



**CITY OF NORTH LAS VEGAS**

**DRAFT**

**2019-2020 ANNUAL ACTION PLAN**

**U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT (HUD)**

# Executive Summary

## AP-05 Executive Summary - 91.200(c), 91.220(b)

### 1. Introduction

The Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating the application for several grant programs into one submission. The programs include: The Community Development Block Grant (CDBG) and Emergency Solutions Grant (ESG). These programs are intended to accomplish three main goals: Secure decent housing, provide a suitable living environment; and expand economic opportunities for low- and moderate-income persons.

Prior to the development of the 2018 to 2020 Consolidated Plan and 2019 Annual Action Plan, CNLV conducted over two years of planning and developing implementation strategies for the Choice Neighborhood Initiative Planning Grant Transformation Plan, which led to the Choice Neighborhood Revitalization Strategy Areas (NRSA). The development and implementation of the CNLV Choice Neighborhood NRSA is in line with the most recent HUD guidance addressing the establishments of NRSA's. The guidance, CPD-16-16, states that:

“A CDBG grantee that has a designated Choice Neighborhood located within its jurisdiction may request that the Choice Neighborhood also receive NRSA designation. Upon confirmation from HUD's Office of Public and Indian Housing, HUD-CPD will presume Choice Neighborhoods Implementation Grantees who are actively implementing their Transformation Plan and Choice Neighborhoods Planning Grantees (both current and former) who have completed their Transformation Plans to have met the above criteria and HUD-CPD will approve the NSRA designation.”

CNLV's Transformation Plan was accepted by HUD's Office of Public & Indian Housing on April 4, 2017. In addition, on May 3, 2017 the Choice Transformation Plan was initially presented at a public City Council meeting for review and comment. Subsequently, the Choice Transformation Plan was then presented again to the public and accepted by the North Las Vegas City Council on May 17, 2017. At this meeting the CNLV City Council passed and adopted resolution 2582 which “adopted the Choice Neighborhood Transformation Plan as a guide to direct the Departments of Economic and Business Development, Land Development and Community Services, Neighborhood and Leisure Services, and Public Works for redevelopment, investment and enhancements and as a template for the Choice Neighborhood Urban Core and other areas of the CNLV with similar context and vision.” The Choice Neighborhood Revitalization Strategy Area Plan is based on the approved Choice Neighborhood Transformation Plan.

CPD approved CNLV's Choice Neighborhood Urban Core Target Area as a NRSA on August 31, 2018. For more information, see Choice NRSA Plan and map in the Consolidated Plan's appendices A and B.

## **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The following high priority needs were identified in the Consolidated Plan research:

- Address supportive service needs of Homeless and Special Needs Residents
- Create community education and gathering spaces
- Address the needs of at-risk youth
- Support health and nutritional needs of low-income residents
- Increase access to job training and placement programs for low income residents

## **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

This plan represents the second Annual Action Plan for the CNLV since the 2018 to 2020 Consolidated Plan was developed. The CNLV has previously received funds through Clark County. The Clark County Consortium's past Five-year Consolidated Plan, which included North Las Vegas, was organized around the HUD initiatives of 1) Creating a Suitable Living Environment, 2) Providing Decent Housing, and 3) Creating Economic Opportunities.

To this end, the CNLV has focused on supporting social service provider operations (The Salvation Army, Shade Tree, Consumer Credit Counseling), providing food and nutrition (Catholic Charities of Southern Nevada Meals on Wheels, Lutheran Social Services), improving community facilities (library renovation), providing youth education and programs (Public Education Foundation, HELP of Southern Nevada Baby First, Andson Academics, Southern Nevada Children First, Boys and Girls Club), addressing accessibility barriers (sidewalks), preventing homelessness with emergency assistance (Catholic Charities of Southern Nevada Project Hope, Shade Tree), and revitalization (Choice Neighborhood Revitalization Strategy Area). These are important partners in addressing the needs of low-income residents and persons experiencing homelessness and met the critical needs in North Las Vegas. Public services funding of this type is expected to continue.

The primary challenges encountered during the last Consolidated Plan period were timing- and contact-related. To address these challenges, the CNLV intends to hold grantees to more stringent timelines.

#### 4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

Before the development of the 2018 to 2020 Consolidated Plan and Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH), CNLV conducted a robust public engagement process for their Choice Neighborhood Transformation Plan, which targeted a 1.25 square mile urban area. This process included over 50 community meetings, 9 neighborhood design charrettes, and 1,000 resident surveys administered within the targeted urban core area.

Working off the public input from the Transformation Plan, CNLV provided additional citizen participation opportunities during the development of the Two-year Consolidated Plan, AI/AFH, 2018 Action Plan (and amendment), and 2019 Action Plan, which included:

- Stakeholder Focus Groups—14 stakeholders participated in two focus groups during the development of the AI/AFH;
- Community Meeting to discuss AI/AFH findings and receive feedback—Over 30 residents participated;
- Resident Focus Group—12 residents from predominately low- to moderate-income and minority-concentrated areas participated in a focus group during the development of the AI/AFH;
- 2018 Online Stakeholder Survey—78 stakeholder participated;
- 2019 Stakeholder Consultation—12 stakeholder participated;
- Stakeholder and CNLV Staff Interviews—conducted during both the AI/AFH and Consolidated Plan processes to understand local programs and services;
- Marketing of focus groups, community meetings, survey, public comment periods, and public hearings—promoted through 76 stakeholders, CNLV’s website, and/or emails sent to community constituents;
- AI/AFH 30-day public comment period;
- Citizen Participation Plan 30-day public comment period;
- Consolidated Plan and 2018 Action Plan 30-day public comment period;
- 2018 Action Plan Amendment and 2019 Action Plan 30-day public comment period;
- Public hearings during the development of the Consolidated Plan and during the public comment period of the draft; and
- Public hearings during the public comment period of the 2018 Action Plan Amendment and 2019 Action Plan.

For more details on community engagement, please refer to appendix C in the consolidated plan. For CNLV’s full AI/AFH report, please refer to appendix E in the consolidated plan.

HUD recently issued 24 CFR 91.100, which extends stakeholder consultation to broadband internet service providers, organizations engaged in narrowing the digital divide, agencies whose primary responsibilities include the management of flood prone areas, public land or water resources, and emergency management agencies. This new requirement is related to the barriers created by lack of access to information and online education and skill development experienced by residents living in rural areas without reliable broadband and/or wireless access and/or residents who cannot afford to pay for access. In developing the Consolidated Plan and Action Plan, the CNLV reached out to Cox Communications and T-Mobile to participate in the stakeholder survey. Local representatives from these telecommunications companies identified the greatest unmet community development needs in CNLV as job training programs and business skills development.

## **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

Citizens and stakeholders are invited to comment on the draft 2019 Action Plan during the 30-day public comment period that began on May 24, 2019 and ended on June 23, 2019. Citizens and stakeholders also participated on the proposed Action Plan allocation in a public hearing on February 19, 2019. Another hearing will be held on June 5, 2019 where staff will present the proposed goals and objectives and final funding allocation for the 2019 Annual Action Plan. City Council members may ask a series of clarifying questions about the Annual Action Plan and funding allocations, all of which will be answered by city staff.

