	N/A	N/A	N/A
Persons with HIV	11	29	N/A	N/A	N/A	N/A

Table 5 - Homeless Needs Assessment

Data Source
Comments:

2017 Southern Nevada Homeless Census & Survey Comprehensive Report

Indicate if the homeless population is: Has No Rural Homeless

If data is not available for the categories "number of persons becoming and exiting homelessness each year," and "number of days that persons experience homelessness,"

describe these categories for each homeless population type (including chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth):

In the 2017 Point-in-Time survey, 365 respondents reported that they were homeless for the first time—down from the 535 respondents in 2016. During the same time period, the percentage of survey respondents who experienced homelessness 4 or more times in the last 3 years—one of the criteria that determines whether a person can be deemed chronically homeless—increased from 24.6 percent to 28.1 percent. Similarly, the number of survey respondents that reported more than 6 homeless episodes within the last 3 years increased by 1.3 percent.

More than one third of survey respondents reported that they had been homeless for a year or more since their last permanent housing situation; 18.3 percent of respondents reported having been homeless for 31 days or less; and 15.4 percent of respondents indicated they had been homeless for more than 3 years. Survey respondent characteristics include:

- 111 respondents were households with at least one adult and one child—with 97 adults, 21 young adults (age 18 to 24), and 182 children under 18 years. 2 of these households are chronically homeless, one in an emergency shelter and one unsheltered. 202 adults and children experiencing homelessness identified as Black/African American, 72 identified as White/Caucasian, and 47 identified as Hispanic/Latino.
- 5,932 respondents were households without children— 4,136 adults and 1,796 young adults. 440 of these households were chronically homeless; of which 356 were unsheltered. 3,448 households identified as White/Caucasian, 1,797 identified as Black/African American, and 749 identified as Hispanic/Latino.
- 2,052 respondents were unaccompanied homeless youth; of which 5 respondents were unsheltered and chronically homeless. 1,084 unaccompanied homeless youth identified as White/Caucasian, 687 identified as Black / African American, and 445 identified as Hispanic/Latino.
- 691 respondents were veterans; of which 4 have at least one child. 18 veterans identified as chronically homeless—8 were staying in emergency shelters and 10 unsheltered. 409 homeless veterans identified as White/Caucasian, 213 identified as Black/African American, and 68 identified as Hispanic/Latino.

Estimate the number and type of families in need of housing assistance for families with children and the families of veterans.

111 respondents in the 2017 Point-in-Time survey were households with at least one adult and one child—with 97 adults, 21 young adults (age 18 to 24), and 182 children under 18 years. 2 of these households are chronically homeless, one in an emergency shelter and one unsheltered. 202 adults and children experiencing homelessness identified as Black/African American, 72 identified as White/Caucasian, and 47 identified as Hispanic/Latino.

Out of the 691 survey respondents that were veterans; 4 have at least one child (6 children total). 2 homeless veterans with children identified as White/Caucasian, 1 identified as Black/African American, and 1 identified as Asian. Three of the four veterans with children were men.

Describe the Nature and Extent of Homelessness by Racial and Ethnic Group.

The demographic characteristics of the men and women experiencing homelessness who participated in the Point-in-Time survey report their race as: White (55%), Black/African American (35%), Native American/American Indian (3%), Asian (4%), Multi-racial (6%). Ethnicity was reported as 12 percent Hispanic/Latino and 88 percent Non-Hispanic/Non-Latino. These respondents include those who are sheltered and unsheltered.

Describe the Nature and Extent of Unsheltered and Sheltered Homelessness.

Between 2016 and 2017, the total unsheltered homeless population in Southern Nevada increased by 16.7 percent (from 3,731 to 4,353, respectively). The unsheltered homeless population total includes homeless persons found in parks or on the street; in the tunnels under Clark County; in cars, vans, RVs; in encampments; and in abandoned buildings.

238 of the unsheltered homeless population counted during the 2017 Point-in-Time Survey were under the age of 18 (i.e. unaccompanied children).

2,137 persons experiencing homelessness in Southern Nevada were sheltered—a 13.7 percent decrease from the prior year. Sheltered is defined as residing in an emergency shelter, transitional housing, or safe haven.

Discussion:

Please see above.

NA-50 Non-Housing Community Development Needs – 91.215 (f)

This section summarizes the non-housing community development needs determined through the stakeholder input and resident consultation process conducted for the Consolidated Plan.

Describe the jurisdiction’s need for Public Facilities:

The U.S. Department of Housing and Urban Development (HUD) awarded a Choice Neighborhood Initiative Planning Grant to the CNLV in 2015. The Urban Core Neighborhood is within the CNLV Redevelopment Corridor and adjacent to the City of Las Vegas Downtown Redevelopment Area. This planning process led to the development of the CNI Neighborhood Revitalization Strategy Area (NRSA).

Choice Neighborhoods, like NRSAs, seek to develop comprehensive community revitalization strategies through partnerships among federal and local governments, the private sector, community organizations, and neighborhood residents. It also seeks to create opportunity in distressed neighborhoods by stimulating the investment of human and economic capital and by economically empowering low-income residents, which are in line with the Choice Neighborhood objectives.

The following public facilities needs were identified during the development of the NRSA, Consolidated plan, or through the stakeholder survey:

- Senior Centers
- Youth Centers/Facilities
- Community Garden

How were these needs determined?

Input from residents and stakeholders through the consultation conducted for the Consolidated Plan and survey findings; interviews with North Las Vegas Neighborhood and Leisure Services Department and Economic Development Department.

Describe the jurisdiction’s need for Public Improvements:

The following public improvements needs were identified:

- Public Transit, specifically for seniors and persons with disabilities
- Landscaping/Façade Improvements/Demolition
- Street lighting
- Infrastructure for internet access
- Accessibility (ADA) improvements to community amenities (e.g., parks, trails)
- Health Facilities

How were these needs determined?

Input from residents and stakeholders through the consultation conducted for the Consolidated Plan and survey findings; interviews with North Las Vegas Neighborhood and Leisure Services Department and Economic Development Department.

Describe the jurisdiction’s need for Public Services:

The following public services needs were identified:

- Employment training, placement, and retention
- Senior and youth services
- Community Wi-Fi
- Technical assistance with identifying loan and grant opportunities
- Health/mental health services

How were these needs determined?

Input from residents and stakeholders through the consultation conducted for the Consolidated Plan and survey findings; interviews with North Las Vegas Neighborhood and Leisure Services Department and Economic Development Department.

Through the Choice Neighborhood Planning Grant process, over 1,000 community surveys were conducted with target area residents, over 50 community meetings were held along with a dozen urban design charrettes with community residents and stakeholders. Input from these activities was a major part of the information used to develop the CNLV Choice Neighborhood Transformation Plan, which also informed the Consolidated Plan and AI/AFH.

Housing Market Analysis

MA-05 Overview

Housing Market Analysis Overview:

Utilizing data from the Comprehensive Housing Affordability Strategy (CHAS)—a unique dataset maintained by HUD—a customized model was developed to project housing needs over a two year period. The projections were completed for:

- Low and moderate income households by income level,
- Renters and owners,
- Elderly households,
- Single person households,
- Large families, and
- Households with disabilities (by disability type).

Households by income level. HUD estimates that 7,500 households in North Las Vegas are extremely low income, earning less than 30% of the area median income. Of these households, 82% have some type of housing problem (cost burden, overcrowdedness, substandard housing). Today, 6,145 extremely low income households have a need. By 2020, assuming growth rates similar to past years and no change in overall housing needs, this will total 7,100.

6,490 North Las Vegas residents are very low income, earning 30-50% of the AMI. Eighty-six percent of these households have housing needs (5,605 households). In 2020, very low income households with housing needs will total 6,400.

11,995 North Las Vegas residents are low income, earning 50-80% of the AMI. Seventy-one percent of these households have housing needs (8,485 households). In 2020, low income households with housing needs will total 9,600.

7,940 North Las Vegas residents are moderate income, earning 80-100 percent of the AMI. Fifty percent of these households have housing needs (3,950 households). In 2020, moderate income households with housing needs will total 4,300.

Households by tenure. HUD estimates that more than half (54%) of renter households have housing needs, a total of 16,445. By 2020, this will increase to 20,300. An estimated 36% of owners have housing needs, or 13,630. By 2020, this will total 14,500.

Elderly households. HUD CHAS tables on the income distribution and housing needs of elderly households not available at the time this Consolidated Plan was produced.

Small Family households. HUD CHAS tables on the income distribution and housing needs of small family households were not available at the time this Consolidated Plan was produced.

Large family households. HUD CHAS tables on the income distribution and housing needs of large family households were not available at the time this Consolidated Plan was produced.

Households with disabilities. An estimated 26,000 residents live with hearing, vision, cognitive, ambulatory, self-care and independent living difficulty. HUD CHAS tables on the income distribution and housing needs of persons with disabilities were not available at the time this Consolidated Plan was produced. Instead, poverty is used as a proxy for housing need. The poverty rate for persons with disabilities in North Las Vegas is high at 17 percent.

Given these demographics, it is estimated that over 4,400 people with disabilities in North Las Vegas need housing assistance. This is estimated to reach 4,800 by 2020. The greatest needs are more housing options for people with disabilities, public transportation improvements, and sidewalk maintenance/repairs.

Homeless and at-risk households. The Clark County School District has identified 10,897 children who are living in precarious housing situations, mostly doubled up with families and friends. While this number incorporates all of Clark County, a portion of these children are attending school in North Las Vegas. These individuals cannot afford rents and/or do not have jobs that pay adequate wages to keep up with rising housing costs.

MA-30 Homeless Facilities and Services – 91.210(c)

Introduction

While the majority of emergency shelters and services are in the City of Las Vegas in the “Corridor of Hope”—a part of the region that serves as a one-stop shop with access to medical, housing, and employment services for persons experiencing homelessness— there are two inclement weather shelters, The Salvation Army (serves adults) and The Shade Tree (serves women and children), in North Las Vegas. There is also a housing and supportive services provider in North Las Vegas, Southern Nevada Children First, which serves young women (ages 16 to 21) who are single, pregnant, or parenting.

The transient nature of persons experiencing homelessness means that while some residents may become homeless in North Las Vegas, they will migrate towards areas with more services. Therefore, the following table on Facilities and Housing Targeted to Homeless Households is for the entire Southern Nevada region.

Facilities and Housing Targeted to Homeless Households

	Emergency Shelter Beds		Transitional Housing Beds	Permanent Supportive Housing Beds	
	Year Round Beds (Current & New)	Voucher / Seasonal / Overflow Beds	Current & New	Current & New	Under Development
Households with Adult(s) and Child(ren)	888	96	281	559	40
Households with Only Adults	1,954	505	824	1,608	61
Chronically Homeless Households	0	0	0	734	48
Veterans	1	0	349	976	0
Unaccompanied Youth	67	0	123	62	50

Table 6 - Facilities and Housing Targeted to Homeless Households

Alternate Data Source Name: 2014 Southern Nevada Homeless Census and Survey

Describe mainstream services, such as health, mental health, and employment services to the extent those services are used to complement services targeted to homeless persons

Southern Nevada Homelessness Continuum of Care (SNH CoC) was defined in 2014 and the board that oversees the CoC is comprised of local stakeholders, including the CNLV staff. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada’s Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Outreach to persons who are experiencing homelessness is conducted by the CNLV police, code enforcement, and infrastructure maintenance team through weekly visits to homelessness encampments. This team is inclusive of Spanish speakers, mental health practitioners, substance abuse practitioners and social workers, who actively engage homeless individuals and families and assesses them for referral to an agency appropriate for their needs including; transportation, referral to other services and housing placement. Interventions are conducted when encampments arise and typically include collaboration among PD, Code Enforcement and homeless service providers, with providers prioritizing homeless encampment residents for placement in housing.

Mainstream services for persons experiencing homelessness include:

- **Catholic Charities of Southern Nevada**—At their emergency day shelter in the “Corridor of Hope”, Catholic Charities provides a resource center for homeless individuals. Clients can meet with a case manager to discuss obstacles to self-reliance and develop a plan to overcome these issues. Case management includes mental health services, substance abuse programs, counseling, referrals for vital life records and benefits, residential programs, and the new Project HOPE employment program. The day shelter is also a hub for outside service providers to meet with and speak to the clients on a variety of topics: the Veterans Administration visits with veterans in the Day Shelter and other organizations that do assessments use the Day Shelter due to the proximity of clients.
- **Salvation Army of Southern Nevada**—The Salvation Army’s Homeless Services helps individuals gain the skills and resources necessary to transition from homelessness to a higher level of productive independent living. Case management and other transformational resources are available at their Lied Social Services Campus. Working in partnership with the College of Southern Nevada, local businesses, and state agencies, they also provide vocational programs to clients for academic training and practical work experience.
- **Shade Tree**—In addition to providing safe shelter to homeless and abused women and children in crisis, this organization provides a service center, workforce readiness program, life skills program, and physical and mental health care. The Survivor’s Service Center assists with obtaining temporary protective orders, applying for victim’s compensations, 9-1-1- telephones, accompanying victims to court, legal processes, and accessing any additional services needed.

List and describe services and facilities that meet the needs of homeless persons, particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth. If the services and facilities are listed on screen SP-40 Institutional Delivery Structure or screen MA-35 Special Needs Facilities and Services, describe how these facilities and services specifically address the needs of these populations.

While the majority of emergency shelters and services are in the City of Las Vegas in the “Corridor of Hope”—a part of the region that serves as a one-stop shop with access to medical, housing, and employment services for persons experiencing homelessness— there are two inclement weather shelters, The Salvation Army (serves adults) and The Shade Tree (serves women and children), in North Las Vegas.

The Salvation Army Social Services Campus provides an emergency cooling station in North Las Vegas. The Shelter is open 365 days a year with a Day Resource Center to access, triage, and refer clients to programs that can provide the long term help.

The Shade Tree provides a day shelter, emergency shelter, and transitional shelter program. The Day Shelter is open to all women and children to provide a safe place to rest during the day and access to a hot lunch. The Emergency Shelter Program is the only 24-hour accessible shelter program in Clark County with a focus on women and children who need an immediate safe place to stay. Assistance with all basic life needs such as meals, clothing, beds, showers, hygiene supplies, and referrals are given. Clients are allowed to stay 30 days with up to a 90 day extension based upon progress within the program. The Transitional Shelter program allows single women and families additional time (up to 1 year) to access programs and to achieve goals. Each resident is assigned a case manager who assists her in establishing a case plan that will help her move toward self-sufficiency.

There is also a housing and supportive services provider in North Las Vegas, Southern Nevada Children First, which serves young women (ages 16 to 21) who are single, pregnant, or parenting.

Other nearby shelters include:

- **Catholic Charities of Southern Nevada (Men Only)**—Open 7 days per week from 8:00 am to 4:00 pm 12 months of the year, is a program and resource center for homeless individuals. Due to the proximity to the CNLV, many of the Day Shelter clients come from the CNLV. The Day Shelter is open to men who want to escape harsh weather. The Day Shelter is a clean facility, which provides welcome relief from the desert summer heat or bitter winter days, and is a place to rest and relax.
- **Rescue Mission (Men, Women, and Children)**—The shelter includes 172 emergency beds, available on a first-come, first-served basis. Guests may stay seven nights, possibly longer depending on their circumstances. Dinner, breakfast, a shower, and clean linens are provided daily.
- **Veteran’s Village (Men, Women, and Children)**—Emergency and transitional housing for veterans and their families. Provides additional resources such as employment and job placement, access to medical services, career and life planning counseling, and transportation services.

- **Stepping Stones Emergency Shelter & Adolescent Detoxification**—The Youth Emergency Shelter Services program admits adolescents 24 hours a day, providing an immediate safe haven for runaway/homeless boys and girls ages 10–17 that are in need of crisis intervention or emergency placement. The program provides early intervention screenings with special attention to medical, psychological and legal needs. The Youth Shelter has an attached Adolescent Detoxification program where youth ages 10–17 can receive supervised detoxification services.

The CoC will continue to focus on reaching out to homeless youth through the existing infrastructure which includes “Project Safe Place” to get immediate assistance to homeless youth, shelter, transitional housing, permanent housing, and supportive services.

Along with the Veteran’s Administration (VA), the CoC has been extremely successful in using HUD-VASH vouchers to house chronically homeless and homeless veterans. Over 300 HUD-VASH vouchers are available to the community and administered by the SNRHA, with supportive services provided by the VA.

MA-45 Non-Housing Community Development Assets – 91.215 (f)

Introduction

This section discusses non-housing community development needs for the CNLV and the broader region, which is the typical level of geographic analysis for employment and economic development needs. Data are from special employer-household and business censuses.

