

Summary of Proposed Revisions to the 2020 Annual Action Plan January 2021

The proposed amendment is based on the assessment of the ongoing needs in the community as well as addressing the need to close out the Downtown Library Project, which was canceled due to unforeseen circumstances. The City will allocate resources to develop a state-of-the-art STEM (Science, Technology, Engineering and Mathematics) Center at Nevada Partners, Inc which is in the center of the Choice Neighborhood Revitalization Strategy Area (NRSA).

- **AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e) – Page 5**
 - Reprogrammed \$800,000 to the goal: Expand economic and business opportunities.

- **AP-35 Projects - 91.420, 91.220(d) – Page 11**
 - Added Project: STEM Center of Excellence; funded with reprogrammed \$800,000

Expected Resources

AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

Introduction

The primary resource used to fulfill the goals and strategies of the Five-year Consolidated Plan is CDBG. As available, the CNLV will provide direct, general fund contributions to assist with the Plan. These funds will be leveraged with complementary activities and in kind and monetary donations from the organizations funded with other federal and state programs. In the past, these have included Lutheran Social Services of Nevada (LSSN) and Nevada Partners. In the past, private financial institutions have provided donations to support mortgages for first time homebuyers, and nonprofits have leveraged funds from other federal and state sources to support housing and public service activities. Clark County has also provided assistance to support activities funded with CDBG. These sources are anticipated for the Five-year Consolidated Plan; the amount and timing of these additional supports is unknown.

Anticipated Resources

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|---|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| CDBG | public - federal | Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services | 1,890,660 | 0 | 0 | 1,890,660 | 7,562,640 | Grants awarded on a formula basis for housing and community development activities, a portion of which will be awarded for NRSA activities. |

| Program | Source of Funds | Uses of Funds | Expected Amount Available Year 1 | | | | Expected Amount Available Remainder of ConPlan \$ | Narrative Description |
|---------|------------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
| | | | Annual Allocation: \$ | Program Income: \$ | Prior Year Resources: \$ | Total: \$ | | |
| ESG | public - federal | Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing | 168,406 | 0 | 0 | 168,406 | 673,624 | Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals. |

Table 1 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

Additional federal funds will be leveraged with CDBG including:

- **Low Income Housing Tax Credit (LIHTC)**
- **Nevada Housing Division (NHD) tax-exempt bonds**
- **NHD Growing Affordable Housing Program**

Non-profit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self-Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

Matching requirements for ESG Program funds will be met by the non-profit community partners receiving ESG Program funds. These non-profit

community partners match requirements come from private donations and fundraisers, other federal and state funding, and in-kind donations and volunteer time.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

In 2008, the CNLV purchased a 1-acre site along the southern border of the city in the now designated NRSA with CDBG funds. The CNLV donated the site for a community health clinic, which will be developed by SARGEM LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18-acre development of a multi-modal senior complex.

These developments will create over 250 well paying, career-oriented jobs (in addition to a number of short-term construction jobs) over the next few years that can directly benefit the community and NRSA. The CNLV is working with SARGEM to offer local residents first access to job and training opportunities.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

Goals Summary Information

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|--|---|--|--------------------|---|
| 1 | Expand safe living environments in the NRSA | 2020 | 2024 | Non-Housing Community Development Public Services | Choice Neighborhood Revitalization Strategy Area (NRSA) | Create community education and gathering spaces Address at-risk youth Support health & nutrition of low income residents Access to job training and placement programs Social services to address changing situations Economic Development and Business Support Neighborhood Revitalization and Beautification Affordable Housing | CDBG: \$328,163 | Public service activities other than Low/Moderate Income Housing Benefit: 2000 Persons Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|---|-----------------------------------|--|-----------------------------------|---|
| 2 | Expand and support public services | 2020 | 2024 | Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services | City of North Las Vegas: Citywide | Address and Mitigate Homelessness Address at-risk youth Support health & nutrition of low income residents Access to job training and placement programs Social services to address changing situations Economic Development and Business Support Neighborhood Revitalization and Beautification | CDBG: \$283,599 ESG: \$155,776 | Public service activities other than Low/Moderate Income Housing Benefit: 1768 Persons Assisted |
| 3 | Improve & construct facilities & infrastructure | 2020 | 2024 | Non-Housing Community Development | City of North Las Vegas: Citywide | Create community education and gathering spaces Public Improvements and Infrastructure | CDBG: \$100,766 | Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125000 Persons Assisted |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|--|------------|----------|-----------------------------------|-----------------------------------|---|-----------------|--|
| 4 | Expand economic and business opportunities | 2020 | 2024 | Non-Housing Community Development | City of North Las Vegas: Citywide | Access to job training and placement programs Social services to address changing situations Economic Development and Business Support | CDBG: \$800,000 | Other: 1 Other |
| 5 | Create, develop, and preserve affordable housing | 2020 | 2024 | Affordable Housing | City of North Las Vegas: Citywide | Address and Mitigate Homelessness Social services to address changing situations Neighborhood Revitalization and Beautification Affordable Housing | CDBG: \$0 | Rental units constructed: 4 Household Housing Unit |