<Add any public comments>

It is anticipated that CNLV City Council will accepted public comments regarding the draft and vote to accept the Annual Action Plan.

All comments and views were accepted and considered in development of the Annual Action Plan. Please refer to appendix C for full summary of public comments during the June 05, 2019 City Council meeting.

## **6. Summary of comments or views not accepted and the reasons for not accepting them**

The CNLV accepts all public comments.

## **7. Summary**

Please see above.

## PR-05 Lead & Responsible Agencies - 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NORTH LAS VEGAS	Land Development & Community Services
ESG Administrator	NORTH LAS VEGAS	Land Development & Community Services

Table 1 – Responsible Agencies

### Narrative

#### Consolidated Plan Public Contact Information

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Land Development and Community Services Department  
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North Las Vegas, NV 89030  
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Jim Haye  
Neighborhood Services Coordinator  
Land Development and Community Services Department  
Housing and Neighborhood Services Division  
Land Development and Community Services Department  
City of North Las Vegas  
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702-633-1441  
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## **AP-10 Consultation - 91.100, 91.200(b), 91.215(l)**

### **1. Introduction**

Historically, the Consortium's Action Plan was developed through a cooperative effort between all jurisdictions affected by the plan. Each subrecipient grantee consulted with Clark County for researching and writing the submitted plan.

CNLV participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The Consortium reviews Consolidated Plans as requested. There is currently one housing and community development consortia in Clark County: 1) the Clark County HOME Consortium (Clark County and North Las Vegas).

This section describes the consultation efforts undertaken to:

1. Coordinate the development of the annual plan with the efforts of housing providers, social service providers, health care providers and relevant government agencies;
2. Coordinate the development of the annual plan with Continuum of Care efforts; and
3. Elicit public input.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(l)).**

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH COC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. North Las Vegas brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee.

The discussions cover subjects such as joint projects, coordination of grant CDBG, ESG, and HOME applications cycles, and emerging homeless issues. A representative from the COC attends the consortium meeting to further inform the discussions around regional homeless coordination. A representative of the Nevada State Housing Division also attends the consortium meetings on a regular

basis. With regional participation in the Consortium meetings, each jurisdiction is able to better assess local housing need and homeless and community development practices and projects.

A variety of other groups provide opportunities for the various jurisdictions' governments to coordinate with outside entities in the promotion, production, and planning of affordable housing and homeless assistance.

These groups include:

- *State of Nevada Housing Division Advisory Committee on Housing*: a volunteer group that advises the Housing Division. The Nevada Housing Division Advisory Committee was established by the 1995 Legislature. The Committee is appointed by the Director of the Department of Business and Industry and meets quarterly to review program activities of the Housing Division.
- *United Way Emergency Food and Shelter Program Board (EFSP)*: a volunteer board that reviews applications from non-profits and makes recommendations on projects for award of EFSP funds.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

Southern Nevada has a process in place for regional collaboration on homeless issues, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, including the CNLV staff oversees the CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness. Activities of the SNH CoC Board include yearly strategic planning, the annual homeless census, regional coordination, inclement weather shelter, HMIS, system evaluation, HEARTH Act implementation, CoC monitoring, and other activities.

Its members are the Neighborhood and Leisure Services Manager and staff for the CNLV. It also includes Neighborhood Services staff for the City of Las Vegas and Henderson, and Clark County Social Services Director and staff; Veterans Administration, United Way staff, the Nevada Homeless Alliance, the Southern Nevada Adult Mental Health Services, Clark County School District Title I HOPE, the Las Vegas Metropolitan Police Department, MGM Resorts, and the City of Boulder City. Moreover, the SNH CoC empowers the Continuum of Care Evaluation Working Group (CoCEWG), whose members represent a myriad of stakeholders including representatives from public and private agencies, who bring a wealth



of experience in public policy/administration, homeless services, domestic violence and sub-populations of homeless. The CoCEWG oversees the planning, operations and activities of the CoC with staff support from Clark County Social Service. They develop the updates to and ensure compliance with the regional 10-year strategic plan through: monitoring of performance measures and outcomes; conducting the services and housing gaps analysis; planning for the Point-In-Time count (PIT) of the homeless population; reviewing/ recommending potential CoC projects; submission of the CoC application; HEARTH implementation and any other activities under the CoC. Clark County and the CNLV staff are active participants in the CoC EWG with the ESG programs from all jurisdictions being a standing item on the agenda.

All CoC EWG meetings are open to the public; providers or interested parties are encouraged to volunteer for appropriate subgroups representing specific populations. The Southern Nevada Housing and Homeless Plan includes all of the jurisdictions that make up Southern Nevada and outlines goals and strategies to guide local governments in funding, developing and supporting homeless services.

For revised ESG written standards please refer to appendix F in the consolidated plan.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

All ESG recipients in the CoC's geographic area have representation that sits on the CoC EWG. ESG is a standing item on the CoC EWG monthly meeting agenda, where ESG grantees provide information on allocation of ESG funds, discuss ESG application processes-at each stage, work with the CoC EWG to develop performance/written standards and report on subrecipient monitoring. The CoC EWG also reviews and approves the ESG written standards, which are updated through discussions with subrecipients, and provides the funding priorities to the ESG allocations committees which are then approved by their respective boards and councils. All ESG subrecipients are required to participate in HMIS. ESG grantees work with the CoC EWG to ensure collaboration, non-duplication of services and maximum use of resources. All HMIS administration policies and procedures are reviewed and approved by the CoC EWG. For revised ESG written standards please refer to appendix F in the consolidated plan.

**2. Agencies, groups, organizations and others who participated in the process and consultations**

<b>Agency/Group/Organization</b>	CATHOLIC CHARITIES OF SOUTHERN NEVADA
<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-homeless Services-Health Services-Employment
<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children
<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Catholic Charities of Southern Nevada participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Catholic Charities of Southern Nevada was also consulted through a Stakeholder Survey in 2018 and 2019, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
<b>Agency/Group/Organization</b>	HELP OF SOUTHERN NEVADA
<b>Agency/Group/Organization Type</b>	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-homeless Services-Employment

<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth
<b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b>	HELP of Southern Nevada participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, HELP of Southern Nevada was also consulted through a Stakeholder Survey in 2018 and 2019, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.
<b>Agency/Group/Organization</b>	City of North Las Vegas, Neighborhood and Leisure Services Department
<b>Agency/Group/Organization Type</b>	Other government - Local
<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs Anti-poverty Strategy

<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>City of North Las Vegas, Neighborhood and Leisure Services Department participated in earlier public outreach activities during the development of the 2015 Choice Neighborhood Initiative Transformation Plan and the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, City of North Las Vegas, Neighborhood and Leisure Services Department was also consulted through a Stakeholder Survey and interview, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
<p><b>Agency/Group/Organization</b></p>	<p>NEVADA HAND INC.</p>
<p><b>Agency/Group/Organization Type</b></p>	<p>Housing Services - Housing</p>
<p><b>What section of the Plan was addressed by Consultation?</b></p>	<p>Housing Need Assessment Public Housing Needs</p>

<p><b>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</b></p>	<p>Nevada Hand, Inc. participated in earlier public outreach activities during the development of the 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). Stakeholder consultation included community meetings, conference calls, resident recruitment, interviews, and/or focus groups. Information gathered during these consultation activities helped to inform North Las Vegas' Two-year Consolidated Plan. During the development of the consolidated plan, Nevada Hand, Inc. was also consulted through a Stakeholder Survey in 2018 and 2019, which focused on organizations serving low and moderate income persons, housing and service providers, area businesses, and private sector housing professionals. The anticipated outcomes of the survey were to determine the most urgent housing, community development, and economic development needs and evaluate city programs.</p>
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**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

All relevant organizations, agencies and stakeholders were invited to participate in development of the Action Plan. As city builds local awareness, North Las Vegas anticipates stakeholder participation will grow.