Economic Development Market Analysis

Business Activity

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Agriculture, Mining, Oil & Gas Extraction	687	45	0	0	0
Arts, Entertainment, Accommodations	25,758	7,402	27	14	-13
Construction	8,464	5,798	8	11	3
Education and Health Care Services	14,794	3,766	14	7	-7
Finance, Insurance, and Real Estate	5,748	1,382	5	3	-2
Information	946	266	2	0	-2
Manufacturing	4,203	3,320	3	6	3
Other Services	4,439	2,748	6	5	-1

Business by Sector	Number of Workers	Number of Jobs	Share of Workers %	Share of Jobs %	Jobs less workers %
Professional, Scientific, Management Services	12,023	10,647	10	20	10
Public Administration	4,378	1,821	4	3	-1
Retail Trade	12,021	5,916	12	11	-1
Transportation & Warehousing	5,083	6,633	7	12	6
Wholesale Trade	2,396	3,919	2	7	5
Grand Total	100,940	53,663	--	--	--

Table 7 - Business Activity

Data Source: 2014-2015 ACS (Workers), 2015 Longitudinal Employer-Household Dynamics (Jobs)

Labor Force

Total Population in the Civilian Labor Force	180,615
Civilian Employed Population 16 years and over	118,303
Unemployment Rate	7.9%
Unemployment Rate for Ages 16-24	25.5%
Unemployment Rate for Ages 25-65	5.6%

Table 8 - Labor Force

Data Source: 2015-2016 ACS

Occupations by Sector	Number of People
Management, business and financial	26,633
Farming, fisheries and forestry occupations	0
Service	28,903
Sales and office	26,221
Construction, extraction, maintenance and repair	11,756
Production, transportation and material moving	13,921

Table 9 – Occupations by Sector

Data Source: 2015-2016 ACS

Travel Time

Travel Time	Number	Percentage
< 30 Minutes	57,168	55%
30-59 Minutes	41,189	40%
60 or More Minutes	5,316	5%
Total	103,673	--

Table 10 - Travel Time

Data Source: 2015-2016 ACS

Education:

Educational Attainment by Employment Status (Population 16 and Older)

Educational Attainment	In Labor Force		Not in Labor Force
	Civilian Employed	Unemployed	
Less than high school graduate	14,861	1,187	8,293
High school graduate (includes equivalency)	27,565	1,815	8,451
Some college or Associate's degree	29,023	1,551	8,994
Bachelor's degree or higher	18,526	793	2,549

Table 11 - Educational Attainment by Employment Status

Data Source: 2015-2016 ACS

Educational Attainment by Age

	Age				
	18-24 yrs	25-34 yrs	35-44 yrs	45-65 yrs	65+ yrs
Less than 9th grade	57	1,480	2,248	5,703	2,000
9th to 12th grade, no diploma	5,027	4,569	4,967	5,374	2,271
High school graduate, GED, or alternative	9,415	11,313	9,228	17,412	7,946
Some college, no degree	8,170	9,780	7,851	12,917	5,406
Associate's degree	1,481	2,408	3,134	4,038	1,456
Bachelor's degree	318	3,417	4,283	7,489	2,380
Graduate or professional degree	29	1,784	2,344	3,005	1,384

Table 12 - Educational Attainment by Age

Data Source: 2015-2016 ACS

Educational Attainment – Median Earnings in the Past 12 Months

Educational Attainment	Median Earnings in the Past 12 Months
Less than high school graduate	\$26,610
High school graduate (includes equivalency)	\$30,458
Some college or Associate’s degree	\$35,824
Bachelor’s degree	\$41,770
Graduate or professional degree	\$69,234

Table 13 – Median Earnings in the Past 12 Months

Data Source: 2015-2016 ACS

Based on the Business Activity table above, what are the major employment sectors within your jurisdiction?

The Professional, Scientific, Management Services industry supplies the most jobs in North Las Vegas—at one-fifth of all jobs. The Arts, Entertainment, Accommodation industry employs the largest number of North Las Vegas residents—at one-fourth of all workers that live in the CNLV.

Describe the workforce and infrastructure needs of the business community:

The Consolidated Plan stakeholder survey asked stakeholders what the top five greatest unmet community developments needs in the North Las Vegas area; the survey included stakeholders from the business community. These stakeholders identified the top five needs as:

1. Job training programs (workforce need)
2. Public transit for all (infrastructure need)
3. Youth center
4. Senior center
5. Public transportation for seniors (infrastructure need)

While infrastructure per se was not identified in the top five greatest unmet community development needs in the CNLV, some stakeholders felt that street lighting and infrastructure for internet access were also very important unmet needs.

When stakeholders were asked to assess the most urgent of the top five greatest unmet community development needs they identified job training programs, followed up public transit for all.

Describe any major changes that may have an economic impact, such as planned local or regional public or private sector investments or initiatives that have affected or may affect

job and business growth opportunities during the planning period. Describe any needs for workforce development, business support or infrastructure these changes may create.

The CNLV identified five strategic areas of development that may have an economic impact:

Downtown Gateway—The downtown redevelopment area is undergoing conceptual plans to transform the 70-year old city with visions of new apartments and housing options, community amenities, entertainment, shops, and restaurants lines by wide sidewalks creating a pedestrian-friendly urban core. These investments also align with the NRSA and will contribute to the overall revitalization of the downtown area. In addition to future CDBG funding for public services and infrastructure in this area, the development of affordable housing will be supported by HOME and LIHTC funding.

- New planned Public Facilities in the downtown redevelopment area include:
 - Lake Mead Village West Civic Plaza & Milestone Park
 - Downtown Main Library, to be relocated to a now vacant 7,000 sq ft redevelopment agency owned building (current library is within our City Hall on the first floor)
 - Choice Neighborhood Initiative, Rose Gardens Senior Housing
- New Planned Public Improvements include:
 - Las Vegas Boulevard improvements (Tonopah to Carey)
 - Lake Mead Boulevard (Pecos to Civic Center)

Tule Springs National Monument & Northern Rim Development—America’s newest national public monument is located in North Las Vegas within 30 minutes of the neon lights. The 22,650-acre park was declared a national monument on December 19, 2014 to preserve and protect the fossil beds of the Ice Age. Just below the national park sits approximately 2,700 acres of two new master planned developments; Valley Vista and The Villages of Tule Springs. The area will encompass about 10,000 new homes starting upwards of the \$200,000s, new parks, schools and commercial centers.

- New planned Public Facilities will include parks, schools, and public safety facilities
- New planned Public Improvements by developers of this land will include roadway and water/wastewater infrastructure

Medical Services & Research Campus / Job Creation Zones—The Tule Springs lands bill that declared the national monument granted North Las Vegas 645 acres in total for a designated job creation job creation zone. The land is divided up in two parcels of 150 acres and 495 acres. The 150 acres sits next to the crown jewel of the Veteran’s Affairs (VA) Hospital and is being pre-planned for a Medical Services and Research Campus. From multi-facet innovative technologies to light industrial to medical services, office, amenities, and the cultivation of intellectual capital to create a world-class ecosystem. The 495 acres located just to the north across the 215 Beltway will generate large-scale complimentary manufacturing and research development for new job growth in new industries.

- New planned Public Facilities

- University of Nevada Las Vegas (UNLV) has a planned use of 2,009 acres parcel of conveyed Federal land to build a new North Las Vegas campus.
- New planned Public Improvements
 - Development of 645 acres of conveyed Federal land
 - 150 acres next to the VA, the land patent has been transferred to the CNLV and plans are to build a Medical & Research Campus
 - 495 acres located to the east of the 2,009 acres for use by UNLV is on the list for investigation with the Army Core of Engineers.
 - On January 24, 2018, America West Homes for the successful bidder on 188 acres of BLM land. The CNLV's land use plan would have this area developed for both residential and commercial uses.
 - North 5th Street Transit Corridor, the CNLV was recently awarded a \$200,000 Livable Studies Grant from the Regional Transportation Commission (Deer Springs District)

Northern Beltway Industrial Park—This area east of the Interstate 15 and the 215 Beltway approximately 900 acres of undeveloped land. Planned infrastructure will bring a \$24 million sewer project to this area along with city roadway improvements of \$8.6 million to open up the Tropical and 215 Beltway Interchange. There is water, power, and some rail access already serving this area. The area is already home to existing distribution and warehouse facilities in excess of 1 million square feet with a plan to build approximately 4 million more square feet within the next eighteen months.

- New planned Public Facilities
- New planned Public Improvements
 - Tropical Connector (CNLV roadway project)
 - I-15 to CC-215 System to System Interchange (NDOT roadway project)
 - Northeast Interceptor (Wastewater), Phase I & Phase II (CNLV project)

Apex Industrial Park—The Apex Industrial Park is home to Virgin Hyperloop-One, a company that is changing the way transportation happens the globe. The Park is designed for heavy and light industrial, distribution, and large-scale job creators. There are active industrial plants, energy and solar farms, indoor agriculture and planned amenities such as hotel, food and entertainment to serve the employees in the park and travelers along Interstate 15. Apex is located approximately 20 minutes from City Hall in North Las Vegas and boasts excellent access to U.S. Highway 93, Union Pacific Railroad and interstate 15. This industrial area has more than 18,000 acres with approximately 8,000 acres available with contiguous lots ranging from 5 to 1,500 acre parcels.

- New planned Public Facilities
 - Future Fire Station
- New planned Public Improvements
 - Water & Wastewater facilities (CNLV)
 - I-15 Garnet Interchange at U.S. Highway 93 (NDOT project)

Roadway and infrastructure investments/initiatives planned for the North Beltway Industrial Park and Apex Industrial Park will provide much needed services to vast amounts of developable land within the CNLV. As a result, these areas will be deemed prime sites for new and expanding companies and job creation.

Development and the addition of new companies in areas located further away from the city center may create the need for additional business support services and associated infrastructure. Exact services and needs will be driven and determined by the companies locating to these areas.

How do the skills and education of the current workforce correspond to employment opportunities in the jurisdiction?

The CNLV has a diverse mix of business and industry sectors such as High-Tech R&D manufacturers, food & beverage manufacturing, warehouse/distribution, e-commerce fulfillment centers, office and medical end-users. Community workforce partners such as the Nevada Department of Employment, Training and Rehabilitation (DETR), Workforce Connections and College of Southern Nevada offer great training services. New industries requiring workers with skills that may not be readily available are able to work with these community partners to have training programs developed.

Describe any current workforce training initiatives, including those supported by Workforce Investment Boards, community colleges and other organizations. Describe how these efforts will support the jurisdiction's Consolidated Plan.

The Nevada Department of Training, Employment, and Rehabilitation (DETR's) offers assistance in job training and placement, vocational rehabilitation, workplace discrimination, and in collecting and analyzing workforce and economic data. Many of these services are provided through DETR's partnership with the Nevada JobConnect system, which has an office in North Las Vegas. These programs, in addition to Nevada Partner's One Stop Youth and Adult Career Center, help to expand the array of training offerings afforded to residents in North Las Vegas. These efforts support the economic development initiatives in the NRSA, specifically the job training, placement, creation, and retention goal.

Does your jurisdiction participate in a Comprehensive Economic Development Strategy (CEDS)?

Yes, the CNLV contributed to the 2013 Las Vegas Global Economic Alliance CEDS and its subsequent minor

The CNLV also has a CEDS for the Southern Nevada Enterprise Community (SNEC) which has been approved by Economic Development Administration (EDA). The SNEC area targets low income areas in both North Las Vegas and Las Vegas and includes a goof portion of the Choice Neighborhood Target Area. The SNEC CEDS is also due for a major update.

If so, what economic development initiatives are you undertaking that may be coordinated with the Consolidated Plan? If not, describe other local/regional plans or initiatives that impact economic growth.

CNLV staff regularly participates and engage with local and regional partners on planning efforts and initiatives that impact economic growth, such as the Southern Nevada Strong (SNS) plan and the Southern Nevada Regional Planning Coalition (SNRPC). All of the upcoming economic initiatives in North Las Vegas— Downtown Gateway, Tule Springs National Monument & Northern Rim Development, Medical Services & Research Campus / Job Creation Zones, Northern Beltway Industrial Park, Apex Industrial Park—will overlap with the economic development goals in this Consolidated Plan.

Discussion

Please see above.

MA-50 Needs and Market Analysis Discussion

Are there areas where households with multiple housing problems are concentrated? (include a definition of "concentration")

Yes—as identified in the Choice Neighborhood Initiative (CNI) Transformation Plan, the “Urban Core” of North Las Vegas is the primary area where households with multiple housing problems are concentrated. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the city. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area.

The areas with multiple housing problems are generally Racially and Ethnically Concentrated Areas of Poverty (R/ECAP). Households within R/ECAP Census tracts frequently represent the most disadvantaged households within a community and often face a multitude of housing challenges. By definition, a significant number of R/ECAP households are financially burdened, which severely limits housing choice and mobility. The added possibility of racial or ethnic discrimination creates a situation where R/ECAP households are likely more susceptible to discriminatory practices in the housing market. Additionally, due to financial constraints and/or lack of knowledge (i.e. limited non-English information and materials); R/ECAP households encountering discrimination may believe they have little or no recourse, further exacerbating the situation.

According to HUD, there are three Census tracts within North Las Vegas that qualify as R/ECAPs. These three Census tracts (38, 43.01, 43.02) are located in the southern part of the CNLV, south of Interstate-15.

Are there any areas in the jurisdiction where racial or ethnic minorities or low-income families are concentrated? (include a definition of "concentration")

A Racially Concentrated Area of Poverty or an Ethnically Concentrated Area of Poverty (R/ECAP) is a neighborhood with a poverty rate of 40 percent and a racial and ethnic concentration.

It is very important to note that R/ECAPs are not areas of focus because of racial and ethnic concentrations alone. This study recognizes that racial and ethnic clusters can be a part of fair housing choice if they occur in a non-discriminatory market. Rather, R/ECAPs are meant to identify areas where residents may have historically faced discrimination and continue to be challenged by limited economic opportunity.

HUD's definition of a Racially/Ethnically Concentrated Area of Poverty is:

- A census tract that has a non-white population of 50 percent or more (majority-minority) or, for non-urban areas, 20 percent, AND a poverty rate of 40 percent or more; OR
- A census tract that has a non-white population of 50 percent or more (majority-minority) AND the poverty rate is three times the average tract poverty rate for the County, whichever is lower.

According to HUD, there are three Census tracts within the CNLV that qualify as R/ECAPs. These three Census tracts (38, 43.01, 43.02) are located in the southern part of the CNLV, south of Interstate-15.

HUD data on the CNLV's R/ECAPs report a total population of 4,574 residents. Residents living in the CNLV's R/ECAPs are most likely to be Hispanic (83%) and limited English proficiency Spanish-Speakers (33%). Compared to the CNLV overall, Hispanic residents are much more likely to live in R/ECAPs than expected (83% live in R/ECAPs compared to just 40% of residents in the CNLV overall). Conversely, White residents are under-represented in R/ECAPs (7% in R/ECAPs v. 28% of residents overall).

What are the characteristics of the market in these areas/neighborhoods?

Both the commercial and residential parts of the Urban Core neighborhood consist of older, blighted properties and structures, some of which are vacant. Approximately half of the housing in this area, constructed between 1950 and 1979, requires rehabilitation, demolition, or replacement. The other half, primarily built between 1990 and 2009, is in average to good condition. Approximately 13% of the Urban Core housing units are vacant with about half available for rent, and the rest likely in foreclosure or bank owned.

While some single family and attached homes may still be affordable in this area, the time and/or investment needed to update them to suitable living conditions make homeownership unattainable for low-income residents. This neighborhood has been exposed to higher crime rates than other parts of the CNLV, which has contributed to declining upkeep of properties and structures.

Are there any community assets in these areas/neighborhoods?

The CNLV began focusing on revitalizing older areas during the 1990s economic boom and new housing surged in the Urban Core. Nearly 50% of the current Urban Core housing stock was built during the 1990s and 2000s attracting a more economically and socially diverse population. While the Urban Core may be lacking current commercial and residential investment, the community has many assets, including the diversity of residents and many multigenerational families. The residents are heavily active and invested in their community and are eager to revitalize their neighborhood.

Are there other strategic opportunities in any of these areas?

Still one of the most affordable areas in the CNLV, the Urban Core has transitioned from a predominately African-American community to one with a sizeable Hispanic/Latino population. With significant investments happening in and/or planned for Downtown North Las Vegas, the Urban Core is well positioned to build on the momentum of these new developments to create a safe and vibrant community for current and future residents.

Some of the upcoming investments and planned developments, all of which are taking place in the Choice Urban Core/NRSA target area, include:

- An 18 acre Buena Vista Springs site located at Carey Ave & Morton for the North Haven Senior campus, which will be developed by Sargem LLC (about a \$40-50 million project that is privately funded). Land was purchased and demolished with Neighborhood Stabilization Program (NSP) 3 funding.
- A 1 acre site along the southern border of the CNLV at corner of West St. & Carey Ave, purchased with CDBG funds. The CNLV donated the site for a community health clinic, which will also be developed by Sargem LLC with private funds.
- A 3.5 acre site, Buena Vista Springs 2, that is slated for development, located at the corner of Comstock & Lake Mead Blvd.) It is connected to the 18 acre Buena Vista Springs site, but separated by about 1/2 mile in distance. CNLV may consider using additional NSP funds to help develop site.

- The Rose Gardens Senior Development, which entails the replacement of 120 senior housing units initiated by the Housing authority and the Choice Transformation Plan (both HOME/LIHTF funds were contributed).
- A 130-unit market rate single family housing development being developed by KB homes in the NRSA target area on 15 acres of vacant land (north side of Carey Avenue between Commerce and Revere Streets).

Strategic Plan

SP-05 Overview

Strategic Plan Overview

This section of the Federal Fiscal Years 2018-2019 Consolidated Plan for the CNLV describes the goals and strategies that will guide housing and community development investments and resources during the next five years.

It is organized around HUD's requirements for the Consolidated Plan and discusses:

- Geographic priorities
- Priority housing and community development needs
- Anticipated resources available to meet needs
- Partners in delivery of resources and activities to address housing and community development needs
- Strategies to address homelessness, lead-based paint risks and poverty
- How the activities of subrecipients will be monitored

SP-10 Geographic Priorities – 91.215 (a)(1)

North Las Vegas will prioritize CDBG investments to assist individual households. Many of the households reside in the Urban Core.