| Sort Order | Goal Name | Start Year | End Year | Category | Geographic Area | Needs Addressed | Funding | Goal Outcome Indicator |
|------------|---|------------|----------|-----------------------------|---|---|----------------------------------|------------------------|
| 6 | Support activities through planning & admin | 2020 | 2024 | Planning and Administration | City of North Las Vegas: Citywide Choice Neighborhood Revitalization Strategy Area (NRSA) | Address and Mitigate Homelessness Create community education and gathering spaces Address at-risk youth Support health & nutrition of low income residents Access to job training and placement programs Social services to address changing situations Economic Development and Business Support Neighborhood Revitalization and Beautification Affordable Housing Public Improvements and Infrastructure | CDBG: \$378,132 ESG: \$12,630 | Other: 1 Other |

Table 2 – Goals Summary

Goal Descriptions

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|----------|-------------------------|---|
| 1 | Goal Name | Expand safe living environments in the NRSA |
| | Goal Description | CDBG funds will be allocated towards roughly 54 percent public services, 30 percent for capital and neighborhood improvements, and 16 percent administration overhead in the Choice NRSA. Projects to meet the goal include: community planning and engagement strategies; job training, placement, creation, and retention; community Wi-Fi; community garden; youth empowerment and educational activities; increasing housing opportunities for target area residents; community and public arts projects and community improvements; and an intergenerational program. These strategies for neighborhood revitalization were identified in the Choice Neighborhood Initiative Transformation Plan, which formed the basis of the Choice Neighborhood Revitalization Strategy Area. See attached NRSA Plan that details the rationale and authority that designates the Choice Neighborhood as a NRSA, NRSA objectives, plans, activities, and structure-including the designated CBDO, CPLC, which will implement the NRSA once approved. |
| 2 | Goal Name | Expand and support public services |
| | Goal Description | City of North Las Vegas will use CDBG and ESG funds for public services that serve all areas in the community where low to moderate income residents live and focuses on homeless service programs, social service programs (for seniors and medically fragile), and youth development and education programs. |
| 3 | Goal Name | Improve & construct facilities & infrastructure |
| | Goal Description | CNLV funds capital projects and infrastructure improvements annually for projects identified for each program year based on an internal review of projects. The Public Works Department, in support of the CNLV 's Redevelopment Agency and Library District, plans to use CDBG funds for renovating a redevelopment asset, the Canyon Electric Building, located in the heart of the city’s Redevelopment area to house the new North Las Vegas Downtown library. This project will provide the Downtown Library branch with a larger space to ensure greater educational and workforce development resources to the surrounding neighborhood. |

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| 4 | Goal Name | Expand economic and business opportunities |
| | Goal Description | <p>Provide forgivable loans up to \$25,000 to eligible For-Profit small businesses to help avoid job loss caused by business closures related to social distancing by providing short-term working capital assistance to small businesses to enable retention of jobs held by low- and moderate-income persons.</p> <p>Provide small business support and microenterprise/entrepreneurship support and development</p> <p>Pursue and develop avenues for indoor/outdoor urban agriculture to address access to healthy fresh foods and to develop economic opportunities and jobs for the community</p> |
| 5 | Goal Name | Create, develop, and preserve affordable housing |
| | Goal Description | Acquisition, Rehabilitation, and Rental of single family and multi-family units for the purposes of building affordable housing capacity within the City of North Las Vegas. |
| 6 | Goal Name | Support activities through planning & admin |
| | Goal Description | CDBG funds allocated for planning and administration of funds and projects. |

AP-35 Projects - 91.420, 91.220(d)

Introduction

This section identifies the projects for FY 2020.