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Southern Nevada Homelessness Continuum of Care	CNLV's goals contribute to addressing the needs of persons who are experiencing homelessness identified in the CoC.
North Las Vegas Land Use & Zoning Regulations	The City of North Las Vegas Planning & Development Services	Land use and zoning regulations were reviewed to assess barriers to housing choice.
2017 AI/AFH	The City of North Las Vegas Neighborhood Services Division	The fair housing strategies established for North Las Vegas overlaps with the Strategic Plan's decent housing, economic development, and neighborhood revitalization goals.
SNRHA Agency & 5-year Plan	Southern Nevada Regional Housing Authority	The housing authority policies and procedures were reviewed to ensure they support housing choice and address the greatest needs of low-income residents
Southern Nevada Strong (SNS) Regional Plan	Regional Transportation Commission of Southern Nevada (RTC)	The regional plan has impacted planning and investment efforts in the Urban Core, which overlaps with CNLV's public facilities and improvements activities.
CNI Transformation Plan	The City of North Las Vegas Neighborhood Services Division	The Choice Neighborhood Initiative (CNI) Transformation Plan helped to create local strategies to address struggling neighborhoods through a comprehensive approach, including a neighborhood, public housing, and people strategy. While the Transformation Plan exceeds the time frame of the Consolidated and Strategic Plan, many of the neighborhood revitalization goals overlap.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Neighborhood Revitalization Strategy Area (NRSA)	The City of North Las Vegas Neighborhood Services Division	After implementing their Transformation Plan and meeting HUD's criteria, CNLV received a NRSA designation through their comprehensive neighborhood revitalization strategy. Many of the public service and infrastructure projects meet the goals of the Strategic Plan.

**Table 3 - Other local / regional / federal planning efforts**

**Narrative**

Please see above.

## **AP-12 Participation - 91.401, 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The Citizen Participation Plan was updated prior to drafting the 2018 to 2020 Consolidated and 2018 Action Plan to bring it into compliance with the provisions of 24 CFR 91.105. The CNLV notified the public of the plan's 31-day public comment period, which occurred from March 15 to April 15, 2018, through the CNLV's website and accepted all public comments. Please refer to appendix D in the consolidated plan for the updated Citizen Participation Plan.

The citizen participation process for the 2018 to 2020 Consolidated Plan and 2019 Action Plan built upon the initial community engagement activities that occurred during the Choice Neighborhood Initiative's Transformation Plan and 2017 Analysis of Impediments to Fair Housing Choice (AI)/Assessment of Fair Housing (AFH). These activities combined with the Consolidated Plan's citizen participation efforts resulted in meaningful engagement of residents and stakeholders representing local organizations and coalitions. The citizen participation process included outreach activities, media outlets, and efforts to reach underrepresented populations (e.g., those in poverty concentrated areas, with limited English proficiency, persons with disabilities). Outreach activities consisted of interviews, resident and stakeholder focus groups, resident and stakeholder surveys, and public meetings. The resident focus group was held to understand the housing and community development needs of low- to moderate-income residents, which included predominately Black/African American and Hispanic/Latino residents.

For the 2019 Action Plan and the amended 2018 Action Plan, 12 stakeholders, who previously participated in the Consolidated Planning process, were consulted.

More than 150 North Las Vegas residents and stakeholders participated in the Consolidated and Action Plan research process.

Please refer to appendix C in the consolidated plan for full details of all citizen participation efforts and public comments.



**Citizen Participation Outreach**

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Stakeholder Focus Groups	Minorities  Non-English Speaking - Specify other language: Spanish  Persons with disabilities  Residents of Public and Assisted Housing  People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Veterans	14 stakeholder participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community	30 participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	
3	Resident Focus Group	Minorities Residents of Public and Assisted Housing Low Income Residents	12 participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
4	Public Meeting	Minorities Low Income Residents	25 participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	
5	Online Stakeholder Survey	Minorities Persons with disabilities Low Income Residents, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Vets	78 stakeholder participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	<a href="https://www.surveymonkey.com/r/CNLVstakeholdersurvey">https://www.surveymonkey.com/r/CNLVstakeholdersurvey</a>

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
6	Marketing of Online Stakeholder Survey	Minorities Persons with disabilities Low Income Residents, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Vets	76 stakeholders	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	
7	Public Hearing	Non-targeted/broad community	10 participants	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
8	Citizen Participation Plan Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	
9	Public Hearing	Non-targeted/broad community	N/A	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
10	Consolidated Plan and Action Plan Public Comment Period	Non-targeted/broad community	N/A	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	
11	Stakeholder Consultation	Minorities Persons with disabilities Low Income Residents, People Experiencing Homelessness, Seniors, Youth, Immigrants & Refugees, Vets	Twelve stakeholders were consulted for the 2019 Annual Action Plan, all of which participated in the Consolidated Planning Process. Most stakeholders were social service providers	See Grantee Unique Appendices in the consolidated plan for the full Citizen Participation section.	All comments were accepted.	<a href="https://www.research.net/r/CNLV2019ActionPlanSurvey">https://www.research.net/r/CNLV2019ActionPlanSurvey</a>

**Table 4 – Citizen Participation Outreach**

## Expected Resources

### AP-15 Expected Resources - 91.420(b), 91.220(c)(1,2)

#### Introduction

The primary resource used to fulfill the goals and strategies of the Two-year Consolidated Plan and this Annual Action Plan is CDBG.

As available, the CNLV will provide direct, general fund contributions to assist with the Plan. These funds will be leveraged with complementary activities and in kind and monetary donations from the organizations funded with other federal and state programs. In the past, these have included Lutheran Social Services of Nevada (LSSN) and Nevada Partners.

In the past, private financial institutions have provided donations to support mortgages for first time homebuyers, and nonprofits have leveraged funds from other federal and state sources to support housing and public service activities. Clark County has also provided assistance to support activities funded with CDBG. These sources are anticipated for the Two-year Consolidated Plan; the amount and timing of these additional supports is unknown.

**Anticipated Resources**

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	1,916,581	\$8,450	1,562,167	3,487,198	0	Grants awarded on a formula basis for housing and community development activities, a portion of which will be awarded for NRSA activities,
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	171,951	0	0	171,951	171,951	Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals.
General Fund	public - local	Administrative Staff	620,692	0	0	0	0	

**Table 5 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how**



## **matching requirements will be satisfied**

Additional federal funds will be leveraged with CDBG including:

- **Low Income Housing Tax Credit (LIHTC)**
- **Nevada Housing Division (NHD) tax-exempt bonds**
- **NHD Growing Affordable Housing Program**

These additional federal funds will be allocated to the redevelopment of Rose Gardens Senior Apartments, a complete one-for-one replacement of 120 affordable senior apartments. This includes development, security, and resident relocation.