Geographic Area

Table 14 - Geographic Priority Areas

1	Area Name:	Choice Neighborhood Revitalization Strategy Area (NRSA)
	Area Type:	Local Target Area
	Other Target Area Description:	Local Target Area
	HUD Approval Date:	
	% of Low/ Mod:	
	Revital Type:	Comprehensive
	Other Revital Description:	
	Identify the neighborhood boundaries for this target area.	The CNLV Choice Neighborhood Revitalization Strategy Area (NRSA) is a 1.25 sq mi area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The “Urban Core” of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts Urban Core of North Las Vegas. Encompassing a portion of downtown North Las Vegas, the Urban Core is bounded by West Cartier Avenue to the north; North 5th Street to the east; of Las Vegas to the south; and Clayton Street to the west. The NRSA is nestled between CNLV’s Redevelopment Corridor and the adjacent Las Vegas Downtown Redevelopment Area to the south (see attached map).
	Include specific housing and commercial characteristics of this target area.	Both the commercial and residential parts of the NRSA consist of older, blighted properties and structures, some of which are vacant. Approximately half of the housing in this area, constructed between 1950 and 1979, requires rehabilitation, demolition, or replacement. The other half, primarily built between 1990 and 2009, is in average to good condition. Approximately 13% of the Urban Core housing units are vacant with about half available for rent, and the rest likely in foreclosure or bank owned.

<p>How did your consultation and citizen participation process help you to identify this neighborhood as a target area?</p>	<p>The evaluation of the Urban Core as a potential Neighborhood Revitalization Strategy Area (NRSA) was initiated by City staff, stakeholders, and residents in the community during the Choice Neighborhood Initiative. CNLV staff first developed a plan to elicit input from neighborhood residents, businesses, community groups, and nonprofits. The method of consultation ranged from one-on-one conversations to resident and business surveys to open public meetings. This culminated in the CNI Transformation Plan. As stated in HUD CPD Notice 16-16, CPD will approve the Choice NRSA once Transformation Plan is accepted by HUD Choice (Public & Indian Housing). The qualified Community Based Development Organization (CBDO) that will administer the Choice NRSA will be Chicanos Por La Causa (CPLC).</p>
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<p>Identify the needs in this target area.</p>	<p>The CNI Planning Process has provided an in depth look at the needs that have existed in the Target Area/Urban Core for some time. The CNI strategy includes an assessment of housing market and economic conditions of the area, an examination of the opportunities for housing and economic improvements, and the problems likely to be encountered in pursuit of such goals. An important part of the planning process was the 1,000+ surveys that were completed by Urban Core residents. Some highlights from the surveys expose the needs of the residents:</p> <p>Income and Employment</p> <ul style="list-style-type: none"> • 23% of resident survey respondents are not working but are currently looking for work • 20% cite lack of professional training or skills as a barrier to finding and/or keeping a job <p>Health Care needs</p> <ul style="list-style-type: none"> • Only 17 % of respondents report going to a primary care doctor for health services • 34% go to the UMC Hospital Emergency Room for care. • 20% go to UMC Hospital Urgent Care <p>Education & Training</p> <ul style="list-style-type: none"> • Almost 1 in 4 (23%) respondents reported not having a high school degree • 37% have a high school degree only, and 15% have a college degree of some type.
<p>What are the opportunities for improvement in this target area?</p>	<ul style="list-style-type: none"> • Community Planning & Engagement Strategies • Job Training, Placement, Creation, Retention • Community Wi-Fi Program • Zion Choice Community Garden • Increase housing opportunities for target area residents • Community & Public Arts Projects/Community Improvements • Increasing post-secondary educational opportunities • Choice Intergenerational Program • Community & Youth Education

	Are there barriers to improvement in this target area?	Lack of additional funding or poor coordination or implementation of Choice Strategies.
2	Area Name:	City of North Las Vegas: Citywide
	Area Type:	Local Target Area
	Other Target Area Description:	Local Target Area
	HUD Approval Date:	N/A
	% of Low/ Mod:	N/A
	Revital Type:	Comprehensive
	Other Revital Description:	N/A
	Identify the neighborhood boundaries for this target area.	N/A
	Include specific housing and commercial characteristics of this target area.	N/A
	How did your consultation and citizen participation process help you to identify this neighborhood as a target area?	N/A
	Identify the needs in this target area.	N/A
	What are the opportunities for improvement in this target area?	N/A
Are there barriers to improvement in this target area?	N/A	

General Allocation Priorities

Describe the basis for allocating investments geographically within the jurisdiction (or within the EMSA for HOPWA)

CDBG eligible census tracts are areas where at least 51 percent of the residents are low- to moderate-income persons and reside in a primarily residential area.

There are a total of 39 census tract block groups that are eligible for CDBG in North Las Vegas.

The majority of CDBG eligible census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative's Urban Core overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the city. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area, which is why these geographic boundaries were selected for the Neighborhood Revitalization Strategy Area (NRSA).

SP-25 Priority Needs - 91.215(a)(2)

Priority Needs

Table 15 – Priority Needs Summary

1	Priority Need Name	Address supportive service needs of Homeless and Special Needs Residents
	Priority Level	High
	Population	Individuals Extremely Low Elderly Unaccompanied Youth Chronic Homelessness Persons with HIV/AIDS Families with Children Large Families Victims of Domestic Violence Low veterans Chronic Substance Abuse Families with Children Mentally Ill
	Geographic Areas Affected	Choice Neighborhood Revitalization Strategy Area (NRSA)-Local Target area City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services in Choice NRSA Expand and support services throughout City Support activities through Planning & Admin
	Description	Provide funding to expand and maintain supportive services for persons experiencing homelessness and special needs groups. These include case management, mental health support, housing information and rapid rehousing assistance, and connecting residents to needed social services.
	Basis for Relative Priority	The gaps analysis conducted for the Continuum of Care showed that there were three key areas of needed system improvements: accessibility, availability, and coordination of services for persons experiencing homelessness; stakeholder consultation
2	Priority Need Name	Create community education and gathering spaces
	Priority Level	High

	Population	Frail Elderly Middle Victims of Domestic Violence Persons with HIV/AIDS Low Mentally Ill Chronic Substance Abuse Non-housing Community Development Chronic Homelessness Individuals veterans Persons with Physical Disabilities Public Housing Residents Elderly Persons with Mental Disabilities Large Families Persons with Alcohol or Other Addictions Families with Children Families with Children Extremely Low Persons with HIV/AIDS and their Families Persons with Developmental Disabilities Moderate Unaccompanied Youth Elderly Victims of Domestic Violence
	Geographic Areas Affected	Choice Neighborhood Revitalization Strategy Area (NRSA)-Local Target area City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services throughout City Improve and construct public facilities - Library Expand and support services in Choice NRSA Support activities through Planning & Admin
	Description	Use housing and community development funds to improve and create community spaces, such as the public library, where residents can access learning materials to support skill development and education of children. Support organizations providing services for job training and skill development.
	Basis for Relative Priority	Public engagement with residents and stakeholders about community needs.
3	Priority Need Name	Address the needs of at-risk youth.
	Priority Level	High

	Population	Individuals Extremely Low Elderly Unaccompanied Youth Chronic Homelessness Persons with HIV/AIDS Families with Children Large Families Victims of Domestic Violence Low Chronic Substance Abuse veterans Families with Children Mentally Ill
	Geographic Areas Affected	Choice Neighborhood Revitalization Strategy Area (NRSA)-Local Target area City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services throughout City Expand and support services in Choice NRSA Support activities through Planning & Admin
	Description	Expand key youth services, including education, tutoring, college/trade school readiness, mentorship, health services, pre- and post-natal care support, character and leadership development, and sports fitness and recreation—particularly in areas where services are lacking.
	Basis for Relative Priority	Public engagement with residents and stakeholders about community needs.
4	Priority Need Name	Support health and nutritional needs of low income residents.
	Priority Level	High

	Population	Frail Elderly Middle Victims of Domestic Violence Persons with HIV/AIDS Low Mentally Ill Non-housing Community Development Chronic Substance Abuse Chronic Homelessness Individuals veterans Persons with Physical Disabilities Public Housing Residents Elderly Persons with Mental Disabilities Large Families Families with Children Persons with Alcohol or Other Addictions Families with Children Extremely Low Persons with HIV/AIDS and their Families Persons with Developmental Disabilities Moderate Unaccompanied Youth Elderly Victims of Domestic Violence
	Geographic Areas Affected	Choice Neighborhood Revitalization Strategy Area (NRSA)-Local Target area City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services throughout City Expand and support services in Choice NRSA Support activities through Planning & Admin
	Description	Fund nutrition and healthcare programs for low income residents and seniors. Includes access to free HIV testing.
	Basis for Relative Priority	Public engagement with residents and stakeholders about community needs.
5	Priority Need Name	Increase access to job training and placement programs for low income residents.
	Priority Level	High

	Population	Veterans Public Housing Residents Low Non-housing Community Development Large Families Individuals Families with Children Extremely Low Chronic Homelessness Elderly
	Geographic Areas Affected	Choice Neighborhood Revitalization Strategy Area (NRSA)-Local Target area City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services throughout City Expand and support services in Choice NRSA Support activities through Planning & Admin
	Description	Improve and support programs for job training, placement, creation, and retention—focusing on employment and training services among the long-term unemployed in the urban core.
	Basis for Relative Priority	Public engagement with residents and stakeholders about community needs.
6	Priority Need Name	Fund social services, as needed, to address changing economic situations of residents.
	Priority Level	High
	Population	Non-housing Community Development Low Moderate Middle Large Families Elderly Families with Children Public Housing Residents
	Geographic Areas Affected	City of North Las Vegas: Citywide-Local Target area
	Associated Goals	Expand and support services throughout City Support activities through Planning & Admin

	Description	Explore funding additional social services to address residents with varying and changing economic situations, including financial assistance through the down payment assistance program and consumer credit counselling.
	Basis for Relative Priority	Public engagement with residents and stakeholders about community needs.

Narrative (Optional)

Based on stakeholder consultation, resident input, and the needs assessment, the following priority needs will guide strategic investments in the Two-year Strategic Plan:

- Address supportive service needs of Homeless and Special Needs Residents
- Create community education and gathering spaces
- Address the needs of at-risk youth
- Support health and nutritional needs of low income residents
- Increase access to job training and placement programs for low income residents
- Fund social services, as needed, to address changing economic situations of residents

SP-35 Anticipated Resources - 91.215(a)(4), 91.220(c)(1,2)

Introduction

The primary resource used to fulfill the goals and strategies of the Two-year Consolidated Plan is CDBG. As available, the CNLV will provide direct, general fund contributions to assist with the Plan. These funds will be leveraged with complementary activities and in kind and monetary donations from the organizations funded with other federal and state programs. In the past, these have included Lutheran Social Services of Nevada (LSSN) and Nevada Partners.

In the past, private financial institutions have provided donations to support mortgages for first time homebuyers, and nonprofits have leveraged funds from other federal and state sources to support housing and public service activities. Clark County has also provided assistance to support activities funded with CDBG. These sources are anticipated for the Two year Consolidated Plan; the amount and timing of these additional supports is unknown.

All proposed activities’ budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1846566	0	0	1846566	1846566	Grants awarded on a formula basis for housing and community development activities, a portion of which will be awarded for NRSA activities. All proposed activities' budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG— reallocated from County plan	public - federal	Public Improvements	320656	0	0	320656	0	Funds reallocated from Clark County will be used towards public improvements. All proposed activities’ budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.
Neighborhood Stabilization Program (NSP)	public - federal	Economic Development Housing Public Improvements Public Services	0	0	0	0	0	Prior year resources from NSP 1 and NSP 1 program income funds that will be used in the NSP target area. Exact resources will be determined after start of FY 2018.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
General funds	public - local		0	0	0	0	0	Remaining general funds will be reallocated towards public service and infrastructure projects. Exact resources will be determined after start of FY 2018.
ESG	public - federal	Public Services	168153	0	0	168153	168153	Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals.

Table 16 - Anticipated Resources

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Additional federal funds will be leveraged with CDBG including:

- **Low Income Housing Tax Credit (LIHTC)**
- **Nevada Housing Division (NHD) tax-exempt bonds**
- **NHD Growing Affordable Housing Program**

Non-profit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self-Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

In 2008, the CNLV purchased a 1 acre site along the southern border of the city in the now designated NRSA with CDBG funds. The CNLV donated the site for a community health clinic, which will be developed by Sargem LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18 acre development of a multi-modal senior complex.

These developments will create over 250 well paying, career oriented jobs (in addition to a number of short term construction jobs) over the next few years that can directly benefit the community and NRSA. The CNLV is working with Sargem to offer local residents first access to job and training opportunities.

Discussion

Please see above.

SP-40 Institutional Delivery Structure – 91.215(k)

Responsible Entity	Responsible Entity Type Role	Role	Geographic Area Serve
NORTH LAS VEGAS	Government	Economic Development Homelessness Non-homeless special needs Ownership Planning Rental Neighborhood improvements Public facilities public services	Local Jurisdiction
Southern Nevada Regional Housing Authority	PHA	Homelessness Non homeless special needs Planning Public Housing Rental Neighborhood improvements Public services	Region
NEVADA HOUSING DIVISION	Government	Non-homeless special needs Ownership Planning Rental	State
SOUTHERN NEVADA HOMELESS CONTINUUM OF CARE (SNH COC)	Continuum of Care	Homelessness Non-homeless special needs Rental	Region
Catholic Charities of Southern Nevada	Subrecipient	Homelessness	Jurisdiction
Salvation Army	Subrecipient	Homelessness	Jurisdiction
The Shade Tree, Inc.	Subrecipient	Homelessness	Jurisdiction

Table 17 - Institutional Delivery Structure

Assess Strengths and Gaps in the Institutional Delivery System

Southern Nevada Regional Planning Coalition (SNRPC) Continuum of Care assesses the strengths and Gaps in the Institutional Delivery System. The CNLV along with Clark County and the local jurisdictions and townships within the County seek to enhance our abilities to respond to affordable housing needs within their respective jurisdictions. Each jurisdiction differs in our capacity to conduct housing rehabilitation and development programs because of financial resources for housing development, staff, current program development, policy priorities and matching fund capabilities.

The administrative capacity to increase the development of affordable housing programs must be strengthened in order to implement the affordable housing strategies. Local nonprofit organizations require capacity building; which is a key requirement for these organizations to participate in housing development activities. Non-profit organizations that provide support services to low-income households are being utilized. There is difficulty in providing services; there is not the lack of agencies and organizations to implement service programs, but the lack of resources to provide services to all those in need. The population of severely mentally ill continues to increase leaving many severely mentally ill persons homeless and without support or treatment. The non-profit providers of mental health services have not been able to fill the gap in services due to the extent of the problem. While data collection focused on unaccompanied children and youth is relatively new addition to PIT data there are important differences to note between Nevada and national averages.

The rates of unaccompanied children and youth experiencing homelessness in Nevada are much higher than the national average in 2016. Nationally in 2016 only 6.54% of the population experiencing homelessness was comprised of unaccompanied children and youth. In 2016, the state of Nevada reported that unaccompanied children and youth make up 22.6% of the population experiencing homelessness. In Southern Nevada, 24.66% of all individuals experiencing homelessness are unaccompanied children or youth. These rates depict a significant disparity in Nevada for unaccompanied children and youth. Even more troubling is that Nevada reported that 82% of all unaccompanied children and youth are unsheltered. This is the highest rate of unsheltered children and youth among states. Youth homelessness is astronomical, during the 2016-2017 school year alone, 10,897 students were identified as homeless in the Clark County School District.

- 2,592 High School students
- 2,404 Middle School students
- 5,901 Elementary students

Existing projects are designed to try to meet the needs of this population. The recent opening of Shannon West homeless youth center will assist youth in accessing the continuum of care to set them on the path to self-sufficiency. The Shannon West Homeless Youth Center doubles the capacity of the community to assist homeless youth.

Availability of services targeted to homeless persons and persons with HIV and mainstream services

Homelessness Prevention Services	Available in the Community	Targeted to Homeless	Targeted to People with HIV
Homelessness Prevention Services			
Counseling/Advocacy	X	X	
Legal Assistance	X	X	
Mortgage Assistance	X	X	
Rental Assistance	X	X	
Utilities Assistance	X	X	
Street Outreach Services			
Law Enforcement	X	X	
Mobile Clinics	X	X	
Other Street Outreach Services	X	X	
Supportive Services			
Alcohol & Drug Abuse	X	X	
Child Care	X		
Education	X	X	
Employment and Employment Training	X	X	
Healthcare	X	X	
HIV/AIDS	X	X	
Life Skills	X	X	
Mental Health Counseling	X	X	
Transportation	X		
Other			
Financial Literacy	X		

Table 18 - Homeless Prevention Services Summary

Describe how the service delivery system including, but not limited to, the services listed above meet the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth)

Of the CoC funded non-chronically homeless beds, there is a high turn-over, 100% of the CoC funded providers have agreed to prioritize 100% of their turnover beds. It is always the desire of the CoC to create new beds through our application process.