| # | Project Name |
|----|---|
| 1 | Southern Nevada Health Safety Net |
| 2 | Career Center |
| 3 | Senior Supportive Services |
| 4 | Emergency Shelter for Homeless and Abused Women and Children |
| 5 | Hope & Opportunity |
| 6 | Meals on Wheels |
| 7 | Baby First Services Education |
| 9 | Care Coordination Program |
| 10 | Capital Improvement Projects |
| 11 | CDBG Administration |
| 12 | HESG20 North Las Vegas Homeless Projects |
| 13 | Early Childhood Education |
| 14 | Acquisition Rehabilitation and Rental |
| 15 | Choice NRSA Neighborhood Improvement/Rehabilitation |
| 16 | Choice NRSA Community/Public Arts |
| 18 | Choice NRSA Rose Garden Tablet program |
| 19 | Choice NRSA Community Engagement |
| 20 | Choice NRSA Community Garden Project |
| 21 | Choice NRSA Leaders In Training |
| 22 | Choice NRSA Employment Training and Placement and Micro Enterprise Assistance |
| 23 | STEM Center of Excellence |

Table 3 – Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The allocation priorities were based on citizen and stakeholder participation during the Consolidated and Action Plan process, as well as the Choice Transformation Plan and RAI. The following needs were identified during the process and informed the allocation priorities:

Public facilities needs:

- Youth Centers/Facilities
- Community Garden

Public improvements needs:

- Public Transit
- Landscaping/Façade Improvements/Demolition
- Street lighting
- Infrastructure for internet access
- Accessibility (ADA) improvements to community amenities (e.g., parks, trails)
- Health Facilities
- Urban Agriculture and Hydroponics

Public services needs:

- Employment training, placement, and retention
- Senior and youth services
- Community Wi-Fi
- Technical assistance with identifying loan and grant opportunities
- Health/mental health services

The largest obstacles to addressing underserved residents in CNLV are funding and lack of private investment.

AP-38 Project Summary
Project Summary Information

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| 1 | Project Name | Southern Nevada Health Safety Net |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$34,500 |
| | Description | Volunteers in Medicine of Southern Nevada, Inc., will use funding to provide a safety net of services for the most vulnerable citizens. The overall goal of the program is to close the service gap in health care throughout Southern Nevada, including residents of North Las Vegas, by providing both immediate and preventative health care and related education to our most vulnerable and health-compromised populations. Services to be implemented include medical, dental, social services, and behavioral healthcare services. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 500 low income residents and families |
| | Location Description | 1240 N. Martin Luther King Blvd., Las Vegas, NV 89106 |
| | Planned Activities | Health Services - 05M Social Services - 05 |
| 2 | Project Name | Career Center |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Access to job training and placement programs |
| | Funding | CDBG: \$60,300 |
| | Description | The Salvation Army's Vocational Training Program to serve low-income and homeless adults. The clients served in the Vocational Training Program are low income (30% median income or below) or homeless with little or no income (50% median income or below). The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search and job placement to 45 low-income or homeless adults |

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| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 23 low income and homeless residents |
| | Location Description | 2900 Palomino Lane, Las Vegas, NV 89107 |
| | Planned Activities | |
| 3 | Project Name | Senior Supportive Services |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$20,500 |
| | Description | Lutheran Social Services of Nevada's Senior Supportive Services Program will improve the well-being, reduce food insecurity and increase independence for seniors aged 62 and older or medically fragile individuals by providing a variety of services and case management that will assist them to continue to remain independent by aging in place. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 25 Senior Households |
| | Location Description | 4323 Boulder Highway, Las Vegas, NV 89121 |
| | Planned Activities | Senior Services - 05A |
| 4 | Project Name | Emergency Shelter for Homeless and Abused Women and Children |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Address and Mitigate Homelessness |
| | Funding | CDBG: \$34,849 |

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| | Description | Funds will be used to support the partial salary/benefits of 3 FTE Client Advocates, who provide immediate assistance with daily basic needs and other direct services for low-income homeless women and children at The Shade Tree. Client Advocate services are an essential component of The Shade Tree's program to empower women to work towards self-sufficiency and end the cycle of homelessness. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 60 Homeless Households |
| | Location Description | 1 West Owens Avenue, Las Vegas, NV 89030 |
| | Planned Activities | Services for Battered and Abused Spouses and Children - 05G |
| 5 | Project Name | Hope & Opportunity |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Address at-risk youth |
| | Funding | CDBG: \$29,500 |
| | Description | The Boys & Girls Clubs of Southern Nevada will use funding to help support the Hope & Opportunity program. This program offers educational, prevention and money management life skills programs to North Las Vegas at-risk school age youth. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 100 at-risk youth |
| | Location Description | 2627 Donna St. North Las Vegas, NV 89030 |
| | Planned Activities | Youth Services - 05D |
| 6 | Project Name | Meals on Wheels |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |

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| | Needs Addressed | Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$34,250 |
| | Description | Catholic Charities of Southern Nevada, Meals on Wheels (MOW) program will provide no cost home-delivered meals to clients. Using a case management model which identifies the eligibility and needs of clients as well as creating a nutrition care plan. MOW staff will prepare healthy, balanced meals for clients: seven nutritious meals are delivered weekly in easy to store and heat containers to encourage clients to eat their meals. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 122 Seniors |
| | Location Description | 1501 Las Vegas Blvd., N, Las Vegas, NV 89101 |
| | Planned Activities | Senior Services - 05A |
| 7 | Project Name | Baby First Services Education |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$23,000 |
| | Description | Baby First Services from HELP of Southern Nevada will offer early prenatal guidance, information, and mother-to-mother support for at-risk pregnant teenagers. Classes available include Baby Find, Healthy Habits and Smart Shop, Becoming a Mom, and Safe Sleep for Your Baby. Other direct client services are available based on funding and donations, such as prenatal vitamins, diapers, formula, wipes, and other baby items. Families can receive assistance every 30 days for babies up to 1 year of age. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 75 families |

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| | Location Description | 1640 E Flamingo Road #100, Las Vegas, NV 89119 |
| | Planned Activities | Health Services - 05M Youth Services-05D |
| 8 | Project Name | Care Coordination Program |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Address at-risk youth Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$24,700 |
| | Description | Foundation for Positively Kids, Inc's project will provide a health coach to be stationed at the Positively Kids School-Based Health Center located at Martinez Elementary School. Funding will enable Positively Kids to assess health and health-related social service needs for school-aged children and their families in North Las Vegas and develop comprehensive care plans for each child and family. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 300 youth and their families |
| | Location Description | 50 Judson Ave, North Las Vegas, NV 89030 |
| | Planned Activities | Health Services - 05M Youth Services - 05L |
| 9 | Project Name | Capital Improvement Projects |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Create community education and gathering spaces Economic Development and Business Support Neighborhood Revitalization and Beautification Public Improvements and Infrastructure |
| | Funding | CDBG: \$100,766 |
| | Description | Building renovation to use for CNLV Main Downtown Public Library. |

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| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | All households, including low to moderate income residents, in North Las Vegas. |
| | Location Description | 1936 White St, North Las Vegas, NV 89030 |
| | Planned Activities | Neighborhood Facilities-03E |
| 10 | Project Name | CDBG Administration |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand safe living environments in the NRSA Expand and support public services Improve & construct facilities & infrastructure Expand economic and business opportunities Create, develop, and preserve affordable housing Support activities through planning & admin |
| | Needs Addressed | Address and Mitigate Homelessness Create community education and gathering spaces Address at-risk youth Support health & nutrition of low income residents Access to job training and placement programs Social services to address changing situations Economic Development and Business Support Neighborhood Revitalization and Beautification Affordable Housing Public Improvements and Infrastructure |
| | Funding | CDBG: \$378,132 |
| | Description | Administration of CDBG funds |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 1 Other |
| | Location Description | 2250 Las Vegas Boulevard North. |
| | Planned Activities | General Program Administration-21A |

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| 11 | Project Name | HESG20 North Las Vegas Homeless Projects |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services Support activities through planning & admin |
| | Needs Addressed | Address and Mitigate Homelessness Social services to address changing situations |
| | Funding | ESG: \$168,406 |
| | Description | Lutheran Social Services - Family Empowerment Program (Rapid Rehousing) - \$21,200; The Shade Tree (Emergency Shelter) - \$31,800; Salvation Army (Rapid Rehousing) - \$78,350; Nevada Partners Emergency Services (Homeless Prevention) - \$24,426; ESG Administration - \$12,630HESG Homeless Projects COVID-19 CARES Act=ESG-CV: \$580,710. Additional activities funded:HELP of Southern Nevada (Homeless Prevention Services)= outcome indicator =50 persons) - \$260,000; Salvation Army (Homeless Prevention Services) = outcome indicator=50 households) - \$262,639; ESG Administration (Administration, outcome indicator=1 other) - \$58,071 10% administration as allowed by CARES ActHESG Homeless Projects COVID-19 CARES Act=ESG-CV2:CNLV Housing and Neighborhood (Admin) \$ 307,145 Salvation Army - Rapid Rehousing \$ 500,000 Another Agency - Rapid Rehousing \$ 500,000 HELP of SN - Homeless Prevention \$ 500,000 Another Agency - Homeless Prevention \$ 764,300 CNLV Outreach Team \$ 500,000 |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 789 Homeless Households |
| | Location Description | 1501 Las Vegas Blvd., Las Vegas, NV 89101; 1 West Owens Ave., Las Vegas, NV 89030; various locations |