Non-profit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self-Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding.

The matching funds are contributed to the ESG program and expended for the subrecipient's allowable ESG costs. Matching funds are used in accordance with all requirements that apply to ESG grant funds, except for the expenditure limits in 24 CFR 576.100. Matching requirements for ESG Program funds will be met on a dollar for dollar basis by the non-profit organizations receiving ESG program funds. Most matching funds come from private donations, other federal and state funding and volunteer time.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

In 2008, the CNLV purchased a 1-acre site along the southern border of the CNLV in the now designated NRSA target area with CDBG funds. The CNLV donated the site for a community health clinic, which will be developed by Sargem LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18-acre development of a multi-modal senior complex.

These developments will create over 250 well paying, career-oriented jobs (in addition to a number of short-term construction jobs) over the next few years that can directly benefit the community and NRSA. The CNLV is working with Sargem to offer local residents first access to job and training opportunities.

**Discussion**

Please see above.

## Annual Goals and Objectives

### AP-20 Annual Goals and Objectives - 91.420, 91.220(c)(3)&(e)

#### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Expand and support services in Choice NRSA	2019	2020	Non-Housing Community Development Public Services	Choice Neighborhood Revitalization Strategy Area (NRSA)	Address supportive service needs of Homeless Address the needs of at-risk youth. Create community education and gathering spaces Increase access to job training and placement Social services to address changing situations Support health and nutritional needs of low income	CDBG: \$311,445	Public service activities for Low/Moderate Income Housing Benefit: 429 Households Assisted Homeowner Housing Rehabilitated: 5 Household Housing Unit Businesses assisted: 9 Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Expand and support services throughout City	2019	2020	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services	City of North Las Vegas: Citywide	Address supportive service needs of Homeless Address the needs of at-risk youth. Create community education and gathering spaces Increase access to job training and placement Social services to address changing situations Support health and nutritional needs of low income	CDBG: \$287,487 ESG: \$159,055	Public service activities other than Low/Moderate Income Housing Benefit: 2373 Persons Assisted Tenant-based rental assistance / Rapid Rehousing: 20 Households Assisted Homeless Person Overnight Shelter: 763 Persons Assisted
3	Improve and construct public facilities - Library	2019	2020	Non-Housing Community Development Public Facilities	City of North Las Vegas: Citywide	Create community education and gathering spaces	CDBG: \$934,333	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 125000 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Community facilities & infrastructure improvements	2018	2020	Non-Housing Community Development	City of North Las Vegas: Citywide	Address the needs of at-risk youth. Create community education and gathering spaces Support health and nutritional needs of low income	CDBG: \$431,988	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 23950 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Support activities through Planning & Admin	2019	2020	Planning & Administration	City of North Las Vegas: Citywide	Address supportive service needs of Homeless Address the needs of at-risk youth. Create community education and gathering spaces Increase access to job training and placement Support health and nutritional needs of low income	CDBG: \$383,316 ESG: \$12,896	Other: 1 Other

Table 6 – Goals Summary

**Goal Descriptions**

1	<b>Goal Name</b>	Expand and support services in Choice NRSA
	<b>Goal Description</b>	CDBG funds will be allocated towards 42 percent public services, 42 percent for capital and neighborhood improvements, and 16 percent administration and overhead in the Choice NRSA. Projects to meet the goal include community planning and engagement strategies; job training, placement, creation, retention, and entrepreneurship; community garden; youth empowerment and educational activities; increasing housing opportunities for target area residents; community and public arts projects and community/neighborhood improvements; These strategies for neighborhood revitalization were identified in the Choice Neighborhood Initiative Transformation Plan, which formed the basis of the Choice Neighborhood Revitalization Strategy Area. See attached NRSA Plan that details the rationale and authority that designates the Choice Neighborhood as a NRSA, NRSA objectives, plans, activities, and structure-including the designated CBDO, CPLC, which will implement the NRSA.
2	<b>Goal Name</b>	Expand and support services throughout City
	<b>Goal Description</b>	CNLV will use CDBG and ESG funds for public services that serve all areas in the community where low to moderate income residents live and focuses on homeless service programs, social service programs (for seniors and medically fragile), and youth development and education programs.
3	<b>Goal Name</b>	Improve and construct public facilities - Library
	<b>Goal Description</b>	The Public Works Department, in support of the CNLV's Redevelopment Agency and Library District, plans to use CDBG funds for renovating a redevelopment asset, the Canyon Electric Building, located in the heart of the city's Redevelopment area to house the new North Las Vegas Downtown library. This project will provide the Downtown Library branch with a larger space to ensure greater educational and workforce development resources to the surrounding neighborhood.
4	<b>Goal Name</b>	Community facilities & infrastructure improvements
	<b>Goal Description</b>	CNLV funds capital projects and infrastructure improvements annually for projects identified for each program year based on an internal review of projects. In program year 18/19 (and continued in program year 19/20), the city has identified a Neighborhood Parks Improvement Project, which will upgrade park facilities at Petitti Park and Valley View Park. Project will upgrade lighting fixtures, playground equipment, ground surfaces, and canopies to safety standards.

5	<b>Goal Name</b>	Support activities through Planning & Admin
	<b>Goal Description</b>	CDBG and ESG funds allocated for planning and administration of funds and projects.



## AP-35 Projects - 91.420, 91.220(d)

### Introduction

The summary below outlines the projects to be undertaken by North Las Vegas for FY 2019.

#	Project Name
1	Meals on Wheels - Catholic Charities (extended contract with reallocated funds of \$32,905 from two 2018 closed Gay & Lesbian Community Center of Southern Nevada programs)
2	Southern Nevada Health Safety Net - Volunteers in Medicine of Southern Nevada
3	Career Corner - Salvation Army
	Financial Guidance Ctr DBA Money Management International (MMI) (reduced 2018 contract by \$8,096.96. Balance reallocated to Nevada Partners Utilities Assistance program)
4	Senior Supportive Services - Lutheran Social Services of Nevada
5	Emergency Shelter Services for Homeless and Abused Women and Children - The Shade Tree
6	Hope & Opportunity - Boys & Girls Clubs of Southern Nevada
7	Health Coaching Project - Foundation for Positively Kids, Inc. (reduced 2018 contract by \$8,603. Balance reallocated to VIM in 2018 AAP Amendment)
8	Baby First Services - HELP of Southern Nevada
	Project Hope Resident Empowerment Program - Catholic Charities (reduced 2018 contract by \$21,104. Balance reallocated to Nevada Partners Utilities Assistance program in 2018 AAP Amendment)
9	Nevada Partners - Utilities Assistance project in amount of \$29,200.96. Contract will run through FY 2019/20
10	2018 HESG Homeless Projects
11	Choice NRSA
12	CNLV Neighborhood Parks Improvement Project
13	CNLV Downtown Library Renovation Project
14	CDBG Administration

**Table 7 – Project Information**

### Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The allocation priorities were based on citizen and stakeholder participation during the Consolidated and Action Plan process, as well as the Choice Transformation Plan and AI/AFH. The following needs were identified during the process and informed the allocation priorities:

Public facilities needs:

- Senior Centers
- Youth Centers/Facilities
- Community Garden

Public improvements needs:

- Public Transit, specifically for seniors and persons with disabilities
- Landscaping/Façade Improvements/Demolition
- Street lighting
- Infrastructure for internet access
- Accessibility (ADA) improvements to community amenities (e.g., parks, trails)
- Health Facilities

Public services needs:

- Employment training, placement, and retention
- Senior and youth services
- Community Wi-Fi
- Technical assistance with identifying loan and grant opportunities
- Health/mental health services

The largest obstacles to addressing underserved residents in CNLV are funding and lack of private investment

## AP-38 Project Summary

### Project Summary Information

<b>1</b>	<b>Project Name</b>	Meals on Wheels-Catholic Charities (2018 funding rollover; funds re-allocated from two 2018 closed Gay & Lesbian Community Center of Southern Nevada programs)
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Support health and nutritional needs of low income
	<b>Funding</b>	CDBG: \$32,905
	<b>Description</b>	Catholic Charities of Southern Nevada, Meals on Wheels (MOW) program will provide no cost home-delivered meals to clients. Using a case management model which identifies the eligibility and needs of clients as well as creating a nutrition care plan. MOW staff will prepare healthy, balanced meals for clients: seven nutritious meals are delivered weekly in easy to store and heat containers to encourage clients to eat their meals.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	122 Seniors
	<b>Location Description</b>	1501 Las Vegas Blvd., N, Las Vegas, NV 89101
	<b>Planned Activities</b>	Senior Services - 05A
<b>2</b>	<b>Project Name</b>	Southern Nevada Health Safety Net- Volunteers In Medicine of Southern Nevada
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City

	<b>Needs Addressed</b>	Support health and nutritional needs of low income Social services to address changing situations
	<b>Funding</b>	CDBG: \$39,187
	<b>Description</b>	Volunteers in Medicine of Southern Nevada, Inc., will use funding to provide a safety net of services for the most vulnerable citizens. The overall goal of the program is to close the service gap in health care throughout Southern Nevada, including residents of North Las Vegas, by providing both immediate and preventative health care and related education to our most vulnerable and health-compromised populations. Services to be implemented include medical, dental, social services, and behavioral healthcare services.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	500 low income residents and families
	<b>Location Description</b>	1240 N. Martin Luther King Blvd., Las Vegas, NV 89106
	<b>Planned Activities</b>	Health Services - 05M Social Services - 05
<b>3</b>	<b>Project Name</b>	Career Corner-Salvation Army
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Increase access to job training and placement
	<b>Funding</b>	CDBG: \$68,600

	<b>Description</b>	The Salvation Army's Vocational Training Program to serve low-income and homeless adults. The clients served in the Vocational Training Program are low income (30% median income or below) or homeless with little or no income (50% median income or below). The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search and job placement to 45 low-income or homeless adults
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	23 low income and homeless residents
	<b>Location Description</b>	2900 Palomino Lane, Las Vegas, NV 89107
	<b>Planned Activities</b>	Employment Training - 05H Other Public services -05
<b>4</b>	<b>Project Name</b>	Senior Supportive Services - Lutheran Social Services of Nevada
	<b>Target Area</b>	
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Social services to address changing situations
	<b>Funding</b>	CDBG: \$14,200
	<b>Description</b>	The Senior Supportive Services Program will improve the well-being, reduce food insecurity and increase independence for seniors aged 62 and older or medically fragile individuals by providing a variety of services and case management that will assist them to continue to remain independent by aging in place.
	<b>Target Date</b>	6/30/2020

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	25 Senior Households
	<b>Location Description</b>	4323 Boulder Highway, Las Vegas, NV 89121
	<b>Planned Activities</b>	Senior Services - 05A
<b>5</b>	<b>Project Name</b>	Emergency Shelter Services for Homeless and Abused Women and Children - The Shade Tree
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Address supportive service needs of Homeless
	<b>Funding</b>	CDBG: \$59,100
	<b>Description</b>	Funds will be used to support the partial salary/benefits of 3 FTE Client Advocates, who provide immediate assistance with daily basic needs and other direct services for low-income homeless women and children at The Shade Tree. Client Advocate services are an essential component of The Shade Tree's program to empower women to work towards self-sufficiency and end the cycle of homelessness.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	60 Homeless Households
	<b>Location Description</b>	1 West Owens Avenue, Las Vegas, NV 89030
	<b>Planned Activities</b>	Services for Battered and Abused Spouses and Children - 05G
<b>6</b>	<b>Project Name</b>	Hope & Opportunity - Boys & Girls Clubs of Southern Nevada
	<b>Target Area</b>	City of North Las Vegas: Citywide

	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Address the needs of at-risk youth.
	<b>Funding</b>	CDBG: \$35,500
	<b>Description</b>	The Boys & Girls Clubs of Southern Nevada will use funding to help support the Hope & Opportunity program. This program offers educational, prevention and money management life skills programs to North Las Vegas at-risk school age youth.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	100 at risk Youth
	<b>Location Description</b>	2627 Donna St. North Las Vegas, NV 89030
	<b>Planned Activities</b>	Youth Services - 05D
<b>7</b>	<b>Project Name</b>	Health Coaching Project - Foundation for Positively Kids, Inc.
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Address the needs of at-risk youth. Support health and nutritional needs of low income Social services to address changing situations
	<b>Funding</b>	CDBG: \$33,100
	<b>Description</b>	Foundation for Positively Kids, Inc's project will provide a health coach to be stationed at the Positively Kids School-Based Health Center located at Martinez Elementary School. Funding will enable Positively Kids to assess health and health-related social service needs for school-aged children and their families in North Las Vegas and develop comprehensive care plans for each child and family.

	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	300 youth and their families
	<b>Location Description</b>	50 Judson Ave, North Las Vegas, NV 89030
	<b>Planned Activities</b>	Health Services - 05M Youth Services - 05L
<b>8</b>	<b>Project Name</b>	Baby First Services - HELP of Southern Nevada
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Support health and nutritional needs of low income Social services to address changing situations
	<b>Funding</b>	CDBG: \$37,800
	<b>Description</b>	Baby First Services will offer early prenatal guidance, information, and mother-to-mother support for at-risk pregnant teenagers. Classes available include Baby Find, Healthy Habits and Smart Shop, Becoming a Mom, and Safe Sleep for Your Baby. Other direct client services are available based on funding and donations, such as prenatal vitamins, diapers, formula, wipes, and other baby items. Families can receive assistance every 30 days for babies up to 1 year of age.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	75 families



	<b>Location Description</b>	1640 E Flamingo Road #100, Las Vegas, NV 89119
	<b>Planned Activities</b>	Health Services - 05M Youth Services-05D
<b>9</b>	<b>Project Name</b>	Utilities Assistance - Nevada Partners
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Social services to address changing situations
	<b>Funding</b>	CDBG: \$29,200.96 (amended from \$0)
	<b>Description</b>	Nevada Partners Utility Assistance Program (UAP) will address emergency need to maintain utility services. UAP works to solve the immediate hardship and addresses long-term needs with financial and budget counseling. The goal is to provide resources, programs, and services to support the household in gaining financial stability
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40
	<b>Location Description</b>	710 W Lake Mead Blvd, North Las Vegas, NV 89030
	<b>Planned Activities</b>	Subsistence Payments 05Q
<b>11</b>	<b>Project Name</b>	2019 HESG Homeless Projects
	<b>Target Area</b>	City of North Las Vegas: Citywide