The Veterans Administration commits to dedicating 5 beds per month thru turnover to CH veterans. In 2016, it was estimated that 30,016 individuals would be homeless at some point in Southern Nevada over the course of the year. While this is a very large number, the Southern Nevada 2016 PIT count, conducted in January 2016, reported a 17.3% decrease in individuals experiencing homelessness from 2015 to 2016. In Southern Nevada approximately 39.9% of the homeless were considered sheltered because they lived in some form of shelter or transitional housing. Unfortunately, this means the

remaining 60.1% of individuals experiencing homelessness live in places not meant for human habitation, such as the street or an abandoned building, and are considered unsheltered. The largest subpopulation experiencing homelessness reported in the state of Nevada was among children and youth, who comprised nearly 27% of the entire homeless population of the state.

Describe the strengths and gaps of the service delivery system for special needs population and persons experiencing homelessness, including, but not limited to, the services listed above

As a whole, the continuum needs to assure effective and successful coordinated homeless response systems in order to ensure that there are comprehensive strategies in place to address all clients, regardless of their jurisdictional location or physical abilities, family make –up, and to mandate that there is fair and equal access to housing and services. Regardless of geographical environment, all homeless housing or services providers must ensure that once any geographic hurdle to accessing the system is overcome that disabled consumers, in particular, are able to physically access the facility or that reasonable accommodations or alternatives are made available to them. Holistic and accessible homeless response systems assist providers in better addressing the accommodation needs of their disabled consumers and ensuring that they are meeting their obligations under the Americans with Disabilities Act (ADA).

Provide a summary of the strategy for overcoming gaps in the institutional structure and service delivery system for carrying out a strategy to address priority needs

The GAPS analysis conducted in 2015 indicated there were three key areas where improvements could be made in the system accessibility, availability, and coordination.

1. Accessibility: The gaps analysis report identifies gaps and makes recommendations to improve the system components and systemic qualities that tend to either encourage or inhibit the ability of homeless persons in Southern Nevada to access housing or services appropriate to their needs, including:
 - The accessibility of information regarding existing resources;
 - The geographic and physical location of programs within the region;
 - The quality of outreach in identifying and targeting homeless individuals and families for services;
 - The ability of prevention/diversion services to prevent persons from experiencing homelessness in the first place;
 - The linkages made by the assessment/ referral process; and,
 - Programmatic entry barriers/requirements.
2. Availability: The report identifies gaps and makes recommendations to improve the systemic availability of housing and service options, focusing particularly on:
 - The existing housing stock;
 - Vulnerable and potentially underserved homeless subpopulations;

- Program rules; and,
 - The range of services currently provided.
3. Coordination: The report identifies gaps and makes recommendations to improve the overall function and guidance of the system, looking further at:
- The engagement of the wider community in the fight to end homelessness;
 - Funding attainment and maximization; and,
 - Governance and guidance of the overall Continuum.

SP-45 Goals Summary – 91.215(a)(4)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand and support services for low income residents, focusing on those living in the Choice NRSA	2018	2020	Public Services, Non-Housing Community Development, Neighborhood Improvement	Choice Neighborhood Revitalization Strategy Area (NRSA)	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training, Social services to address changing situations, Improving facilities and services for public housing residents.	CDBG: \$640,000	Public service and infrastructure activities other than Low/Moderate Income Housing Benefit: 5,849 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Expand and support services for low income residents living throughout the City	2018	2020	Public Services, Homeless, Non-Housing Special Needs, Non-Housing Community Development	City of North Las Vegas: Citywide	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training and placement, Social services to address changing situations	CDBG: \$553,968 ESG: \$315,690	Public service activities other than Low/Moderate Income Housing Benefit: 3,536 Persons Assisted
3	Improve and construct public facilities benefitting low and moderate income residents – Renovation of Main Library Branch	2018	2020	Non-Housing Community Development	City of North Las Vegas: Citywide	Create community education and gathering spaces	CDBG: \$2,400,536	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125,000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Support activities through Planning & Administration	2018	2020	Planning & Administration	City of North Las Vegas: Citywide	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training and placement, Social services to address changing situations	CDBG: \$738,626 ESG: \$20,618	Other: 1 Other

Table 19 – Goals Summary

Goal Descriptions

1	Goal Name	Expand and support services for low income residents, focusing on those living in the Choice NRSA
	Goal Description	CDBG funds anticipated for PY2018 – 2019, approximately \$320,000, will be allocated towards roughly 54 percent public services, 30 percent for capital and neighborhood improvements and 16 percent administration overhead in the Choice NRSA. Projects to meet the goal include: community planning and engagement strategies; job training, placement, creation, and retention; community Wi-Fi; community garden; youth empowerment and educational activities; increasing housing opportunities for target area residents; community and public arts projects and community improvements; and an intergenerational program. These strategies for neighborhood revitalization were identified in the Choice Neighborhood Initiative Transformation Plan, which formed the basis of the Choice Neighborhood Revitalization Strategy Area. See attached NRSA Plan that details the rationale and authority that designates the Choice Neighborhood as a NRSA, NRSA objectives, plans, activities, and structure-including the designated CBDO, CPLC, which will implement the NRSA once approved.
2	Goal Name	Expand and support services for low income residents living throughout the City
	Goal Description	City of North Las Vegas will use CDBG funds for public services that serve all areas in the community where low to moderate income residents live and focuses on homeless service programs, social service programs (for seniors and medically fragile), and youth development and education programs. The PY2018 - 2019 funding is anticipated as follows; Meals on Wheels (\$30,000); Gay and Lesbian Community Center – youth services (\$17,484); Project Hope (\$30,000); Southern Nevada Health Safety Net (\$25,000); Salvation Army – Career Corner (\$40,000); HIV testing (\$10,000); Baby First Services (\$12,000); Boys & Girls Club – Hope & Opportunity (\$25,000); Consumer Credit Counseling – UAP (\$7,500); Emergency Shelter Services for Homeless and Abused Women and Children (\$30,000); Health Coaching Project (\$25,000); Andson Academic (\$15,000); and Senior Supportive Housing (\$10,000).
3	Goal Name	Improve and construct public facilities benefitting low and moderate income residents – Renovation of Main Library Branch
	Goal Description	The Public Works Department, in support of the CNLV 's Redevelopment Agency and Library District, plans to use CDBG funds for renovating a redevelopment asset, the Canyon Electric Building, located in the heart of the city's Redevelopment area to house the new North Las Vegas Downtown library. This project will provide the Downtown Library branch with a larger space to ensure greater educational and workforce development resources to the surrounding neighborhood.

4	Goal Name	Support activities through Planning & Administration
	Goal Description	CDBG funds allocated for planning and administration of funds and projects.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

The redevelopment of the 120-unit Rose Gardens Senior Apartments will provide affordable housing to extremely low- and low-income seniors in the Choice NRSA. The CNLV contributed HOME/LIHTF funds for this project. This redevelopment project was initiated through the Choice Neighborhood Planning grant and was eventually funded through the Rental Assistance Demonstration Project (RAD). Project will be completed in early 2019.

SP-60 Homelessness Strategy – 91.215(d)

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CNLV Police and Code Enforcement departments along with members of the CNLV Infrastructure Maintenance team visit homelessness encampments weekly. This team is inclusive of Spanish speakers, mental health practitioners, substance abuse practitioners and social workers, who actively engage homeless individuals and families and assesses them for referral to an agency appropriate for their needs including; transportation, referral to other services and housing placement. Interventions are conducted when encampments arise and typically include collaboration among PD, Code Enforcement, and homeless service providers, with providers prioritizing homeless encampment residents for placement in housing. This outreach team is called the M.O.R.E team and they are a subsidiary of the Metropolitan Police Department.

Outreach to persons who are experiencing homelessness will be conducted by partner organizations. The CNLV works with the CoC to support any and all regional efforts towards outreach. CNLV also, through their Emergency Solutions Grant opportunity, encourages essential Services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care.

Through the ESG programs, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

The CNLV will fund three programs with ESG over the next year to assess the needs of persons experiencing homelessness through case management. Case manager will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

Addressing the emergency and transitional housing needs of homeless persons

The CNLV currently participates in a quarterly series of Homelessness Visioning Meetings and will continue this strategic planning process. In these meetings, the CNLV has strategized emergency and transitional housing solutions to address the needs of its homeless citizens.

The CNLV's short-term and temporary strategy includes a tent community on a CNLV -owned lot. The exact lot is still to be determined, but would be located near the Corridor of Hope. Currently, trespassing is not permitted on these CNLV -owned lots (fencing is set-up on the back of the sidewalk to prevent trespassers).

The tent city would be comprised of temporary housing units (e.g. tents, lean-tos) and would be a no violence zone. The community would need: temporary bathrooms and sanitation/hygiene facilities, lighting and power, regular police patrols, and onsite visits from social service providers for outreach and assistance.

More discussion is needed to explore different ideas on location and land opportunities.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

In addition to short-term and temporary housing solutions, the CNLV is also strategizing long-term and permanent solutions through a tiny house village, similar to the Austin model. For a permanent location for chronically homeless individuals, more discussion is needed for a suitable site of 20 acres or more, because available land is hard to come by and federal land could be the only choice for this type of service. The CNLV is still trying to determine how large or small the program should be and how it ties it into the existing Continuum of Care. The tiny house village would include around 200 units of tiny homes, trailers, teepees, or experimental homes and have access to public transportation. Minimal rent would be charged to keep units affordable and a non-profit organization would ultimately manage the village. Communal facilities would include kitchen, bathroom/showers, laundry, garden, stores, entertainment, etc. In addition to providing residents with a safe space to live, the tiny home village would provide a permanent mailing address (helps with PD/parole registration, job searches, pride and sense of belonging, etc.) and social services that would come directly to the community.

Within the next two fiscal years the CNLV also plans to build its own M.O.R.E team, to work strictly within our municipality to coordinate activities around the Corridor of Hope. This will aid the CNLV in becoming more effective in addressing the homeless needs of the difficult to serve, and to more efficiently coordinate with the City of Las Vegas and their encampment intervention days. Our future contracts for clean-up will take into consideration the providers within the corridor, in order to provide collaborative methods to address homelessness, and use homeless residents to clean the streets where they dwell; by providing employment, or as stipend to homeless persons. The CNLV desires to work closely with chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, as they make the transition to permanent housing and independent living. The goal is to shorten the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units providing a source of employment.

Help low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families who are likely to become homeless after being discharged from a publicly funded institution or system of care, or who are receiving assistance from public and private agencies that address housing, health, social services, employment, education or youth needs

In addition to the upcoming investment in the Choice Neighborhood Revitalization Strategy Area (which will help low-income individuals and families), the CNLV plans to increase public outreach efforts and partnerships. The CNLV plans to create a campaign for the homeless, the public, businesses, and faith-based community to create a mainstream flow of information and create better accessibility to services. The CNLV will train staff on best practices and add information and resources to the CNLV website.

SP-65 Lead based paint Hazards – 91.215(i)

Actions to address LBP hazards and increase access to housing without LBP hazards

The CNLV addresses lead paint hazards on homes build prior to 1978 through its Owner Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate-income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

How are the actions listed above related to the extent of lead poisoning and hazards?

Please see above.

How are the actions listed above integrated into housing policies and procedures?

Please see above.

SP-70 Anti-Poverty Strategy – 91.215(j)

Jurisdiction Goals, Programs and Policies for reducing the number of Poverty-Level Families

The CNLV's housing and community development programs and activities are dedicated to improving housing and neighborhood conditions of low- and moderate-income residents and special needs populations. The CNLV, in collaboration with other agencies will continue to combine resources to assist individuals and families with obtaining the tools to overcome poverty and become self-sufficient.

Ongoing efforts will include:

Job Preparation. The CNLV will encourage nonprofit organizations to provide one-on-one job preparation training to those seeking employment.

Redevelopment. Through the tools offered by redevelopment such as public/private partnership, the CNLV will continue to revitalize commercial, industrial, and residential neighborhoods to improve residents' access to opportunity.

Access to Social Services. The CNLV, with support from local service providers, will facilitate and continue to increase access to social services and help to create a consistent flow of information from providers to residents.

How are the Jurisdiction poverty reducing goals, programs, and policies coordinated with this affordable housing plan

The ongoing efforts listed above will assist with addressing the economic development goals of increasing education and skills of the workforce and improving residents' access to opportunity through revitalization.

SP-80 Monitoring – 91.230

Describe the standards and procedures that the jurisdiction will use to monitor activities carried out in furtherance of the plan and will use to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

Programs are subjected to “on-site monitoring” by jurisdiction staff or a HUD representative on a 24-hour notice during normal working hours. Representatives are granted access to all program records for audit, examination, and review and may request to interview program recipients who volunteer to be interviewed.

North Las Vegas’s monitoring procedure:

- All monitoring is to be based on the following risk analysis process (Subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)
- Schedule monitoring visit with Subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting monitoring
- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings. It should also include recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The COC has hired an External Monitoring Group to monitor COC programs as well as ESG programs. Fiscal year 2017/2018 will be the first year of this trial endeavor with the possibility of a contract extension for the remainder of the consolidated plan period. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally-funded agencies or initiatives.

North Las Vegas is required to submit an annual report to the State of Nevada Housing Division outlining how it is meeting the requirements of their Housing Element portion of their Comprehensive Plans. The CNLV also conducts minority business outreach through their Purchasing and Contracts Departments.



CITY OF NORTH LAS VEGAS

2018 ACTION PLAN

Executive Summary

AP-05 Executive Summary - 91.200(c), 91.220(b)

1. Introduction

The Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating the application for several grant programs into one submission. The programs include: the Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG). These programs are intended to accomplish three main goals: Secure decent housing, provide a suitable living environment; and expand economic opportunities for low- and moderate-income persons.

Prior to the development of this Consolidated Plan and Annual Action Plan, CNLV conducted over two years of planning and developing implementation strategies for the Choice Neighborhood Initiative Planning Grant Transformation Plan, which led to the Choice Neighborhood Revitalization Strategy Areas (NRSA). The development and implementation of the CNLV Choice Neighborhood NRSA is in line with the most recent HUD guidance addressing the establishments of NRSA's. The guidance, CPD-16-16, states that:

“A CDBG grantee that has a designated Choice Neighborhood located within its jurisdiction may request that the Choice Neighborhood also receive NRSA designation. Upon confirmation from HUD's Office of Public and Indian Housing, HUD-CPD will presume Choice Neighborhoods Implementation Grantees who are actively implementing their Transformation Plan and Choice Neighborhoods Planning Grantees (both current and former) who have completed their Transformation Plans to have met the above criteria and HUD-CPD will approve the NSRA designation.”

CNLV's Transformation Plan was accepted by HUD's Office of Public & Indian Housing on April 4, 2017. In addition, on May 3, 2017 the Choice Transformation Plan was initially presented at a public City Council meeting for review and comment. Subsequently, the Choice Transformation Plan was then presented again to the public and accepted by the North Las Vegas City Council on May 17, 2017. At this meeting the CNLV City Council passed and adopted resolution 2582 which “adopted the Choice Neighborhood Transformation Plan as a guide to direct the Departments of Economic and Business Development, Land Development and Community Services, Neighborhood and Leisure Services, and Public Works for redevelopment, investment and enhancements and as a template for the Choice Neighborhood Urban Core and other areas of the CNLV with similar context and vision.” The Choice Neighborhood Revitalization Strategy Area Plan is based on the approved Choice Neighborhood Transformation Plan. CNLV is requesting that CPD approve their Choice Neighborhood Urban Core Target Area as a NRSA in carrying out its Implementation Strategies as described herein. For more information, see attached Choice NRSA Plan.

All proposed activities' budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The following high priority needs were identified in the Consolidated Plan research:

- Address supportive service needs of Homeless and Special Needs Residents
- Create community education and gathering spaces
- Address the needs of at-risk youth
- Support health and nutritional needs of low income residents
- Increase access to job training and placement programs for low income residents

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

This plan represents the first Consolidated Plan and Annual Action Plan for the CNLV. The CNLV has previously received funds through Clark County. The Clark County Consortium's past Five-year Consolidated Plan, which included North Las Vegas, was organized around the HUD initiatives of: 1) Creating a Suitable Living Environment, 2) Providing Decent Housing, and 3) Creating Economic Opportunities.

To this end, the CNLV has focused on supporting social service provider operations (The Salvation Army, Shade Tree, Consumer Credit Counseling), providing food and nutrition (Catholic Charities of Southern Nevada Meals on Wheels, Lutheran Social Services), improving community facilities (library renovation), providing youth education and programs (Public Education Foundation, HELP of Southern Nevada Baby First, Andson Academics, Southern Nevada Children First, Boys and Girls Club), addressing accessibility barriers (sidewalks), preventing homelessness with emergency assistance (Catholic Charities of Southern Nevada Project Hope, Shade Tree), and revitalization (Choice Neighborhood Revitalization Strategy Area). These are important partners in addressing the needs of low income residents and persons experiencing homelessness and met the critical needs in North Las Vegas. Public services funding of this type is expected to continue.

The primary challenges encountered during the last Consolidated Plan period were timing- and contact-related. To address these challenges, the CNLV intends to hold grantees to more stringent timelines.

4. Summary of Citizen Participation Process and consultation process

Before the development of the Consolidated Plan and Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH), CNLV conducted a robust public engagement process for their Choice Neighborhood Transformation Plan, which targeted a 1.25 square mile urban area. This process included over 50 community meetings, 9 neighborhood design charrettes, and 1,000 resident surveys administered within the targeted urban core area.