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| | Planned Activities | Four different ESG program components will be funded through the ESG projects: Shelter (17%) Rapid Rehousing (53%) Homeless Prevention (24%) Administration (7.5%) |
| 12 | Project Name | Early Childhood Education |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Expand and support public services |
| | Needs Addressed | Address at-risk youth Support health & nutrition of low income residents Social services to address changing situations |
| | Funding | CDBG: \$22,000 |
| | Description | YMCA SkyView Recreation Center select group of 17 preschool aged youth will be enrolled in an education evidence-based preschool program. The program will use the High Scope Preschool Curriculum as outlined in the application. Interval assessments will be made of the participated to ensure they are kindergarten ready. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 17 preschool aged youth from the SkyView YMCA Recreation Center |
| | Location Description | SkyView, YMCA located at 3050 E. Centennial Parkway, North Las Vegas, NV 89081 |
| | Planned Activities | Youth services - 05D |
| 13 | Project Name | Acquisition Rehabilitation and Rental |
| | Target Area | City of North Las Vegas: Citywide |
| | Goals Supported | Create, develop, and preserve affordable housing |
| | Needs Addressed | Affordable Housing |
| | Funding | CDBG: \$0 |
| | Description | Acquire, Rehab and Rent Multifamily units to LMI eligible residents |

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| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 3 families/households |
| | Location Description | Citywide |
| | Planned Activities | 14b |
| 14 | Project Name | Choice NRSA Neighborhood Improvement/Rehabilitation |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Neighborhood Revitalization and Beautification Affordable Housing |
| | Funding | CDBG: \$74,478 |
| | Description | |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 3-5 Housing Units |
| | Location Description | 4070 N Martin L King Blvd, North Las Vegas, NV 89032 |
| | Planned Activities | 14A - Rehab; Single-Unit Residential |
| 15 | Project Name | Choice NRSA Community/Public Arts |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Create community education and gathering spaces Neighborhood Revitalization and Beautification |
| | Funding | CDBG: \$35,755 |
| | Description | Funds will be used to develop community art and/or public art activities to improve the community |
| | Target Date | 6/30/2021 |

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| | Estimate the number and type of families that will benefit from the proposed activities | 1 Neighborhood Mural |
| | Location Description | 4070 N Martin L King Blvd, North Las Vegas, NV 89032 |
| | Planned Activities | 03Z - Other Public Improvements Not Listed in 03A-03S |
| 16 | Project Name | Choice NRSA Rose Garden Tablet program |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Create community education and gathering spaces Access to job training and placement programs Social services to address changing situations Economic Development and Business Support |
| | Funding | CDBG: \$22,539 |
| | Description | Provide broadband access Rose Garden Senior apartment residents through TMobile Tablet program |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 120 People |
| | Location Description | 1731 Yale St, North Las Vegas, NV 89030 |
| | Planned Activities | 05A - Senior Services |
| 17 | Project Name | Choice NRSA Community Engagement |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Create community education and gathering spaces Social services to address changing situations |
| | Funding | CDBG: \$12,093 |
| | Description | Community Engagement activities for the Choice NRSA target area |
| | Target Date | 6/30/2021 |

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| | Estimate the number and type of families that will benefit from the proposed activities | 50 people |
| | Location Description | 4070 N Martin L King Blvd, North Las Vegas, NV 89032 |
| | Planned Activities | 05Z - Other Public Services Not Listed in 05A-05Y, 03T |
| 18 | Project Name | Choice NRSA Community Garden Project |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Create community education and gathering spaces Support health & nutrition of low income residents Neighborhood Revitalization and Beautification |
| | Funding | CDBG: \$40,278 |
| | Description | CDBG funds will be used to improve/expand the Choice Community Garden with the goal of turning it into a facility that will be utilized by the community for gardening, educational economic activities and other community based recreational activities. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 50 Low Income households |
| | Location Description | 2108 Revere St, North Las Vegas, NV 89030 |
| | Planned Activities | O3E - Neighborhood Facilities |
| 19 | Project Name | Choice NRSA Leaders In Training |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Address at-risk youth Access to job training and placement programs |
| | Funding | CDBG: \$35,755 |