	<b>Goals Supported</b>	Expand and support services throughout City Support activities through Planning & Admin
	<b>Needs Addressed</b>	Address supportive service needs of Homeless Social services to address changing situations
	<b>Funding</b>	ESG: \$171,951
	<b>Description</b>	HELP of Southern Nevada - \$20,700; Lutheran Social Services - \$15,600; The Shade Tree-Emergency Shelter - \$31,000; Salvation Army-Rapid Rehousing - \$91,755; ESG Administration - \$12,896
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	Homeless Households-783
	<b>Location Description</b>	1501 Las Vegas Blvd., Las Vegas, NV 89101; 1 West Owens Ave., Las Vegas, NV 89030; various locations
	<b>Planned Activities</b>	Operating costs of Homeless-03T Essential Services-05 Administration-21A
<b>12</b>	<b>Project Name</b>	Choice NRSA
	<b>Target Area</b>	Choice Neighborhood Revitalization Strategy Area (NRSA)
	<b>Goals Supported</b>	Expand and support services in Choice NRSA
	<b>Needs Addressed</b>	Create community education and gathering spaces Address the needs of at-risk youth. Support health and nutritional needs of low income Increase access to job training and placement, microbusiness Social services to address changing situations

<b>Funding</b>	CDBG: \$311,445
<b>Description</b>	Choice NRSA Public Services, Capital Improvements. Public Services will include job training and placement and entrepreneurship; Business networking & Development; Neighborhood Outreach; College Prep program. Total amount for Public Services is \$130,000. Capital Improvements will include neighborhood beautification/revitalization; housing improvement; Community Gardens; community arts projects. Total amount for Capital Improvement projects is \$131,445 - Chicanos Por La Causa (CPLC) will be the designated Community Based Development Organization (CBDO) to carry out these NRSA activities per 24 CFR 570.204 (c) (1)
<b>Target Date</b>	6/30/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	<p>9 low income residents will receive job training; 5 low income residents will receive job placements; 6 low income households will be assisted in creating small business</p> <p>10 additional low-income households/residents will become actively involved in Community Engagement activities</p> <p>Recruit 3 low income business owners to be involved in business networking &amp; development</p> <p>30 low income youth to be involved in college prep activities</p> <p>100 low-income families and 100 low-income youth will participate in Zion Community Garden activities</p> <p>5-7 low-income homes/properties will receive needed repairs or facade improvements</p> <p>10-20 low-income residents will participate in a community arts project</p>
<b>Location Description</b>	Choice NRSA target area

	<b>Planned Activities</b>	Public Services General - 05 (Community Engagement and Networking activities) Capacity Building - 19C Public Information - 21C Employment Training - 05H Micro-Enterprise Assistance - 18C Handicapped Services - 05B Neighborhood Facilities - 03E Parks, Recreational Facilities - 03F (Community art in public spaces) Senior services - 05A Youth services - 05D
<b>12</b>	<b>Project Name</b>	CNLV Neighborhood Parks Improvement Project
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services throughout City
	<b>Needs Addressed</b>	Create community education and gathering spaces
	<b>Funding</b>	CDBG: \$0
	<b>Description</b>	The Neighborhood Parks Improvement Project will upgrade park facilities at Petitti Park and Valley View Park. Project will upgrade lighting fixtures, playground equipment, ground surfaces and canopies to safety standards.
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	23,950 low to moderate residents from the surrounding area

	<b>Location Description</b>	Petitti Park - 2500 Donna Street, North Las Vegas, 89030 Valley View Park - 200 Bennett Street, North Las Vegas 89030
	<b>Planned Activities</b>	Parks, Recreational Facilities - 03F
<b>13</b>	<b>Project Name</b>	CNLV Downtown Library Renovation Project
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Improve and construct public facilities - Library
	<b>Needs Addressed</b>	Create community education and gathering spaces
	<b>Funding</b>	CDBG: \$934,333
	<b>Description</b>	Building renovation to use for CNLV Main Downtown Public Library
	<b>Target Date</b>	6/30/2020
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	All households, including low to moderate income residents, in North Las Vegas.
	<b>Location Description</b>	1936 White St, North Las Vegas, NV 89030
	<b>Planned Activities</b>	Neighborhood Facilities-03E
<b>14</b>	<b>Project Name</b>	CDBG Administration
	<b>Target Area</b>	City of North Las Vegas: Citywide
	<b>Goals Supported</b>	Expand and support services in Choice NRSA Expand and support services throughout City Improve and construct public facilities - Library Support activities through Planning & Admin

<b>Needs Addressed</b>	Address supportive service needs of Homeless Create community education and gathering spaces Address the needs of at-risk youth. Support health and nutritional needs of low income Increase access to job training and placement Social services to address changing situations
<b>Funding</b>	CDBG: \$383,316
<b>Description</b>	Administration of CDBG funds
<b>Target Date</b>	6/30/2020
<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1970 households
<b>Location Description</b>	2250 Las Vegas Boulevard North.
<b>Planned Activities</b>	General Program Administration-21A

## **AP-50 Geographic Distribution - 91.420, 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

North Las Vegas will prioritize CDBG investments to assist individual households, many of which reside in the NRSA's "Urban Core".

The CNLV Choice NRSA is a 1.25 square mile area that was identified in the original CNI grant application to HUD based on criteria established by CNI guidelines. The Urban Core of North Las Vegas is in the southwest corner of CNLV, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts Urban Core of North Las Vegas.

The Urban Core's current population is primarily minorities of African-American and Hispanic descent. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core. The historic concentration of low-income housing, limited bank credit, stymied neighborhood and business development, and dearth of public services led to a negative reputation and financially struggling times for the Urban Core.

Almost 7,500 residents live in the Urban Core, the residents are generally slightly older than those in other areas of CNLV but are on par with Clark County. The larger average household size is probably due to multigenerational households, which are more common among many new immigrants and minority households. The Urban Core retains a strong African-American community even though the percentage of African-American residents has decreased over the last two decades. The Hispanic/Latino population has steadily grown during that same period, and now accounts for 43% of the total population.

All NRSA projects will be directed to the Urban Core of CNLV.

### **Geographic Distribution**

<b>Target Area</b>	<b>Percentage of Funds</b>
City of North Las Vegas: Citywide	84
Choice Neighborhood Revitalization Strategy Area (NRSA)	16

**Table 8 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

CDBG eligible census tracts are areas where at least 51 percent of the residents are low- to moderate-income persons and reside in a primarily residential area.

There is a total of 39 census tract block groups that are eligible for CDBG in North Las Vegas. The

majority of CDBG eligible census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative's Urban Core overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the City. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

While the rest of the CNLV and surrounding Clark County experienced a large population growth over the last two decades, the Urban Core in North Las Vegas experienced very limited growth due to:

- Lack of new investment
- Aging housing stock
- Distressed assisted housing developments
- Crime

These factors contributed to a decline in the physical and social fabric of the area, which is why these geographic boundaries were selected for the Neighborhood Revitalization Strategy Area (NRSA).