Working off the public input from the Transformation Plan, CNLV provided additional citizen participation opportunities during the development of the Two-year Consolidated Plan, AI/AFH, and 2018 Action Plan, which included:

- Stakeholder Focus Groups—14 stakeholders participated in two focus groups during the development of the AI/AFH;
- Community Meeting to discuss AI/AFH findings and receive feedback—Over 30 residents participated;
- Resident Focus Group—12 residents from predominately low- to moderate-income and minority-concentrated areas participated in a focus group during the development of the AI/AFH;
- Online Stakeholder Survey—78 stakeholder participated;
- Stakeholder and CNLV Staff Interviews—conducted during both the AI/AFH and Consolidated Plan processes to understand local programs and services;
- Marketing of focus groups, community meetings, survey, public comment periods, and public hearings—promoted through 76 stakeholders, CNLV’s website, and/or emails sent to community constituents;
- AI/AFH 30-day public comment period;
- Citizen Participation Plan 30-day public comment period;
- Consolidated Plan and Action Plan 30-day public comment period; and
- Public Hearings during the development of the Consolidated Plan and during the public comment period of the draft.

HUD recently issued 24 CFR 91.100, which extends stakeholder consultation to broadband internet service providers, organizations engaged in narrowing the digital divide, agencies whose primary responsibilities include the management of flood prone areas, public land or water resources, and emergency management agencies. This new requirement is related to the barriers created by lack of access to information and online education and skill development experienced by residents living in rural areas without reliable broadband and/or wireless access and/or residents who cannot afford to pay for access. In developing the Consolidated Plan and Action Plan, the CNLV reached out to Cox Communications and T-Mobile to participate in the stakeholder survey. Local representatives from these telecommunications companies identified the greatest unmet community development needs in CNLV as job training programs and business skills development.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Citizens and stakeholders were invited to comment on the draft 2018 Action Plan during the 30-day public comment period that began on May 1, 2018 and ended on May 31, 2018. Citizens and stakeholders also participated on the proposed Action Plan allocation in a public hearing on March 6, 2018. Another hearing was held on May 16, 2018 where staff presented the proposed goals and objectives of the Two-year Consolidated Plan and final funding allocation for the 2018 Annual Action Plan. All comments and views were accepted and considered in development of the Consolidated Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

The CNLV accepts all public comments.

7. Summary

Please see above.

PR-05 Lead & Responsible Agencies - 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NORTH LAS VEGAS	Neighborhood and Leisure Services
ESG Administrator	NORTH LAS VEGAS	Neighborhood and Leisure Services

Table 1 – Responsible Agencies

Narrative

Consolidated Plan Public Contact Information

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City of North Las Vegas
Neighborhood and Leisure Services
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AP-10 Consultation - 91.100, 91.200(b), 91.215(l)

Introduction

Historically, the Consortium's Consolidated Plan was developed through a cooperative effort between all jurisdictions affected by the plan. Each subrecipient grantee was consulted with Clark County researching and writing the submitted plan.

The North Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The Consortium reviews Consolidated Plans as requested. There is currently one housing and community development consortia in Clark County: 1) the Clark County HOME Consortium (Clark County and North Las Vegas).

This section describes the consultation efforts undertaken to:

1. Coordinate the development of the annual plan with the efforts of housing providers, social service providers, health care providers and relevant government agencies;
2. Coordinate the development of the annual plan with Continuum of Care efforts; and
3. Elicit public input.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. North Las Vegas brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee.

The discussions cover subjects such as joint projects, coordination of grant CDBG, ESG, and HOME applications cycles, and emerging homeless issues. A representative from the COC attends the consortium meeting to further inform the discussions around regional homeless coordination. A representative of the Nevada State Housing Division also attends the consortium meetings on a regular basis. With regional participation in the Consortium meetings, each jurisdiction is able to better assess local housing needs, homeless and community development practices and projects.

A variety of other groups provide opportunities for the various jurisdictions' governments to coordinate with outside entities in the promotion, production and planning of affordable housing and homeless assistance.

These groups include:

State of Nevada Housing Division Advisory Committee on Housing: a volunteer group that advises the Housing Division. The Nevada Housing Division Advisory Committee was established by the 1995 Legislature. The Committee is appointed by the Director of the Department of Business and Industry and meets quarterly to review program activities of the Housing Division.

United Way Emergency Food and Shelter Program Board (EFSP): a volunteer board that reviews applications from non-profits and makes recommendations on projects for award of EFSP funds.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

Southern Nevada has a process in place for regional collaboration on homeless issues, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, including the CNLV staff oversees the CoC . This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Neighborhood and Leisure Services Manager and staff for the CNLV. It also includes Neighborhood Services staff for the City of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United Way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City. Moreover, the SNH CoC empowers the Continuum of Care Evaluation Working Group (CoCEWG), whose members represent a myriad of stakeholders including representatives from public and private agencies, who bring a wealth of experience in public policy/administration, homeless services, domestic violence and sub-populations of homeless. The CoCEWG oversees the planning, operations and activities of the CoC with staff support from Clark County Social Service. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the

services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/ recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. Clark County and the CNLV staff are active participants in the CoC EWG with the ESG programs from all jurisdictions being a standing item on the agenda.

All CoC EWG meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all of the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction’s area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

All ESG recipients in the CoC’s geographic area have representation that sits on the CoC EWG. ESG is a standing item on the CoC EWG monthly meeting agenda, where ESG grantees provide information on allocation of ESG funds, discuss ESG application processes-at each stage, work with the CoC EWG to develop performance/written standards and report on subrecipient monitoring. The CoC EWG also reviews and approves the ESG written standards, which are updated through discussions with subrecipients, and provides the funding priorities to the ESG allocations committees which are then approved by their respective boards and councils. All ESG subrecipients are required to participate in HMIS. ESG grantees work with the CoC EWG to ensure collaboration, non-duplication of services and maximum use of resources. All HMIS administration policies and procedures are reviewed and approved by the CoC EWG.

2. Agencies, groups, organizations and others who participated in the process and consultations

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	CATHOLIC CHARITIES OF SOUTHERN NEVADA
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Catholic Charities of Southern Nevada participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Catholic Charities of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
2	Agency/Group/Organization	HELP OF SOUTHERN NEVADA
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>HELP of Southern Nevada participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, HELP of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
3	<p>Agency/Group/Organization</p>	<p>Neighborhood Housing Services of Southern Nevada</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing Service-Fair Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Anti-poverty Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Neighborhood Housing Services of Southern Nevada participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Neighborhood Housing Services of Southern Nevada was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
4	<p>Agency/Group/Organization</p>	<p>NEVADA HAND INC.</p>
	<p>Agency/Group/Organization Type</p>	<p>Housing Services - Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Nevada Hand, Inc. participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Nevada Hand, Inc. was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
5	<p>Agency/Group/Organization</p>	<p>Opportunity Village</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Persons with Disabilities Services-Education Services-Employment</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Economic Development</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Opportunity Village participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Opportunity Village was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
6	<p>Agency/Group/Organization</p>	<p>Silver State Fair Housing Council</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Education Service-Fair Housing</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Public Housing Needs Non-Homeless Special Needs</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Silver State Fair Housing Council participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. The Fair Housing Council also provided complaint data. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Silver State Fair Housing Council was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
7	<p>Agency/Group/Organization</p>	<p>Southern Nevada Adult Mental Health</p>
	<p>Agency/Group/Organization Type</p>	<p>Services-Health Health Agency Publicly Funded Institution/System of Care</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs</p>

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Southern Nevada Adult Mental Health Services participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Adult Mental Health Services was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
8	Agency/Group/Organization	Southern Nevada Regional Housing Authority
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Market Analysis

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Southern Nevada Regional Housing Authority participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Regional Housing Authority was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
9	<p>Agency/Group/Organization</p>	<p>Southern Nevada Strong</p>
	<p>Agency/Group/Organization Type</p>	<p>Publicly Funded Institution/System of Care Other government - County Other government - Local Regional organization Business and Civic Leaders</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Economic Development Market Analysis</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>Southern Nevada Strong participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Southern Nevada Strong was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
10	<p>Agency/Group/Organization</p>	<p>THE SALVATION ARMY</p>
	<p>Agency/Group/Organization Type</p>	<p>Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment Services - Victims</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>The Salvation Army participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, The Salvation Army was also consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
11	<p>Agency/Group/Organization</p>	<p>City of North Las Vegas, Neighborhood and Leisure Services Department</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy</p>

	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>City of North Las Vegas, Neighborhood and Leisure Services Department participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Neighborhood and Leisure Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
12	<p>Agency/Group/Organization</p>	<p>City of North Las Vegas, Land Development & Community Services</p>
	<p>Agency/Group/Organization Type</p>	<p>Other government - Local</p>
	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Non-Homeless Special Needs Market Analysis</p>

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	City of North Las Vegas, Land Development & Community Services Department participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Land Development & Community Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
13	Agency/Group/Organization	The City of North Las Vegas, Economic Development Division
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Economic Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, the Economic Development Division was consulted through a Stakeholder Survey and interviews, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
14	Agency/Group/Organization	BIG BROTHERS BIG SISTERS OF NEVADA
	Agency/Group/Organization Type	Services-Children Regional organization

	What section of the Plan was addressed by Consultation?	children's services
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
15	Agency/Group/Organization	City of North Las Vegas Police Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
16	Agency/Group/Organization	Chicanos Por La Causa (CPLC)
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Health Services-Education Services - Victims
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Children and Family Services

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
17	Agency/Group/Organization	City of North Las Vegas Fire Department
	Agency/Group/Organization Type	Other government - Local
	What section of the Plan was addressed by Consultation?	Public Safety
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
18	Agency/Group/Organization	Clark County Department of Social Services
	Agency/Group/Organization Type	Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-homeless Other government - County
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homelessness Needs - Veterans Non-Homeless Special Needs

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
19	Agency/Group/Organization	Clark County School District
	Agency/Group/Organization Type	Services-Children Services-Education Other government - County
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Education
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
20	Agency/Group/Organization	COMMUNITY SERVICES AGENCY, INC
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Homelessness Needs - Veterans Anti-poverty Strategy

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
21	Agency/Group/Organization	Community Services of Nevada (CSNV)
	Agency/Group/Organization Type	Services - Housing Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs Mortgage Delinquency & Loss Mitigation
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
22	Agency/Group/Organization	Cox Communications
	Agency/Group/Organization Type	Business and Civic Leaders Broadband/Telecommunications leader Major Employer
	What section of the Plan was addressed by Consultation?	Economic Development Corporate diversity leader

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
23	Agency/Group/Organization	Down Syndrome Organization of Southern Nevada
	Agency/Group/Organization Type	Services-Children Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
24	Agency/Group/Organization	Global Property Management Group, Inc. (GPMGLV)
	Agency/Group/Organization Type	Housing Services - Housing Service-Fair Housing Business Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
25	Agency/Group/Organization	GOLDEN RAINBOW
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

26	Agency/Group/Organization	Greater Las Vegas Association of Realtors
	Agency/Group/Organization Type	Housing Regional organization Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
27	Agency/Group/Organization	Las Vegas Rescue Mission
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Victims of Domestic Violence Services-homeless Services - Victims
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

28	Agency/Group/Organization	Lutheran Social Services of Nevada
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-Health Services-Education
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
29	Agency/Group/Organization	NAMI Southern Nevada
	Agency/Group/Organization Type	Services-Health
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

30	Agency/Group/Organization	Nevada Department of Training, Employment and Rehabilitation (DETR)
	Agency/Group/Organization Type	Services-Employment Other government - State Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Equal employment opportunities
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
31	Agency/Group/Organization	Nevada Disability Advocacy and Law Center (NDALC)
	Agency/Group/Organization Type	Services-Persons with Disabilities Disability / Legal Services
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs Legal services
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
32	Agency/Group/Organization	NEVADA PARTNERS, INC.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Employment
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
33	Agency/Group/Organization	Salvation Army
	Agency/Group/Organization Type	Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Employment Services - Victims
	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Employment Assistance
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.

34	Agency/Group/Organization	The Shade Tree, Inc.
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Victims of Domestic Violence Services-homeless Services - Victims Child Welfare Agency
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homeless Needs - Families with children Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
35	Agency/Group/Organization	Southern Nevada Center for Independent Living (SNCIL)
	Agency/Group/Organization Type	Services-Persons with Disabilities
	What section of the Plan was addressed by Consultation?	Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
36	Agency/Group/Organization	Regional Transportation Commission (RTC) of Southern Nevada
	Agency/Group/Organization Type	Regional organization Planning organization

	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis Non-Housing Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
37	Agency/Group/Organization	T-Mobile
	Agency/Group/Organization Type	Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development Communications Business Leader
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
38	Agency/Group/Organization	Urban Chamber of Commerce
	Agency/Group/Organization Type	Services-Employment Business Leaders
	What section of the Plan was addressed by Consultation?	Economic Development

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
39	Agency/Group/Organization	Women's Development Center
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-homeless Services-Education Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Homeless Needs - Families with children Non-Homeless Special Needs HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
40	Agency/Group/Organization	Workforce Connections
	Agency/Group/Organization Type	Services-Education Services-Employment Regional organization
	What section of the Plan was addressed by Consultation?	Economic Development Employment and Training Services

<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>During the development of the consolidated plan, this organization was consulted through a Stakeholder Survey, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
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Identify any Agency Types not consulted and provide rationale for not consulting

All relevant organizations, agencies and stakeholders were invited to participate in development of the Action Plan. As city builds local awareness, North Las Vegas anticipates stakeholder participation will grow.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care (CoC)	Southern Nevada Homelessness Continuum of Care	North Las Vegas’ goals contribute to addressing the needs of persons who are experiencing homelessness identified in the CoC.
North Las Vegas Land Use & Zoning Regulations	The City of North Las Vegas Planning & Development Services	Land use and zoning regulations were reviewed to assess barriers to housing choice.
Analysis of Impediments to Fair Housing Choice/Assessment of Fair Housing	The City of North Las Vegas Neighborhood Services Division	The fair housing strategies established for North Las Vegas overlaps with the Strategic Plan’s decent housing, economic development, and neighborhood revitalization goals.
Southern Nevada Regional Housing Authority Agency and 5-Year Plan	Southern Nevada Regional Housing Authority	The housing authority policies and procedures were reviewed to ensure they support housing choice and address the greatest needs of low income residents.
Southern Nevada Strong (SNS) Regional Plan	Regional Transportation Commission of Southern Nevada (RTC)	The regional plan has impacted planning and investment efforts in the Urban Core, which overlaps with North Las Vegas’ public facilities and improvements activities.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
The Choice Neighborhood Initiative (CNI) Transformation Plan	The City of North Las Vegas Neighborhood Services Division	The Choice Neighborhood Initiative (CNI) Transformation Plan helped to create local strategies to address struggling neighborhoods through a comprehensive approach, including a neighborhood, public housing, and people strategy. While the Transformation Plan exceeds the time frame of the Consolidated and Strategic Plan, many of the neighborhood revitalization goals overlap.
Neighborhood Revitalization Strategy Area (NRSA)	The City of North Las Vegas Neighborhood Services Division	After implementing their Transformation Plan and meeting HUD’s criteria, CNLV received a NRSA designation through their comprehensive neighborhood revitalization strategy. Many of the public service and infrastructure projects meet the goals of the Strategic Plan.

Table 3 – Other local / regional / federal planning efforts

Narrative

The plans are consistent and outline similar goals for the five-year period. There are currently two housing and community development consortia in Clark County:

- 1) The Urban County CDBG Consortium (consists of Clark County and the Cities of North Las Vegas, Boulder City, and Mesquite); and
- 2) The Clark County HOME Consortium (Clark County and North Las Vegas).

The City of Las Vegas and the City of Henderson are separate CDBG and HOME entitlement recipients and submit their own Consolidated Plans. The Cities of Boulder City and Mesquite are part of the HOME Consortium by virtue of their participation in the CDBG Consortium. Provide a concise summary of the jurisdiction’s activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)). Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC), and its various committees, the Southern Nevada Homelessness Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These organizations bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, and Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for non-entitlement funding, including Choice Neighborhoods, RAD, and other opportunities that become available each year. Clark County brings the community together for bi-monthly Southern Nevada Consortium Meetings to

coordinate on regional issues related to HOME, CDBG, NSP, ESG/CoC and cross-cutting federal regulations. The discussions range from questions relating to joint projects, coordination of grant applications and emerging issues. A representative from the CoC attends to enhance the coordination with the CoC. A representative of the Nevada Housing Division has also begun to attend on a regular basis. The broad based participation in the Consortium meetings allows for an assessment of the regional impact of housing, homeless and community development policies and projects.

AP-12 Participation - 91.401, 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Citizen Participation Plan was updated prior to drafting the Consolidated and Action Plan to bring it into compliance with the provisions of 24 CFR 91.105. The CNLV notified the public of the plan's 31-day public comment period, which occurred from March 15 to April 15, 2018, through the CNLV's website and accepted all public comments.

The citizen participation process for the Two-year Consolidated Plan and 2018 Action Plan built upon the initial community engagement activities that occurred during the Choice Neighborhood Initiative's Transformation Plan and 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). These activities combined with the Consolidated Plan's citizen participation efforts resulted in meaningful engagement of residents and stakeholders representing local organizations and coalitions. The citizen participation process included outreach activities, media outlets, and efforts to reach underrepresented populations (e.g., those in poverty concentrated areas, with limited English proficiency, persons with disabilities). Outreach activities consisted of interviews, resident and stakeholder focus groups, resident and stakeholder surveys, and public meetings. The resident focus group was held to understand the housing and community development needs of low- to moderate-income residents, which included predominately Black/African American and Hispanic/Latino residents.