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| | Description | CDBG funds will be used to collaborate with surrounding target area high schools to initiate a Leaders in Training program. Identify a cohort of 10-15 9th graders in year one to follow them through to the 12th grade in order to ensure maximum opportunities for leadership training and community engagement with the goal of having youth apply and get accepted to college. |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12 students |
| | Location Description | 4070 N Martin L King Blvd, North Las Vegas, NV 89032 |
| | Planned Activities | 05D - Youth Services |
| 20 | Project Name | Choice NRSA Employment Training and Placement and Micro Enterprise Assistance |
| | Target Area | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| | Goals Supported | Expand safe living environments in the NRSA |
| | Needs Addressed | Access to job training and placement programs Economic Development and Business Support |
| | Funding | CDBG: \$107,265 |
| | Description | CDBG funds will be used to provide job training, placement, retention and entrepreneurship services to area residents |
| | Target Date | 6/30/2021 |
| | Estimate the number and type of families that will benefit from the proposed activities | 12 job training/placement/3 micro businesses |
| | Location Description | 4070 N Martin L King Blvd, North Las Vegas, NV 89032 |
| | Planned Activities | 05H - Employment Training 18C – Micro Enterprise Assistance |
| 21 | Project Name | STEM Center of Excellence |

| | |
|--|--|
| Target Area | City of North Las Vegas: Citywide |
| Goals Supported | Expand economic and business opportunities |
| Needs Addressed | Access to job training and placement programs Economic Development and Business Support |
| Funding | CDBG: \$800,000 |
| Description | The City will allocate resources to develop a state-of-the-art STEM (Science, Technology, Engineering and Mathematics) Center at Nevada Partners, Inc which is located in the center of the Choice Neighborhood Revitalization Strategy Area (NRSA). This high-tech training center will be managed by Nevada Partners, and developed in collaboration with Growing Gears, Inc. Once developed the center will provide much needed job training and placement services to underserved residents in the City's Choice Neighborhood and surrounding area residents as well as the entire City. |
| Target Date | 6/30/2021 |
| Estimate the number and type of families that will benefit from the proposed activities | |
| Location Description | Choice Neighborhood Revitalization Strategy Area (NRSA) |
| Planned Activities | |

AP-50 Geographic Distribution - 91.420, 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

North Las Vegas will prioritize CDBG investments to assist individual households, many of which reside in the NRSA’s “Urban Core”.

The CNLV Choice NRSA is a 1.25 square mile area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The Urban Core of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts Urban Core of North Las Vegas.

The Urban Core’s current population is primarily minorities of African American and Hispanic descent. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core.

Almost 7,500 residents live in the Urban Core, the residents are generally slightly older than those in other areas of CNLV but are on par with Clark County. The larger average household size is probably due to multigenerational households, which are more common among many new immigrants and minority households. The Urban Core retains a strong African American community even though the percentage of African American residents has decreased over the last two decades. The Hispanic/Latino population has steadily grown during that same period, and now accounts for 43% of the total population.

All NRSA projects will be directed to the Urban Core of CNLV.

Geographic Distribution

| Target Area | Percentage of Funds |
|---|----------------------------|
| City of North Las Vegas: Citywide | 83 |
| Choice Neighborhood Revitalization Strategy Area (NRSA) | 17 |

Table 4 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

CDBG eligible census tracts are areas where at least 51 percent of the residents are low- to moderate-income persons and reside in a primarily residential area.

There is a total of 11 census tracts that are eligible for CDBG in CNLV. The majority of CDBG eligible

census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative's Urban Core overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the City. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area, which is why these geographic boundaries were selected for the Neighborhood Revitalization Strategy Area (NRSA).

Discussion

Please see above.

AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)

Introduction

This section discusses how the CNLV will address the needs of persons at risk of and experiencing homelessness in the CNLV during PY2020.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Outreach to persons who are experiencing homelessness will be conducted by partner organizations. CNLV works with the CoC to support all regional efforts towards outreach. CNLV also, through their Emergency Solutions Grant opportunity, encourages essential Services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care.

Through the ESG programs, CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

CNLV will fund four programs with ESG over the next year to assess the needs of persons experiencing homelessness through case management. Case manager will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

Addressing the emergency shelter and transitional housing needs of homeless persons

CNLV works on various levels with our neighboring communities, social services partners and housing partners as a coordinated response system to make homelessness, rare, brief, and one-time. CNLV has limited resources to tackle every stage in the system model to prevent homelessness which makes collaboration critical. CNLV most effective role in the system modeling to end homelessness is our resource of land for a range of housing development and economic opportunities.