## **Discussion**

Please see above.



## **AP-65 Homeless and Other Special Needs Activities - 91.420, 91.220(i)**

### **Introduction**

This section discusses how the CNLV will address the needs of persons at risk of and experiencing homelessness in the CNLV during PY2019.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The CNLV Police and Code Enforcement departments along with members of the CNLV Infrastructure Maintenance team visit homelessness encampments weekly. This team is inclusive of Spanish speakers, mental health practitioners, substance abuse practitioners and social workers, who actively engage homeless individuals and families and assesses them for referral to an agency appropriate for their needs including; transportation, referral to other services and housing placement. Interventions are conducted when encampments arise and typically include collaboration among PD, Code Enforcement, and homeless service providers, with providers prioritizing homeless encampment residents for placement in housing. This outreach team is called the M.O.R.E team and they are a subsidiary of the Metropolitan Police Department.

Outreach to persons who are experiencing homelessness will be conducted by partner organizations. The CNLV works with the CoC to support any and all regional efforts towards outreach. CNLV also, through their Emergency Solutions Grant opportunity, encourages essential Services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non-facility-based care.

Through the ESG programs, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

The CNLV will fund four programs with ESG over the next year to assess the needs of persons experiencing homelessness through case management. Case manager will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The CNLV currently participates in a quarterly series of Homelessness Visioning Meetings and will continue this strategic planning process. In these meetings, the CNLV has strategized emergency and transitional housing solutions to address the needs of its homeless citizens.

The CNLV's short-term and temporary strategy includes a tent community on a CNLV -owned lot. The exact lot is still to be determined but would be located near the Corridor of Hope. Currently, trespassing is not permitted on these CNLV -owned lots (fencing is set-up on the back of the sidewalk to prevent trespassers).

The tent city would be comprised of temporary housing units (e.g. tents, lean-tos) and would be a no violence zone. The community would need: temporary bathrooms and sanitation/hygiene facilities, lighting and power, regular police patrols, and onsite visits from social service providers for outreach and assistance.

More discussion is needed to explore different ideas on location and land opportunities.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

In addition to short-term and temporary housing solutions, the CNLV is also strategizing long-term and permanent solutions through a tiny house village, similar to the Austin model. For a permanent location for chronically homeless individuals, more discussion is needed for a suitable site of 20 acres or more, because available land is hard to come by and federal land could be the only choice for this type of service. The CNLV is still trying to determine how large or small the program should be and how it ties it into the existing Continuum of Care. The tiny house village would include around 200 units of tiny homes, trailers, teepees, or experimental homes and have access to public transportation. Minimal rent would be charged to keep units affordable and a non-profit organization would ultimately manage the village. Communal facilities would include kitchen, bathroom/showers, laundry, garden, stores, entertainment, etc. In addition to providing residents with a safe space to live, the tiny home village would provide a permanent mailing address (helps with PD/parole registration, job searches, pride and sense of belonging, etc.) and social services that would come directly to the community.

The CNLV is planning to build its own M.O.R.E team, to work strictly within our municipality to coordinate activities around the Corridor of Hope. This will aid the CNLV in becoming more effective in addressing the homeless needs of the difficult to serve, and to more efficiently coordinate with the City of Las Vegas and their encampment intervention days. Our future contracts for clean-up will take into consideration the providers within the corridor, in order to provide collaborative methods to address homelessness, and use homeless residents to clean the streets where they dwell; by providing employment, or as stipend to homeless persons. The CNLV desires to work closely with chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, as they make the transition to permanent housing and independent living. The

goal is to shorten the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units providing a source of employment.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions) or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

In addition to the upcoming investment in the Choice Neighborhood Revitalization Strategy Area (which will help low-income individuals and families), the CNLV plans to increase public outreach efforts and partnerships. The CNLV plans to create a campaign for the homeless, the public, businesses, and faith-based community to create a mainstream flow of information and create better accessibility to services. The CNLV will train staff on best practices and add information and resources to the CNLV website.

## **Discussion**

Please see above.

## **AP-75 Barriers to affordable housing -91.420, 91.220(j)**

### **Introduction**

CNLV has an approved Assessment of Fair Housing (AFH) from October 2017.

A summary of AFH findings includes:

- In the CNLV, neighborhoods with the highest poverty levels are also those with large populations of Hispanic and Black residents.
- Homeownership has declined in both the CNLV and the Region since 2000. Black and Native American households have the lowest homeownership rates in the CNLV.
- Limiting the ability of certain residents to own homes—particularly in fast-growing and high-demand markets—prevents wealth creation and widens economic gaps.
- Some land use regulations and development approval processes could be improved to facilitate redevelopment.
- In addition, the CNLV does not have a mechanism online to track when Certificates of Occupancy are issued, and they do not provide this information over the phone; this makes it difficult for fair housing groups to monitor compliance with fair housing accessibility standards.
- The high poverty areas in the CNLV are predominately older, residential neighborhoods, which could explain the lack of nearby commercial land uses.
- The CNLV’s racially and ethnically concentrated areas of poverty has the lowest labor market index—and is also home to residents who have historically faced discrimination in employment markets.
- Hispanic and Black children—largely clustered in southern neighborhoods in the CNLV—have low to moderate access to high proficiency schools.
- Residents consistently emphasized the lack of shopping and retail options in the southern part of the CNLV.
- As part of the enforcement and outreach analysis, the CNLV’s and the PHA’s webpages were reviewed for fair housing information. The search found little to no fair housing information.

Affordable housing that accommodates the needs of persons with disabilities is particularly difficult to find in the CNLV; this is partially due to the age of the CNLV’s housing stock. Group/residential homes are not well received in some neighborhoods and there are no disabled-only designated publicly-assisted developments in the CNLV.

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

The primary barriers to housing choice and economic opportunity in the CNLV are not related to land use, building codes, development fees, or tax policies. The primary barriers include:

- Lack of private Investment
- Foreclosures
- Lack of access to opportunity
- Segregation by race and ethnicity
- Disproportionate housing needs
- Lack of accessible, affordable housing
- Fair housing enforcement

### **Discussion**

Please see above.

## **AP-85 Other Actions - 91.420, 91.220(k)**

This section discusses the Other Actions the CNLV will take to address the needs of low-income residents.

### **Actions planned to address obstacles to meeting underserved needs**

The CNLV will continue to engage in the regional dialogue with neighboring communities and service providers to identify and address underserved needs, maintain affordable housing, and reduce the number of families living in poverty.

### **Actions planned to foster and maintain affordable housing**

The CNLV is working to improve housing stock and increase housing opportunities for residents, particularly in the NRSA. Chicanos Por La Causa (CPLC), the group that will oversee the overall implementation of Choice Strategies for the CNLV's Choice NRSA, will work with neighborhood residents to identify housing in disrepair needing rehab or façade improvement. In year 2, CPLC will also utilize and expand their Down Payment Assistance (DPA) Program in order to increase the number low-to-moderate income households that can qualify to purchase homes and will implement this program for within the CNLV NRSA target area. Program funds will allow approved applicants to receive a housing grant usable to cover the cost of down payment and closing cost requirements over the course of 24 months.