More than 150 North Las Vegas residents and stakeholders participated in the Consolidated and Action Plan research process.

Please refer to the Citizen Participation Comments section attached to this Plan for full details of all citizen participation efforts.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Stakeholder Focus Groups	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	14 stakeholder participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
2	Community Meeting	Non-targeted/broad community	30 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
3	Resident Focus Group	Low Income Residents, Minorities, Residents of Public and Assisted Housing	12 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Choice Neighborhood Initiative Committee Meeting	Low Income Residents, Minorities	25 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
5	Online Stakeholder Survey	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	78 stakeholder participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	https://www.surveymonkey.com/r/CNLVstakeholdersurvey
6	Marketing of Online Stakeholder Survey	Low Income Residents, Minorities, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Persons with Disabilities, Veterans	76 stakeholders	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
7	Citizens Advisory Committee Meeting	Non-targeted/broad community	10 participants	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
8	Citizen Participation Plan Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
9	Public hearings on CDBG CIP project (Downtown Library)	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	
10	Consolidated Plan and Action Plan Public Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
11	Public Hearing	Non-targeted/broad community	N/A	See Grantee Unique Appendices for the full Citizen Participation section.	All comments were accepted	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The primary resource used to fulfill the goals and strategies of the Two-year Consolidated Plan is CDBG. As available, the CNLV will provide direct, general fund contributions to assist with the Plan. These funds will be leveraged with complementary activities and in kind and monetary donations from the organizations funded with other federal and state programs. In the past, these have included Lutheran Social Services of Nevada (LSSN) and Nevada Partners.

In the past, private financial institutions have provided donations to support mortgages for first time homebuyers, and nonprofits have leveraged funds from other federal and state sources to support housing and public service activities. Clark County has also provided assistance to support activities funded with CDBG. These sources are anticipated for the Two year Consolidated Plan; the amount and timing of these additional supports is unknown.

All proposed activities' budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,846,566	0	0	1,846,566	1,846,566	Grants awarded on a formula basis for housing and community development activities, a portion of which will be awarded for NRSA activities. All proposed activities' budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	168,153	0	0	168,153	168,153	Funds reallocated from Clark County will be used towards public improvements. All proposed activities' budgets will be proportionally increased or decreased from the estimated funding levels to match actual allocation amounts approved by HUD.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
General Fund	public - local	Economic Development Public Improvements Public Services	0	0	0	0	0	Remaining general funds will be reallocated towards public service and infrastructure projects. Exact resources will be determined after start of FY 2018.
Other	public - federal	Economic Development Public Improvements Public Services	0	0	0	0	0	Prior year resources from NSP 1 and NSP 1 program income funds that will be used in the NSP target area. The amount projected to be available is substantial, but exact resources will be determined after start of FY 2018.
Other	public - federal	Public Improvements	320,656	0	0	320,656	0	Funds reallocated from Clark County will be used towards public improvements.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Additional federal funds will be leveraged with CDBG including:

- **Low Income Housing Tax Credit (LIHTC)**
- **Nevada Housing Division (NHD) tax-exempt bonds**
- **NHD Growing Affordable Housing Program**

These additional federal funds will be allocated to the redevelopment of Rose Gardens Senior Apartments, a complete one-for-one replacement

of 120 affordable senior apartments. This includes development, security, and resident relocation.

Non-profit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self-Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

In 2008, the CNLV purchased a 1 acre site along the southern border of the CNLV in the now designated NRSA target area with CDBG funds. The CNLV donated the site for a community health clinic, which will be developed by Sargem LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18 acre development of a multi-modal senior complex.

These developments will create over 250 well paying, career oriented jobs (in addition to a number of short term construction jobs) over the next few years that can directly benefit the community and NRSA. The CNLV is working with Sargem to offer local residents first access to job and training opportunities.

Discussion

Please see above.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand and support services for low income residents, focusing on those living in the Choice NRSA	2018	2020	Public Services, Non-Housing Community Development, Neighborhood Improvement	Choice Neighborhood Revitalization Strategy Area (NRSA)	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training, Social services to address changing situations, Improving facilities and services for public housing residents.	CDBG: \$320,000	Public service and infrastructure activities other than Low/Moderate Income Housing Benefit: 2,925 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Expand and support services for low income residents living throughout the City	2018	2020	Public Services, Homeless, Non-Housing Special Needs, Non-Housing Community Development	City of North Las Vegas: Citywide	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training and placement, Social services to address changing situations	CDBG: \$276,984 ESG: \$157,845	Public service activities other than Low/Moderate Income Housing Benefit: 1,768 Persons Assisted
3	Improve and construct public facilities benefitting low and moderate income residents – Renovation of Main Library Branch	2018	2020	Non-Housing Community Development	City of North Las Vegas: Citywide	Create community education and gathering spaces	CDBG: \$1,200,268	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125,000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Support activities through Planning & Administration	2018	2020	Planning & Administration	City of North Las Vegas: Citywide; Choice Neighborhood Revitalization Strategy Area (NRSA)	Address supportive service needs of Homeless, Create community education and gathering spaces, Address the needs of at-risk youth, Support health and nutritional needs of low income, Increase access to job training and placement, Social services to address changing situations	CDBG: \$369,313 ESG: \$10,309	Other: 1 Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Expand and support services for low income residents, focusing on those living in the Choice NRSA
	Goal Description	CDBG funds anticipated for PY2018 – 2019, approximately \$320,000, will be allocated towards 54 percent public services, 30 percent for capital and neighborhood improvements, and 16% administration and overhead in the Choice NRSA. Projects to meet the goal include: community planning and engagement strategies; job training, placement, creation, and retention; community Wi-Fi; community garden; youth empowerment and educational activities; increasing housing opportunities for target area residents; community and public arts projects and community improvements; and an intergenerational program. These strategies for neighborhood revitalization were identified in the Choice Neighborhood Initiative Transformation Plan, which formed the basis of the Choice Neighborhood Revitalization Strategy Area. See attached NRSA Plan that details the rationale and authority that designates the Choice Neighborhood as a NRSA, NRSA objectives, plans, activities, and structure—including the designated CBDO, CPLC, which will implement the NRSA once approved.
2	Goal Name	Expand and support services for low income residents living throughout the City
	Goal Description	CNLV will use CDBG and ESG funds for public services that serve all areas in the community where low to moderate income residents live and focuses on homeless service programs, social service programs (for seniors and medically fragile), and youth development and education programs. The PY2018 - 2019 funding is anticipated as follows; Meals on Wheels (\$30,000); Gay and Lesbian Community Center – youth services (\$17,484); Project Hope (\$30,000); Southern Nevada Health Safety Net (\$25,000); Salvation Army – Career Corner (\$40,000); HIV testing (\$10,000); Baby First Services (\$12,000); Boys & Girls Club – Hope & Opportunity (\$25,000); Consumer Credit Counseling – UAP (\$7,500); Emergency Shelter Services for Homeless and Abused Women and Children (\$30,000); Health Coaching Project (\$25,000); Andson Academic (\$15,000); Senior Supportive Housing (\$10,000); Salvation Army for addressing homelessness (\$109,845); Catholic Charities of Southern Nevada for addressing homelessness (\$28,000); and The Shade Tree for addressing homelessness (\$20,000).
3	Goal Name	Improve and construct public facilities benefitting low and moderate income residents – Renovation of Main Library Branch
	Goal Description	The Public Works Department, in support of the CNLV 's Redevelopment Agency and Library District, plans to use CDBG funds for renovating a redevelopment asset, the Canyon Electric Building, located in the heart of the city's Redevelopment area to house the new North Las Vegas Downtown library. This project will provide the Downtown Library branch with a larger space to ensure greater educational and workforce development resources to the surrounding neighborhood.

4	Goal Name	Support activities through Planning & Administration
	Goal Description	CDBG and ESG funds allocated for planning and administration of funds and projects.

Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.315(b)(2)

The redevelopment of the 120-unit Rose Gardens Senior Apartments will provide affordable housing to extremely low- and low-income seniors in the Choice NRSA. The CNLV contributed HOME/LIHTF funds for this project. This redevelopment project was initiated through the Choice Neighborhood Planning grant and was eventually funded through the Rental Assistance Demonstration Project (RAD). Project will be completed in early 2019.

AP-35 Projects - 91.420, 91.220(d)

Introduction

The summary below outlines the projects to be undertaken by North Las Vegas for FY 2018.

#	Project Name
1	General Public Services
2	General Administration
3	General Capital Improvement
4	NRSA Public Services
5	NRSA Capital Improvements
6	NRSA Administration
7	Addressing Homelessness

Table 7 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved need

The allocation priorities were based on citizen and stakeholder participation during the Consolidated and Action Plan process, as well as the Choice Transformation Plan and AI/AFH. The following needs were identified during the process and informed the allocation priorities:

Public facilities needs:

- Senior Centers
- Youth Centers/Facilities
- Community Garden

Public improvements needs:

- Public Transit, specifically for seniors and persons with disabilities
- Landscaping/Façade Improvements/Demolition
- Street lighting
- Infrastructure for internet access
- Accessibility (ADA) improvements to community amenities (e.g., parks, trails)
- Health Facilities

Public services needs:

- Employment training, placement, and retention
- Senior and youth services
- Community Wi-Fi
- Technical assistance with identifying loan and grant opportunities
- Health/mental health services

The largest obstacles to addressing underserved residents in CNLV are funding and lack of private investment.

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

North Las Vegas will prioritize CDBG investments to assist individual households, many of which reside in the NRSA's "Urban Core".

The CNLV Choice NRSA is a 1.25 sq mi area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The Urban Core of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts Urban Core of North Las Vegas.

The Urban Core's current population is primarily minorities of African-American and Hispanic descent. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core.

Almost 7,500 residents live in the Urban Core, the residents are generally slightly older than those in other areas of CNLV, but are on par with Clark County. The larger average household size is probably due to multigenerational households, which are more common among many new immigrants and minority households. The Urban Core retains a strong African-American community even though the percentage of African-American residents has decreased over the last two decades. The Hispanic/Latino population has steadily grown during that same period, and now accounts for 43% of the total population.

All NRSA projects will be directed to the Urban Core of CNLV.

Geographic Distribution

Target Area	Percentage of Funds
Choice Neighborhood Revitalization Strategy Area (NRSA)	14%
City of North Las Vegas: Citywide	86%

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

CDBG eligible census tracts are areas where at least 51 percent of the residents are low- to moderate-income persons and reside in a primarily residential area.

There are a total of 39 census tract block groups that are eligible for CDBG in North Las Vegas. The majority of CDBG eligible census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative's Urban Core overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the City. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area, which is why these geographic boundaries were selected for the Neighborhood Revitalization Strategy Area (NRSA).

Discussion

Please see above.

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

This section discusses how the CNLV will address the needs of persons at risk of and experiencing homelessness in the CNLV during PY2018.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The CNLV Police and Code Enforcement departments along with members of the CNLV Infrastructure Maintenance team visit homelessness encampments weekly. This team is inclusive of Spanish speakers, mental health practitioners, substance abuse practitioners and social workers, who actively engage homeless individuals and families and assesses them for referral to an agency appropriate for their needs including; transportation, referral to other services and housing placement. Interventions are conducted when encampments arise and typically include collaboration among PD, Code Enforcement, and homeless service providers, with providers prioritizing homeless encampment residents for placement in housing. This outreach team is called the M.O.R.E team and they are a subsidiary of the Metropolitan Police Department.

Outreach to persons who are experiencing homelessness will be conducted by partner organizations. The CNLV works with the CoC to support any and all regional efforts towards outreach. CNLV also, through their Emergency Solutions Grant opportunity, encourages essential Services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care.

Through the ESG programs, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

The CNLV will fund three programs with ESG over the next year to assess the needs of persons experiencing homelessness through case management. Case manager will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

Addressing the emergency shelter and transitional housing needs of homeless persons

The CNLV currently participates in a quarterly series of Homelessness Visioning Meetings and will continue this strategic planning process. In these meetings, the CNLV has strategized emergency and transitional housing solutions to address the needs of its homeless citizens.

The CNLV's short-term and temporary strategy includes a tent community on a CNLV -owned lot. The exact lot is still to be determined, but would be located near the Corridor of Hope. Currently, trespassing is not permitted on these CNLV -owned lots (fencing is set-up on the back of the sidewalk to prevent trespassers).

The tent city would be comprised of temporary housing units (e.g. tents, lean-tos) and would be a no violence zone. The community would need: temporary bathrooms and sanitation/hygiene facilities, lighting and power, regular police patrols, and onsite visits from social service providers for outreach and assistance.

More discussion is needed to explore different ideas on location and land opportunities.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

In addition to short-term and temporary housing solutions, the CNLV is also strategizing long-term and permanent solutions through a tiny house village, similar to the Austin model. For a permanent location for chronically homeless individuals, more discussion is needed for a suitable site of 20 acres or more, because available land is hard to come by and federal land could be the only choice for this type of service. The CNLV is still trying to determine how large or small the program should be and how it ties it into the existing Continuum of Care. The tiny house village would include around 200 units of tiny homes, trailers, teepees, or experimental homes and have access to public transportation. Minimal rent would be charged to keep units affordable and a non-profit organization would ultimately manage the village. Communal facilities would include kitchen, bathroom/showers, laundry, garden, stores, entertainment, etc. In addition to providing residents with a safe space to live, the tiny home village would provide a permanent mailing address (helps with PD/parole registration, job searches, pride and sense of belonging, etc.) and social services that would come directly to the community.

Within the next two fiscal years the CNLV also plans to build its own M.O.R.E team, to work strictly within our municipality to coordinate activities around the Corridor of Hope. This will aid the CNLV in becoming more effective in addressing the homeless needs of the difficult to serve, and to more efficiently coordinate with the City of Las Vegas and their encampment intervention days. Our future contracts for clean-up will take into consideration the providers within the corridor, in order to provide collaborative methods to address homelessness, and use homeless residents to clean the streets where they dwell; by providing employment, or as stipend to homeless persons. The CNLV desires to work closely with chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, as they make the transition to permanent housing and independent living. The goal is to shorten the period of time that individuals and families experience homelessness,

facilitating access for homeless individuals and families to affordable housing units providing a source of employment.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

In addition to the upcoming investment in the Choice Neighborhood Revitalization Strategy Area (which will help low-income individuals and families), the CNLV plans to increase public outreach efforts and partnerships. The CNLV plans to create a campaign for the homeless, the public, businesses, and faith-based community to create a mainstream flow of information and create better accessibility to services. The CNLV will train staff on best practices and add information and resources to the CNLV website.

Discussion

Please see above.

AP-75 Barriers to affordable housing -91.420, 91.220(j)

Introduction

CNLV has an approved Assessment of Fair Housing (AFH) from October 2017.

A summary of AFH findings includes:

- In the CNLV, neighborhoods with the highest poverty levels are also those with large populations of Hispanic and Black residents.
- Homeownership has declined in both the CNLV and the Region since 2000. Black and Native American households have the lowest homeownership rates in the CNLV.
- Limiting the ability of certain residents to own homes—particularly in fast-growing and high-demand markets—prevents wealth creation and widens economic gaps.
- Some land use regulations and development approval processes could be improved to facilitate redevelopment.
- In addition, the CNLV does not have a mechanism online to track when Certificates of Occupancy are issued and they do not provide this information over the phone; this makes it difficult for fair housing groups to monitor compliance with fair housing accessibility standards.
- The high poverty areas in the CNLV are predominately older, residential neighborhoods, which could explain the lack of nearby commercial land uses.
- The CNLV's racially and ethnically concentrated areas of poverty has the lowest labor market index—and is also home to residents who have historically faced discrimination in employment markets.
- Hispanic and Black children—largely clustered in southern neighborhoods in the CNLV—have low to moderate access to high proficiency schools.
- Residents consistently emphasized the lack of shopping and retail options in the southern part of the CNLV.
- As part of the enforcement and outreach analysis, the CNLV's and the PHA's webpages were reviewed for fair housing information. The search found little to no fair housing information.
- Affordable housing that accommodates the needs of persons with disabilities is particularly difficult to find in the CNLV; this is partially due to the age of the CNLV's housing stock. Group/residential homes are not well received in some neighborhoods and there are no disabled-only designated publicly-assisted developments in the CNLV.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The primary barriers to housing choice and economic opportunity in the CNLV are not related to land use, building codes, development fees, or tax policies. The primary barriers include:

- Lack of private Investment
- Foreclosures
- Lack of access to opportunity
- Segregation by race and ethnicity
- Disproportionate housing needs
- Lack of accessible, affordable housing
- Fair housing enforcement

Discussion

Please see above.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section discusses the Other Actions the CNLV will take to address the needs of low income residents.

Actions planned to address obstacles to meeting underserved needs

The CNLV will continue to engage in the regional dialogue with neighboring communities and service providers to identify and address underserved needs, maintain affordable housing, and reduce the number of families living in poverty.

Actions planned to foster and maintain affordable housing

The CNLV is working to improve housing stock and increase housing opportunities for residents, particularly in the NRSA. Chicanos Por La Causa (CPLC), the group that will oversee the overall implementation of Choice Strategies for the CNLV's Choice NRSA, will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. In year 2, CPLC will also utilize and expand their Down Payment Assistance (DPA) Program in order to increase the number low-to-moderate income households that can qualify to purchase homes and will implement this program for within the CNLV NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

Actions planned to reduce lead-based paint hazards

The CNLV addresses lead paint hazards on homes build prior to 1978 through its Owner Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate-income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

Actions planned to reduce the number of poverty-level families

Through the Choice Transformation Plan and the NRSA, CNLV is focusing significant efforts on reducing poverty within the most underserved areas. Through employment services and training programs, a community Wi-Fi program, a community garden, public art, and increased educational opportunities, the CNLV aims to reduce poverty, provide more opportunity, and help the community thrive.