A large percentage of our current ESG funding focuses on the rapid rehousing model. Our community has the capacity to provide rapid rehousing residence to assist in transitioning people out of homelessness. Any combination of rental assistance which includes short to medium term rental assistance and rental arrears, housing relation and stabilization services financial assistance cost which includes security deposits and last month's rent.

CNLV has been working with housing partners to provide low/moderate rental facilities. Our housing partners have completed several projects including: Rose Garden Senior Apartments, Madison Palms Apartments, and Donna Louise Apartments. These new affordable housing projects are adding inventory for residents who are exiting out of homelessness into affordable housing. We are continuing to focus our efforts in the area of low/moderate housing on both large- and small-scale projects.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

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Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly

funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

In addition to the upcoming investment in the Choice Neighborhood Revitalization Strategy Area (which will help low-income individuals and families), the CNLV plans to increase public outreach efforts and partnerships. The CNLV plans to create a campaign for the homeless, the public, businesses, and faith-based community to create a mainstream flow of information and create better accessibility to services. The CNLV will train staff on best practices and add information and resources to the CNLV website.

Discussion

Please see above.

AP-85 Other Actions - 91.420, 91.220(k)

Introduction

This section discusses the Other Actions the CNLV will take to address the needs of low-income residents.

Actions planned to address obstacles to meeting underserved needs

The CNLV will continue to engage in the regional dialogue with neighboring communities and service providers to identify and address underserved needs, maintain affordable housing, and reduce the number of families living in poverty.

Actions planned to foster and maintain affordable housing

The CNLV is working to improve housing stock and increase housing opportunities for residents, particularly in the NRSA. CPLC Nevada, the group that will oversee the overall implementation of Choice Strategies for the CNLV's Choice NRSA, will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. CPLC will also utilize and expand their Down Payment Assistance (DPA) Program in order to increase the number low-to-moderate income households that can qualify to purchase homes and will implement this program for within the CNLV NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

Implementing Acquisition Rehab Rental (ARR) program to serve NLV LMI residents by acquiring affordable units for long term rental. This intended to be a long term program to address the increasing demand for affordable housing in North Las Vegas.

An affordable housing component will be incorporated into the SARGEM development of Buena Vista Springs redevelopment project.

Actions planned to reduce lead-based paint hazards

The CNLV addresses lead paint hazards on homes build prior to 1978 through its Owner-Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate-income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

Actions planned to reduce the number of poverty-level families

Through the Choice Transformation Plan and the NRSA, CNLV is focusing significant efforts on reducing poverty within the most underserved areas. Through employment services and training programs, entrepreneurship, a community garden, public art, and increased educational opportunities, the CNLV aims to reduce poverty, provide more opportunity, and help the community thrive.

Actions planned to develop institutional structure

CNLV has well-developed partnerships with nonprofit housing providers, including the Southern Nevada Regional Housing Authority, economic development organizations, and social service agencies. Staff will continue to facilitate these partnerships and collaborate with partners to deliver programs to address housing needs.

Actions planned to enhance coordination between public and private housing and social service agencies

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

Discussion

Please see above.

Program Specific Requirements

AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

Introduction

The following section outlines the program specific requirements and how they will be met by CNLV.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

| | |
|--|----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed | 0 |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 0 |
| 3. The amount of surplus funds from urban renewal settlements | 0 |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan | 0 |
| 5. The amount of income from float-funded activities | 0 |
| Total Program Income: | 0 |

Other CDBG Requirements

| | |
|---|---------|
| 1. The amount of urgent need activities | 0 |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 100.00% |

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Individuals and families eligible for emergency shelter housing funded by ESG funds must be homeless as defined by the General Definition of Homeless Individual, found in the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH Act) Section 103 [42 USC 11302]:

(a) In general, for purposes of this chapter, the terms “homeless”, “homeless individual”, and “homeless person” means— [1]

(1) an individual or family who lacks a fixed, regular, and adequate nighttime residence;

(2) an individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings;

(3) an individual or family living in a supervised publicly or privately-operated shelter designated to provide temporary living arrangements;

(4) an individual who resided in a shelter or place not meant for human habitation and who is exiting an institution where he or she temporarily resided;

(5) an individual or family who—

(A) will imminently lose their housing;

(B) has no subsequent residence identified; and

(C) lacks the resources or support networks needed to obtain other permanent housing; and

(6) unaccompanied youth and homeless families with children and youth defined as homeless under other Federal statutes who—

(A) have experienced a long-term period without living independently in permanent housing,

(B) have experienced persistent instability as measured by frequent moves over such period, and

(C) can be expected to continue in such status for an extended period of time because of chronic disabilities, chronic physical health or mental health conditions, substance addiction, histories of domestic violence or childhood abuse, the presence of a child or youth with a disability, or multiple

barriers to employment.