### **Actions planned to reduce lead-based paint hazards**

The CNLV addresses lead paint hazards on homes build prior to 1978 through its Owner-Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate-income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

### **Actions planned to reduce the number of poverty-level families**

Through the Choice Transformation Plan and the NRSA, CNLV is focusing significant efforts on reducing poverty within the most underserved areas. Through employment services and training programs, entrepreneurship, a community garden, public art, and increased educational opportunities, the CNLV aims to reduce poverty, provide more opportunity, and help the community thrive.

### **Actions planned to develop institutional structure**

CNLV has well-developed partnerships with nonprofit housing providers, including the Southern Nevada Regional Housing Authority, economic development organizations, and social service agencies. Staff will continue to facilitate these partnerships and collaborate with partners to deliver programs to address housing needs.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Foods and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

### **Discussion**

Please see above.

## Program Specific Requirements

### AP-90 Program Specific Requirements - 91.420, 91.220(I)(1,2,4)

#### Introduction

The following section outlines the program specific requirements and how they will be met by CNLV.

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
<b>Total Program Income:</b>	<b>0</b>

#### Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	100.00%



**Emergency Solutions Grant (ESG)**  
**Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

Individuals and families eligible for emergency shelter housing funded by ESG funds must be homeless as defined by the General Definition of Homeless Individual, found in the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH Act) Section 103 [42 USC 11302]:

(a) In general, for purposes of this chapter, the terms “homeless”, “homeless individual”, and “homeless person” means— [1]

(1) an individual or family who lacks a fixed, regular, and adequate nighttime residence;

(2) an individual or family with a primary nighttime residence that is a public or private place not designed for or ordinarily used as a regular sleeping accommodation for human beings;

(3) an individual or family living in a supervised publicly or privately-operated shelter designated to provide temporary living arrangements;

(4) an individual who resided in a shelter or place not meant for human habitation and who is exiting an institution where he or she temporarily resided;

(5) an individual or family who—

(A) will imminently lose their housing;

(B) has no subsequent residence identified; and

(C) lacks the resources or support networks needed to obtain other permanent housing; and

(6) unaccompanied youth and homeless families with children and youth defined as homeless under other Federal statutes who—

(A) have experienced a long-term period without living independently in permanent housing,

(B) have experienced persistent instability as measured by frequent moves over such period, and

(C) can be expected to continue in such status for an extended period of time because of chronic disabilities, chronic physical health or mental health conditions, substance addiction, histories of domestic violence or childhood abuse, the presence of a child or youth with a disability, or multiple barriers to employment.

(b) Domestic violence and other dangerous or life-threatening conditions

Notwithstanding any other provision of this section, the CNLV shall consider to be homeless any individual or family who is fleeing, or is attempting to flee, domestic violence, dating violence, sexual assault, stalking, or other dangerous or life-threatening conditions in the individual's or family's current housing situation, including where the health and safety of children are jeopardized, and who have no other residence and lack the resources or support networks to obtain other permanent housing.

(c) Income eligibility

(d) Exclusion, for purposes of this chapter, the term "homeless" or "homeless individual" does not include any individual imprisoned or otherwise detained pursuant to an Act of the Congress or a State law.

(e) Persons experiencing homelessness, any references to homeless individuals (including homeless persons) or homeless groups (including homeless persons) shall be considered to include, and to refer to, individuals experiencing homelessness or groups experiencing homelessness, respectively.

(f) Standards for targeting and providing essential services related to street outreach. Outreach must be conducted to zip codes within the CNLV and addressing encampments within the jurisdictional boundaries.

Please refer to appendix F in the consolidated plan for full details and updated ESG written standards.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG through the CNLV, who also primarily serve homeless individuals who are 18 years of age and older are required to participate in the Coordinated Intake (CI) process. Homeless individuals will be assessed using the Community Housing Assessment Tool (CHAT) during Intake. There are currently two major hubs for the intake process, Clark County Social Services, and also for homeless single veterans, the Veterans Administration Administrative Community Resource & Referral Center (CRCC). During intake homeless individuals will be assessed, evaluated, and referred to services if they are available and appropriate for the individual, through the Continuum of Care, and/or other providers in the community. Homeless service providers who serve other types of sub-populations such as families and youth will also be required to use the centralized coordinated intake process once it is implemented for that particular sub-population. Based on the CoC's CI, ESG recipients shall be required to use that system to help determine an individual or family's need for emergency shelter or other ESG funded assistance.

ESG sub-recipients are responsible to assess an individual or family's initial need for emergency shelter and must re-assess their need on an ongoing basis to ensure that only those individual or families with the greatest need receive ESG-funded emergency shelter assistance. Shelters that serve families must serve all eligible families and may not refuse services based on the age of children or the size of the family.

Client re-assessment will take place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations. Clients have opportunity to provide assessment and feedback of programs as well.

Clients assisted with ESG funds are to be entered into HMIS during client intake and agency must maintain a minimum HMIS data quality of 90%. Agencies solely providing emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database should be used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

CNLV uses a Citizen's Advisory Committee (CAC) to review applications, applicants, and make recommendations for based on their perception of the community's needs. All applications are reviewed by staff for eligibility and completeness prior to review by the CAC.

CAC gives recommendations to the CNLV City Council, who makes the final project selections for submittal to the CNLV and eventually HUD. HUD must approve the selected projects before an award notification is made.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The CNLV is part of the SNH CoC, which works together with all of the regional ESG recipients. Southern Nevada has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each the individual political jurisdiction. As a result, the governance structure recognizes the initial regional framework designed by SNRPC in 2003, while incorporating the rules and regulations enacted through the HEARTH Act and the Continuum of Care (CoC) Program in 2009. In 2014, both the Southern Nevada Homelessness Continuum of Care (SNH CoC) and the Southern Nevada Homelessness Continuum of Care Board (SNH CoC Board) were defined. Although, Clark County Social Service provides the staff support for the much of the activities of the SNH CoC. The SNH CoC Board, comprised of local stakeholders, Homeless individuals, and the CNLV staff oversees the activities CoC. This oversight includes identification of homeless issues, gaps in services, coordination of the allocation of funds, and the

development and biannual evaluation of HELP HOPE HOME, and Southern Nevada's Regional Plan to End Homelessness.

The CNLV also plans to reach out and consult with residents that are experiencing homelessness or were formerly homeless to improve participation by this population and get a better understanding of whether their needs are being met. With the help of non-profit service providers, the city will meet and/or survey individuals to discuss how ESG projects and programs are working and what should be changed. Information gathered through these activities will be considered in the next annual Action Plan and the development of the CAPER.

#### 5. Describe performance standards for evaluating ESG.

Programs are subjected to "on-site monitoring" by jurisdiction staff or a HUD representative on a 24-hour notice during normal working hours. Representatives are granted access to all program records for audit, examination, and review and may request to interview program recipients who volunteer to be interviewed.

All monitoring in is to be based on the following risk analysis process (subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)

- Schedule monitoring visit with subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting monitoring
- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings. It should also include recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The CoC has hired an External Monitoring Group to monitor CoC programs as well as ESG programs. Fiscal year 2017/2018 was the first year of this trial endeavor with the possibility of a contract extension for the remainder of the consolidated plan period. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally-funded agencies or initiatives.

## **Discussion**

Please see above.