Actions planned to develop institutional structure

CNLV has well-developed partnerships with nonprofit housing providers, including the Southern Nevada Regional Housing Authority, economic development organizations, and social service agencies. Staff will

continue to facilitate these partnerships and collaborate with partners to deliver programs to address housing needs.

Actions planned to enhance coordination between public and private housing and social service agencies

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

Discussion

Please see above.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

The following section outlines the program specific requirements and how they will be met by North Las Vegas.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income	70%

Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Individuals and families eligible for emergency shelter housing funded by ESG funds must be homeless as defined by the General Definition of Homeless Individual, found in the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH Act) Section 103 [42 USC 11302]:

- (a) In general, for purposes of this chapter, the terms “homeless”, “homeless individual”, and “homeless person” means— [1]
- (1) an individual or family who lacks a fixed, regular, and adequate nighttime residence;
 - (2) an individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings, including a car, park, abandoned building, bus or train station, airport, or camping ground;
 - (3) an individual or family living in a supervised publicly or privately operated shelter designated to provide temporary living arrangements (including hotels and motels paid for by Federal, State, or local government programs for low-income individuals or by charitable organizations, congregate shelters, and transitional housing);
 - (4) an individual who resided in a shelter or place not meant for human habitation and who is exiting an institution where he or she temporarily resided;
 - (5) an individual or family who—
 - (A) will imminently lose their housing, including housing they own, rent, or live in without paying rent, are sharing with others, and rooms in hotels or motels not paid for by Federal, State, or local government programs for low-income individuals or by charitable organizations, as evidenced by—
 - i. a court order resulting from an eviction action that notifies the individual or family that they must leave within 14 days;
 - ii. the individual or family having a primary nighttime residence that is a room in a hotel or motel and where they lack the resources necessary to reside there for more than 14 days; or
 - iii. credible evidence indicating that the owner or renter of the housing will not allow the individual or family to stay for more than 14 days, and any oral statement from an individual or family

seeking homeless assistance that is found to be credible shall be considered credible evidence for purposes of this clause;

(B) has no subsequent residence identified; and

(C) lacks the resources or support networks needed to obtain other permanent housing; and

(6) unaccompanied youth and homeless families with children and youth defined as homeless under other Federal statutes who—

(A) have experienced a long term period without living independently in permanent housing,

(B) have experienced persistent instability as measured by frequent moves over such period, and

(C) can be expected to continue in such status for an extended period of time because of chronic disabilities, chronic physical health or mental health conditions, substance addiction, histories of domestic violence or childhood abuse, the presence of a child or youth with a disability, or multiple barriers to employment.

(b) Domestic violence and other dangerous or life-threatening conditions

Notwithstanding any other provision of this section, the CNLV shall consider to be homeless any individual or family who is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions in the individual's or family's current housing situation, including where the health and safety of children are jeopardized, and who have no other residence and lack the resources or support networks to obtain other permanent housing.

(c) Income eligibility

(1) In general, a homeless individual shall be eligible for assistance under any program provided by this chapter, only if the individual complies with the income eligibility requirements otherwise applicable to such program.

(2) Exception, notwithstanding paragraph (1), a homeless individual shall be eligible for assistance under title I of the Workforce Investment Act of 1998 [29 U.S.C. 2801 et seq.].

(d) Exclusion, for purposes of this chapter, the term "homeless" or "homeless individual" does not include any individual imprisoned or otherwise detained pursuant to an Act of the Congress or a State law.

(e) Persons experiencing homelessness, any references to homeless individuals (including homeless persons) or homeless groups (including homeless persons) shall be considered to include, and to refer to, individuals experiencing homelessness or groups experiencing homelessness, respectively.

Clients assisted with ESG funds need to be entered into HMIS during client intake,

agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

- (f) Standards for targeting and providing essential services related to street outreach. Outreach must be conducted to zip codes within the CNLV and addressing encampments within the jurisdictional boundaries.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG through the CNLV, who also primarily serve homeless individuals who are 18 years of age and older are required to participate in the Coordinated Intake (CI) process. Homeless individuals will be assessed using the Community Housing Assessment Tool (CHAT) during Intake. There are currently two major hubs for the intake process, Clark County Social Services, and also for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC). During intake homeless individuals will be assessed, evaluated, and referred to services if they are available and appropriate for the individual, through the Continuum of Care, and/or other providers in the community. Homeless service providers who serve other types of sub-populations such as families and youth will also be required to use the centralized coordinated intake process once it is implemented for that particular sub-population. Based on the CoC's CI, ESG recipients shall be required to use that system to help determine an individual or family's need for emergency shelter or other ESG funded assistance.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG-funded emergency shelter assistance. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.

Client re-assessment will take place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program, and have regular progress evaluations. Clients have opportunity to provide assessment and feedback of programs as well.

Clients assisted with ESG funds are to be entered into HMIS during client intake and agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In

those cases, a comparable database should be used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

CNLV uses a Citizen's Advisory Committee (CAC) to review applications, applicants, and make recommendations for based on their perception of the community's needs. All applications are reviewed by staff for eligibility and completeness prior to review by the CAC.

CAC gives recommendations to the CNLV City Council, who makes the final project selections for submittal to the CNLV and eventually HUD. HUD must approve the selected projects before an award notification is made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The CNLV has devised specific actions to encourage increased participation in its entitlement programs. Interested groups and individuals are encouraged to provide input into all aspects of the CNLV's planning activities – from assessing needs and setting priorities through performance evaluation. The CNLV will continue to provide a forum for citizens to contribute information, ideas, and opinions on how residents can be benefit from these grant programs. Techniques will include, as needed, neighborhood meetings, presentations to local organizations, public hearings, newspaper advertisements, e-mail, social media, television presentations, and individual personal contacts. The North Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness.

Southern Nevada has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, Homeless individuals, and the CNLV staff oversees the activities CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement

weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Neighborhood and Leisure Services Director, Manager and staff for the CNLV. It also includes Neighborhood Services staff for the City of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, formerly homeless individuals, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City. Moreover, the SNH CoC empowers the Continuum of Care Evaluation Working Group (CoCEWG), whose members represent a myriad of stakeholders including representatives from public and private agencies, who bring a wealth of experience in public policy/administration, homeless services, domestic violence and sub-populations of homeless. The CoCEWG oversees the planning, operations and activities of the CoC with staff support from Clark County Social Service. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/recommending potential CoC projects; submission of the CoC application

5. Describe performance standards for evaluating ESG.

Programs are subjected to “on-site monitoring” by jurisdiction staff or a HUD representative on a 24-hour notice during normal working hours. Representatives are granted access to all program records for audit, examination, and review and may request to interview program recipients who volunteer to be interviewed.

All monitoring in is to be based on the following risk analysis process (subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)

- Schedule monitoring visit with subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting monitoring
- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings. It should also include recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The COC has hired an External Monitoring Group to monitor COC programs as well as ESG programs. Fiscal year 2017/2018 will be the first year of this trial endeavor with the possibility of a contract extension for the remainder of the consolidated plan period. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally-funded agencies or initiatives.

Discussion

Please see above.

City of North Las Vegas
Choice Neighborhood Initiative (CNI)
Neighborhood Revitalization Strategy Area (NRSA)

The City of North Las Vegas Choice Neighborhood NRSA is based upon the two plus years of planning and developing implementation strategies for the CNI Planning Grant Transformation Plan. The development/implementation of the CNLV Choice Neighborhood NRSA is in line with the most recent HUD guidance addressing the establishments of NRSA's. The guidance, CPD-16-16, states that:

"A CDBG grantee that has a designated Choice Neighborhood located within its jurisdiction may request that the Choice Neighborhood also receive NRSA designation. Upon confirmation from HUD's Office of Public and Indian Housing, HUD-CPD will presume Choice Neighborhoods Implementation Grantees who are actively implementing their Transformation Plan and Choice Neighborhoods Planning Grantees (both current and former) who have completed their Transformation Plans to have met the above criteria and HUD-CPD will approve the NSRA designation."

CNLV's Transformation Plan was accepted by HUD's Office of Public & Indian Housing on April 4, 2017. In addition, on May 3, 2017 the Choice Transformation Plan was initially presented at a public City Council meeting for review and comment. Subsequently, the Choice Transformation Plan was then presented again to the public and accepted by the North Las Vegas City Council meeting on May 17, 2017. At this meeting the CNLV City Council passed and adopted resolution 2582 which *"adopted the Choice Neighborhood Transformation Plan as a guide to direct the Departments of Economic and Business Development, Land Development and Community Services, Neighborhood and Leisure Services, and Public Works for redevelopment, investment and enhancements and as a template for the Choice Neighborhood Urban Core and other areas of the City with similar context and vision."* This Plan we are submitting to HUD now is based on the approved Choice Neighborhood Transformation Plan. We are therefore requesting that CPD approve our Choice Neighborhood Urban Core Target Area as a Neighborhood Services Revitalization Area (NRSA) in carrying out its Implementation Strategies as described herein.

The CNLV CNI Transformation Plan has identified specific implementation strategies adapted from Chapter 7 of the Transformation Plan that will be the focus of the Choice neighborhood NRSA. The Sectors that will be addressed are included in the following Chapters of the Transformation Plan:

- A. Community Planning & Engagement – Chapter 3
- B. Neighborhood Sector – Chapter 4
- C. People Sector – Chapter 6

Choice Neighborhoods, like NRSA's, seek to develop comprehensive community revitalization strategies through partnerships among federal and local governments, the private sector, community organizations, and neighborhood residents. It also seeks to create opportunity in distressed neighborhoods by stimulating the investment of human and economic capital and by

economically empowering low-income residents, which are in line with Choice Neighborhood objectives.

The CNLV Choice Neighborhoods Planning Grant Transformation Plan is a blueprint conceived and designed by the Urban Core community and its stakeholders. Implementation of the Transformation Plan strategies will make the Urban Core into a neighborhood of choice; a neighborhood transformed through participation of an engaged community that actively chooses to involve and educate residents, improve job & employment opportunities, enhance neighborhood amenities, and expand community services and options.

The CNLV's Choice Neighborhood revitalization strategy was designed to provide tangible housing and economic improvements within a reasonable time period. In order to evaluate the overall strategy and specific activities proposed in the NRSA, the assessment and work done via the Choice Planning process provides an understanding of the target neighborhood, particularly in regard to its strengths and challenges. The strategy describes how the targeted Urban Core neighborhood meets the following NRSA criteria:

Boundaries: The CNLV Choice Neighborhood Urban Core is a 1.25 sq mi area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The "Urban Core" of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts *Urban Core* of North Las Vegas. Encompassing a portion of downtown North Las Vegas, the Urban Core is bounded by West Cartier Avenue to the north; North 5th Street to the east; of Las Vegas to the south; and Clayton Street to the west. The Choice Urban Core is nestled between CNLV's Redevelopment Corridor and the adjacent Las Vegas Downtown Redevelopment Area to the south (see attached map).

Demographic Criteria: Nestled between CNLV's Redevelopment Corridor and the adjacent Las Vegas Downtown Redevelopment Area to the south, the Urban Core's current population is primarily minorities of African-American and Hispanic descent. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core.

Almost 7,500 residents live in the Urban Core, the residents are generally slightly older than those in other areas of CNLV, but are on par with Clark County. The larger average household size is probably due to multigenerational households, which are more common among many new immigrants and minority households. The Urban Core retains a strong African-American community even though the percentage of African-American residents has decreased over the last two decades. The Hispanic/Latino population has steadily grown during that same period, and now accounts for 43% of the total population.

Chapter 2 of the Transformation Plan, *the Neighborhood Context*, describes in great detail the demographic information that reflects the ethnicity, income levels, employment, education, social services and housing data for the target area. The median household income for the Urban Core is below that of CNLV and the County, and the poverty rate is approximately double that of CNLV. Female-headed households are nearly one-third of families in the Urban Core, and most of these are below poverty level. The percentage of households with Supplemental Security Income is double the percentage for CNLV and the County and, almost 40% of Urban Core households receive food stamps monthly. In line with the Urban Core, almost one-third (30%) of Rose Gardens Senior Apartments residents receive Supplemental Security Income and almost two-thirds receive Social Security income. The entire Choice Urban Core Target Area is also located in CNLV CDBG census tracts.

Consultation: Chapter 3 of the Transformation Plan, Community Planning & Engagement. The Transformation Plan describes how the Choice Implementation strategies were developed in consultation with stakeholders. This involvement has been continuous from the beginning of the planning process and will continue through implementation and management of the NRSA designation period, or five years. The Community Planning & Engagement portion of the Plan’s consultation process demonstrates that we are and have been actively engaged residents of the proposed NRSA. The CNI planning process conducted close to 40 community engagement meetings and forums throughout the 2 year Choice Planning process.

The CNI planning process has carried out discussions on each of the following issues during public meetings that are described in the NRSA guidelines:

1. The NRSA planning and implementation process;
2. The proposed physical plan and possible site designs, including the extent of proposed demolition or rehabilitation of existing structures, and if applicable, proposed site design;
3. Planned public service activities;
4. Neighborhood improvement projects;
5. Economic opportunities for low and very low income persons and businesses that provide economic opportunities to low and very low-income persons in the NRSA area.

Assessment: The CNI Planning Process has provided an in depth look at the needs and possible solutions that have existed in the Target Area/Urban Core for some time. The CNI strategy includes an assessment of housing market and economic conditions of the area, an examination of the opportunities for housing and economic improvements, and the problems likely to be encountered in pursuit of such goals. An important part of the planning process was the 1,000+ surveys that were completed by Urban Core residents. Some highlights from the surveys expose the needs of the residents. From these surveys we learned:

Income and Employment

- 23% of respondents are not working but are currently looking for work
- 20% cite lack of professional training or skills as a barrier to finding and/or keeping a job

Healthcare needs

- Only 17 % of respondents report going to a primary care doctor for health services
- 34% go to the UMC Hospital Emergency Room for care.
- 20% go to UMC Hospital Urgent Care

Education & Training

- Almost 1 in 4 (23%) respondents reported not having a high school degree
 - 37% have a high school degree only, and 15% have a college degree of some type.
- Respondents expressed the most interest in the following types of education or training programs:
- Vocational training {16%},
 - Training to help start a small business {15%},
 - Attending community or 4-year college {15%},
 - Computer training (15%).

Supportive Services

- Almost three quarters of respondents reported at least one non-health service need
- The most common service needs include:
 - Computer training (26%)
 - Financial assistance (23%)
 - Job training (22%).

Funding Allocations

In order to continue and support the efforts initiated in the Choice Neighborhood Planning process through NRSA, CNLV plans to lift the public service cap for CDBG funds for identified needs each year. The start date for the CNLV Choice NRSA will be July 1, 2018 and the end date will be March 31, 2023. In year one of the Choice NRSA, CNLV will allocate \$320,000 to implement Choice NRSA year one activities. It is anticipated that this funding level will be minimum set aside for Choice NRSA activities in years 2-5 as well. This is inclusive of all activities listed and it is projected that we will be able to match a minimum of 25% of this amount in year one through other funding sources and/or in-kind contributions. CPLC, the CBDO that will be the contracting agency to oversee and operate the Choice NRSA will contribute on annual basis in the form of in-kind services totaling 10% of our annual allocation. CPLC will continue to contribute in future years as will the City. Other matching funds in future years will be obtained through other funding opportunities and partners identified through the implementation process, such as Sargem LLC who are currently involved in a major redevelopment within the Choice NRSA to contribute in-kind resources to the NRSA in year 2.

Coordination and Accountability

The CNLV will contract with Chicanos Por La Causa (CPLC) to implement the Choice NRSA. CPLC will be approved and designated to fulfill the role of the designated CBDO per 24 CR Part 570.204

CPLC will develop an agreement with CNLV to oversee the overall implementation of Choice Strategies for the City's Choice neighborhood NRSA. CPLC will play an integral role in leading

the coordination and implementation of the Choice NRSA strategies. They will work closely with the Community Engagement Team, collaborate with developers such as the Sargem LLC (BVS developers) and other for profit entities to perform the ongoing implementation and coordination of the community engagement, job placement and training, homeownership programs, Zion Church Choice Garden activities, community/public art activities, the Intergenerational program and other identified public services and revitalization strategies. CNLV along with SNRHA are the primary original CNI partners who will work closely with the CPLC and the NRSA and assist with where needed with oversight of activities and attainment of outcomes

Choice Transformation Plan - Implementation Strategies

1. Community Planning & Engagement Strategies *(Transformation Plan Community Planning & Engagement Strategies - Chapter 3; Goal 3.2.1)*

Community Engagement Team (CET):

CPLC will take the lead role in overseeing the success of our Community Engagement Team effort which vital for the ongoing implementation of our Choice strategies and revitalization of the Choice Neighborhood. Establishing leadership is important for any new undertaking, especially when that leadership has been charged to transform a community. One key role for the Community Engagement Team (CET) is to serve as an advisory body and to insure that the Transformation plan and NRSA activities and outcomes are implemented and achieved.