(b) Domestic violence and other dangerous or life-threatening conditions

Notwithstanding any other provision of this section, the CNLV shall consider to be homeless any individual or family who is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions in the individual's or family's current housing situation, including where the health and safety of children are jeopardized, and who have no other residence and lack the resources or support networks to obtain other permanent housing.

(c) Income eligibility

(d) Exclusion, for purposes of this chapter, the term "homeless" or "homeless individual" does not include any individual imprisoned or otherwise detained pursuant to an Act of the Congress or a State law.

(e) Persons experiencing homelessness, any references to homeless individuals (including homeless persons) or homeless groups (including homeless persons) shall be considered to include, and to refer to, individuals experiencing homelessness or groups experiencing homelessness, respectively.

(f) Standards for targeting and providing essential services related to street outreach. Outreach must be conducted to zip codes within the CNLV and addressing encampments within the jurisdictional boundaries.

Please refer to appendix E in the consolidated plan for full details and updated ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG through the CNLV, who also primarily serve homeless individuals who are 18 years of age and older are required to participate in the Coordinated Intake (CI) process. Homeless individuals will be assessed using the Community Housing Assessment Tool (CHAT) during Intake. There are currently two major hubs for the intake process, Clark County Social Services, and also for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC). During intake homeless individuals will be assessed, evaluated, and referred to services if they are available and appropriate for the individual, through the Continuum of Care, and/or other providers in the community. Homeless service providers who serve other types of sub-populations such as families and youth will also be required to use the centralized coordinated intake process once it is implemented for that particular

sub-population. Based on the CoC's CI, ESG recipients shall be required to use that system to help determine an individual or family's need for emergency shelter or other ESG funded assistance.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG-funded emergency shelter assistance. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.

Client re-assessment will take place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations. Clients have opportunity to provide assessment and feedback of programs as well.

Clients assisted with ESG funds are to be entered into HMIS during client intake and agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

CNLV uses a Citizen's Advisory Committee (CAC) to review applications, applicants, and make recommendations for based on their perception of the community's needs. All applications are reviewed by staff for eligibility and completeness prior to review by the CAC.

CAC gives recommendations to the CNLV City Council, who makes the final project selections for submittal to the CNLV and eventually HUD. HUD must approve the selected projects before an award notification is made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

CNLV has devised specific actions to encourage increased participation in its entitlement programs. Interested groups and individuals are encouraged to provide input into all aspects of the CNLV's planning activities – from assessing needs and setting priorities through performance evaluation. The CNLV will continue to provide a forum for citizens to contribute information, ideas, and opinions on how residents can be benefit from these grant programs. Techniques will include, as needed, neighborhood meetings, presentations to local organizations, public hearings, newspaper advertisements, e-mail, social media, television presentations, and individual personal contacts. The North Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on

issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness.

Southern Nevada has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, Homeless individuals, and the CNLV staff oversees the activities CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada’s Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Housing and Neighborhood Services Manager and staff for the CNLV, City of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United Way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City.

The working groups oversees the planning, operations and activities of the SNH CoC. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/ recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. CNLV Staff, City of Las Vegas and Clark County are active participants in the working groups with the ESG programs from all jurisdictions being a standing item on the agenda. All CoC meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all of the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services.

5. Describe performance standards for evaluating ESG.

Programs are subjected to “on-site monitoring” by jurisdiction staff or a HUD representative on a 24-hour notice during normal working hours. Representatives are granted access to all program records for audit, examination, and review and may request to interview program recipients who volunteer to be interviewed.

All monitoring in is to be based on the following risk analysis process (subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)

- Schedule monitoring visit with subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting monitoring
- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings. It should also include recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The COC has extended the agreement with Strategic Progress to continue to monitor COC programs as well as ESG programs. Fiscal year 2017/2018 was the first year of this endeavor Strategic Progress was selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally-funded agencies or initiatives. Strategic Progress has developed various tools for desktop and onsite monitoring that have been implemented for FY 2018/2019 review which should provide greater ease of calculation and reporting of the scoring.

Discussion

Please see above.