The Choice planning process for redevelopment of the Urban Core Neighborhood brought together a diverse group of community stakeholders to plan for the future of the Urban Core neighborhood; the replacement of the Rose Gardens Senior Apartments public housing development; and redevelopment of Buena Vista Springs (BVS) I and II. Currently, the CET has an ongoing membership of 40-50 residents/stakeholders.

The Urban Core neighborhood is made up of a diverse range of residents, stakeholders, and community members, all of whom have a vested interest in the redevelopment of the area. All have vital information necessary to develop creative solutions for priority needs within and adjacent to the Urban Core. The CET will also be the eyes & ears for the community as we implement strategies that have direct impact upon the community and lay the groundwork for community growth.

Continuous Community Outreach & Education Strategy

The Community Engagement Team is committed to educating residents about available social services and easy access to them, informing residents about job and training opportunities, housing choices, neighborhood improvement activities as spelled out in the Transformation Plan. The team will establish active partnerships with existing service providers to align community outreach and engagement efforts with current initiatives. The goal is to build on community assets and identify/address gaps in services. The Team will work with these

partners to establish an outreach and communications plan to ensure partners will have the opportunity to engage residents through community information fairs, already in existence, to provide information regarding available services and resources.

Outreach, Information dissemination and Education Methods

- Documentary/Documentation
- Social Media
- Print Media.
- Word of Mouth
- Radio
- Events

Performance Measurements

Community Engagement Team meetings and subcommittees:

Years 1-5: Hold monthly or bi-monthly meetings of Community Engagement Team members through the course of the 5 years and set up structure for monitoring Transformation Plan progress

The CET will increase participation from community residents by increasing the number of involved active CET members by 10 persons per year.

CET Subcommittees

Years 1-5: Continue to support subcommittees addressing each of the strategy areas to plan, develop and implement activities; meet monthly or as needed to implement and support activities

Years 1-5: Educate and involve the community through increasing social media exposure by adding 2500 followers per year through facebook and you tube

Years 1-5: Report quarterly on progress made in achieving or implementing Transformation Plan strategies

Leverage/Collaborators

CNLV, CPLC, City Redevelopment Agency, SNRHA, local banks, grants opportunities to support expansion of activities

2. Job Training, Placement, Creation, Retention *(Transformation Plan People Strategy - Chapter 6; Goal 6.2.3)*

Under the leadership CPLC and in collaboration with other for profit and non-profit entities, there will be a focus on employment and training services among the long-term unemployed in the Urban Core by collaborating with Nevada Department of Training, Employment and Rehabilitation's (DETR's) North Las Vegas Job Connect Office. Through the partnership, the Team will provide targeted outreach and services to the Urban Core and will leverage Nevada Partners One Stop Youth and Adult Career Center to expand the array of training offerings afforded to residents in the Urban Core.

The Team will establish an employer collaboration comprised of employers offering employment opportunities in or near the Urban Core. The team will then coordinate with identified employers to host quarterly hiring events and employability workshops.

Choice Business Group

Community Engagement team will establish a Choice Business Group that will focus on the economic development of the target area. In order for the implementation plan to be successful the private sector must be strategically engaged. Our outreach to this niche community must speak their language and address their priorities. The community engagement team will be responsible for the promotion and recruitment of the Choice Business Group. They will also be responsible for planning and implementing bi-monthly meetings for the Choice Business Group and establishing a culture and membership that is valuable to the North Las Vegas business community. Listed below are the industries that have entry level positions that meet the qualifications of a high percentage of our urban core residents.

- Construction Industry
- Residential Care Industry
- Call Center Industry
- Security Service Industry

One recent major development has been the selection by CNLV City Council on May 17, 2017 of a Developer, Sargem LLC, to redevelop the 18 acre Buena Vista Springs site and the adjacent 1 acre site 1818 W Carey Ave. The developer's plans call for the construction of a campus that will include over 420 units of independent senior living, assisted living and memory care on the 18 acre site and the construction of a community health clinic on the adjacent 1 acre site. These developments will create over 250 well paying, career oriented jobs (in addition to a number of short term construction jobs) over the next few years that can directly benefit the community. We are working with Sargem LLC to develop goals for Section 3 and local area resident hiring and training as well as offer local residents first access to job and training opportunities

Choice Business Academy

One of the long term goals of the NRSA will be the establishment of an ongoing, community focused entity that will coordinate and develop employment, training and entrepreneurial opportunities for youth and the larger community. CPLC and the Community Engagement Team and other for profit companies will work to establish the Choice Business Academy (CBA). The CBA is be the agency that provides particular focus and attention to Urban Core target Area residents. CBA is a program designed to engage and incentivize the urban community towards academic achievement, entrepreneurship, and long-term employment. The first season of the CBA program is scheduled to begin in mid-2018.

Performance Measures

Job Placements:

Year 1- 5: Over the 5 year period, a minimum of 50 residents from in and around the Choice target area will be placed and retained on the job through a 90 day probationary period, averaging 10 residents per year placed year 1; 15 in year 2; 15 in year 3; 10 in year 4; 10 in years 5.

Buena Vista Springs 1 & 1818 West Carey Ave developments:

Develop realistic hiring and training goals with Sargem LLC for Choice area residents, including holding a job recruitment fair in September 2017 for Choice Area residents and initiate an ongoing targeted recruitment process.

Home based businesses initiated:

Year 1-5: Over the 5 year period initiate a minimum of 30 home based businesses by providing assistance & training to residents in and around the Choice target area, averaging 6 business start-ups per year.

Life Skills Training:

Year 1-5: Case management and life skills training will be offered to all (minimum 90) participants in the job placement and home base business programs on an ongoing basis.

Choice Business Group:

Year 1-5: Form Choice Business Group as a subcommittee of the CET; hold monthly or bi-monthly meetings with businesses relevant to the Choice target area population; develop relationships with businesses for job placement/training opportunities and increase membership in Choice Business Group/CET over time. Recruit 10 ongoing business members over the next 5 years.

Leverage/Collaborators

Selected developer within the Choice Neighborhood redeveloping Buena Vista Springs 1 and the health clinic on 1818 West Carey Ave; Workforce Investment Opportunity Act/Workforce Connections; SNRHA; Banking Institutions (CRA funds) and Foundations; local area businesses

3. Community Wi-Fi Program *(Transformation Plan Housing Strategies- Chapter 5; Goal 5.3.2— Transformation Plan People Strategies-Chapter 6; Strategy 6.1.3 Solidify Communication Networks across the Urban Core)*

Implementation of a pilot resident/community wife program that will enhance the community's ability to pursue job opportunities, social services, open up networking opportunities and generally enhance quality of life and economic opportunities for neighborhood residents. Through a collaboration with T-mobile, the Southern Nevada Housing Authority (SNRHA) CPLC and CNLV, develop a pilot ConnectHome project in years 1-2 of the NRSA to implement a wife/tablet program that will provide 120 Rose Garden Residents (HUD-assisted senior property) free or low cost Wi-Fi as well as individual tablets. This program will provide economic growth by increasing access to broadband access while helping to grow the skills and computer literacy of residents. In addition to bridging the digital divide, some of the goals are to impact health care outcomes (appointment scheduling, face time with primary care doctors and tracking/ordering medication), real time transportation options, workforce and/or economic development/micro business startup. Once established and successful, this program will serve as a precursor to expanding Wi-Fi access to the rest of the Choice NRSA target area residents.

Performance Measures

Years 1-2:

- Plan, develop and implement T-mobile Wi-Fi/tablet program to 120 Rose Garden residents
- Monitor & track real time performance metrics regarding access and increased outcomes for primary care medical service, transportation, workforce development, microbusiness startup

Years 2-5:

Expand Wi-Fi programs to other targeted neighborhoods within the Choice NRSA area

Leverage/Collaborators

T-mobile, SNRHA, CPLC, CNLV, Cox Communications

4. Zion Choice Community Garden (*Transformation Plan Neighborhood Strategies – Chapter 4; Goal 4.8.2*)

The Zion Choice Community Garden started from the collaboration between the City, the Southern Nevada Regional housing Authority, Zion United Methodist church and the members of the Community Engagement Team to utilize vacant land owned by the Church for a Community Garden Park. The Garden has received 2 awards. The first was a *Conservation Award* presented by Conservation Association of Nevada. The second was the *'Transformers award- from Desert to Garden'* presented by the State Department of Renewable Energy & the UNLV Coop Extension late last year. The overall goals for the Garden are to be:

- Work collectively with community members in organization, design, construction, and ongoing care.
- Keeping the Garden well-maintained, inviting and accessible to all people.
- Donating a generous portion of their bounty to others in need.
- Providing healthy food and promoting healthy lifestyles in which members celebrate growing, cooking and eating together.
- Develop models of environmental stewardship through organic and sustainable practices including composting and water conservation.
- Providing vehicle for economic growth by developing a farmers' market for participants and residents
- Foster a sense of belonging and attachment, in both the lives of the gardeners and in the life of the neighborhood.

Thus far, the Garden has established 60 garden plots as well as 24 plots that are ADA accessible. City has provided assistance to build a fenced perimeter, walkways, concrete platforms and a large shade structure to hold meetings and events. CPLC will take lead role in developing the future design of the Garden along with Church and community members. Current and future objectives and activities for the Garden include:

- a. Continuation & expansion of education on gardening and nutritious food. The UNLV Cooperative Extension is holding classes every other week through July and hold also hold the harvest

education program late Sept, also every other week. There will also be a winter planning session from Oct – January. This cycle will be repeated annually

- b. Outreach to community and publicize availability of ADA plots for handicapped to provide same services that able bodied people experience once per month. Utilize connection with Channel 8 and Valentine Communications to publicize activity & collaborate with agencies
- c. Collaborate with local elementary schools and the UNLV Cooperative extension to teach school age kids to learn about gardening. Plans are to spend the 1st year setting up the program to include 4 grade schools, 4 classes per semester at 25 kids per class. Classes will culminate in an awards ceremony at the end of each Outreach media
- d. Develop the plans and structure for creating a Farmer’s market with the intent of reach out young adults 18-24 and provides stipends for young people to work in establishing and running the Farmers market
- e. Work with Nevada Arts Council staff to create an “Arts in the Garden” program for creating and displaying art created by the community
- f. Additional physical improvements to the Garden will include park benches, lighting to help turn the garden into a community gathering place/park where people can mingle, share ideas and create a greater sense of community. Events such as walk around the park activities and movies in the park can be created.
- g. Other physical improvements will include the development of Hoop Houses, which are indoor growing facilities on the garden property. The USDA has already agreed to donate \$25,000 (35 x 90 dimensions) one such structure to the Zion Choice Community Garden

Performance Measures:

Year One:

- Continue 4 seasonal educational sessions to community reaching 100 residents;
- Implement educational session for 4 target area school students reaching 100 students
- Initiate outreach to community and publicize availability of ADA plots for community residents to recruit disabled persons to join
- Recruit residents to assist with garden maintenance over time. Double the size of the garden crew from 5-10
- Implement physical improvements such as park benches and lighting

Year Two:

- Continue 4 seasonal educational sessions to community reaching 100 residents;
- Continue educational session for 4 target area school students reaching 100 students
- Collaborate with USDA to build a Garden Hoop House (indoor gardening structure)
- Plan the development and implement Farmers Market

Year Three:

- Implement Farmers Market
- Implement Garden Community Arts programs
- Continue all activities from previous years

Year Four/Five:

- Continue/improve all activities from previous years

Leverage/Collaborations:

Nevada Conservation Corp; State of Nevada Renewable Energy Dept; Terra Firmer; Nevada Partners; MGM Resort; State of Nevada Forestry; City of North Las Vegas; SNRHA
See Transformation Plan Chapter 4, pages 4-50 to 4-51 for a list of collaborators, contributions and donations currently taking place.

5. Improve housing stock and increase housing opportunities for target area residents (*Transformation Plan Neighborhood Strategies-Chapter 4; Goals 4.2.1*)

CPLC will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. CPLC will also utilize and expand their Down Payment Assistance (DPA) Program in order to increase the number low-to-moderate income households that can qualify to purchase homes and will implement this program for within the City of North Las Vegas NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months. All grant applicants will be required to attend 1 hour/one-on-one pre purchase counseling session and attend a HUD approved 6-8 hour homebuyer education workshop ensuring the homebuyer acquires the knowledge needed to maintain sustainable homeownership. CPLC will also work with CNLV to implement an acquisition/rehab/resale program within the target area in years 3-5.

Performance Measures:

Year 1-2

- Identify 5-7 houses/properties in need of repair or façade improvement in yr 1
- Identify additional houses/properties in need of repair or façade improvement in yr 2.
- Provide up to 10 approved applicants to receive housing grants usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

Year 3-5;

Continue DPA program and develop other opportunities for increasing home ownership in the NRSA target area, e.g., exploring Acquisition/Rehab/Resale as well as in-fill opportunities

Leverage/Collaboration:

Wish Program in collaboration with Western Alliance Bank; Nevada Housing Division; Citi National Bank;

6. Community & Public Arts Projects/Community Improvements (*Transformation Plan Neighborhood Strategies-Chapter 4; Goals 4.7.1 – 4.7.4*)

A. Community & Public Art programs

Community Art is any artwork that requires participation of members of a community (defined as any group that has some shared characteristic or interest, i.e., cultural, historic, social connection) to complete the artwork. A project for the public realm could include an artist facilitating a community group to design and fabricate their artwork in their neighborhood or the artist soliciting community input, and basing the design and fabrication on that input. Public Art is defined as art in a public space. It can include traditional forms such as sculptures, murals, landscape architecture, integrated elements, new media, performance based artwork, festivals and even can include community art. It is usually site-specific, which means it is created for a particular place with a conceptual connection to the people, history, use or some other aspect of that place. It is best practice to have the artist have some opportunity to communicate with the public either during the design phase, with a minimum community feedback component or a period of time to work with the community and then artistically create the artwork that reflects that input. The best public art outcomes involve the community, in some fashion, as their influence on the artist, especially prior to the design phase, will be manifested in the final artwork. The scope and scale of the community engagement is dependent upon the unique aspects of the project. Public art should respond to the local community.

Plan for Choice /NRSA area:

CPLC along with the City will take the lead role to develop/implement community art project(s) and/or public art project(s) in specified neighborhoods as determined by Community Engagement Team

Performance Measures:

Years 2-5: Implement at least one Community and/or Public Arts project each year in:

1. Valley View
2. Rose Gardens
3. Zion Choice Community Garden
4. North Valley

Year 2-3: implement project to paint utility boxes in targeted area locations

Leverage/Collaborators

National Endowment for the Arts; Nevada Arts Council; National Endowments for Humanities Nevada Based Foundations; Local Corporate Foundations & sponsors

B. Landscaping/Façade Improvements/Demolition

Another aspect of neighborhood revitalization is the improvement and enhancement of existing amenities and businesses within the neighborhood. Work with one or more of the identified small businesses within target area to improve/upgrade façade and landscaping of sites.

Also part of improving enhancing neighborhoods is identification of areas or targeted locations that meet the definition of blight and require clearance or demolition to take place.

Performance Measurements

Years 2-5:

Design & implement façade improvement program; identify at least 2 businesses that will work with CNLV and the community within parameters of program to upgrade commercial buildings in the Urban Core

Year 1-5:

Identify blighted locations in Choice Urban Core on an area basis as part of the neighborhood revitalization strategy for the target area and develop plan and schedule for demolition/clearance

Leverage/Collaborators

CNLV CDBG, Redevelopment Agency funds, NSP program income, CNLV Code Enforcement

7. Increase educational opportunities for target area high school students to enter college (*Transformation Plan People Strategies-Chapter 6; Goals 6.6.4 - 6.6.6*)

Collaborate with surrounding target area high schools to initiate a Leaders in Training program. Identify a cohort of 20-25 9th graders in year one to follow them through to the 12th grade in order to insure maximum opportunities for leadership training and community engagement with the goal of having youth apply and get accepted to college.

Year 1: Recruit 25 target area youth (9th graders) as the initial cohort to follow through 4 years

Years 2-4: Continue to work with selected youth with the goal of college admission. Add additional youth participants if need arises or additional funding permits

Leverage/Collaborators

Leaders in Training (LIT), CPLC, Communities in School (CIS) and Clark County School District (CCSD)

8. Choice Intergenerational Program (*Transformation Plan People Strategies-Chapter 6; Goal 6.6.7*)

Development of an intergenerational program that will serve as a vehicle to bridge the generation gap through positive interaction between the generations by creating collaborations with the Clark County School District, Faith Based Organizations, Fraternal & Sororal Organizations, and Clark County Social Service Agencies. The purpose of Intergenerational Program is to assist Southern Nevada's aging and youth to establish community through education, mentorship and spiritual connectivity; through customized programming.

Participation in the program is on a volunteer bases and require a one year commitment. All adults, Staff, Volunteers, Mentors, are required to complete the appropriate application (employment, volunteer, mentor) and pass a national background check.

Performance Measures

The project will be rolled out in two phases:

Year 1-5

Phase 1 of the project will focus on bringing together 25 Younger participants ages 6-24 and 25 Senior participants aged 55+ to build community through a variety of customized programming. Project will add 25 youth and 25 seniors to the program each year.

Years 1-2

Phase II In addition to ongoing recruitment into the program, by 18 months into the program reassess program design through feedback from participants. Determine how to improve/expand the program by adding meals and other amenities into program design.

Leverage/Collaborators

Clark County School District (CCSD) Partnership program; Communities in Schools (CIS); Clark County Social Services Agency; College of Southern Nevada; CNLV; grant funding opportunities