

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The 2018 program year marked the first year that the City of North Las Vegas's (CNLV) obtained status as its own entitlement jurisdiction. The City's initial Consolidated Plan covered the 2 year period 2018-2020, which places us in line with Clark County and other local jurisdictions to develop our 5 year Consolidated Plan beginning July 2020-June 2024. This entitlement designation covers our CDBG allocation and ESG allocations. The City's HOME program remains within the Clark County Consortium.

The FY2018 accomplishment narratives that follow provide details on how available CDBG and ESG resources were utilized to address service needs over the reporting period. It is important to note that there may be a disconnect between funding committed and actual expenditures, and they should not be considered mutually exclusive. For example, federal funding may have been committed by the City in the reporting period for a particular program, but only partially expended during that same period. Likewise, funding committed during the previous fiscal year (FY2017) while under Clark County may have been expended during this reporting period.

Highlights of our first year include successful implementation of our CDBG public services and our ESG grants. We also successfully completed three of our major Capital Improvement projects: the ADA Sidewalks project, the Water valve Replacement Project and the Taylor and Reynolds Waterline project. Although the funds associated with these projects stay with Clark County, these projects were hold over/carryover projects from our transition from Clark County. Both the City and Clark County maintain oversight of these projects.

The City, in conjunction with Clark County and HUD also managed the transfer of \$1,210,568 of CDBG Capital Improvement funds that will be used to implement the Neighborhood Parks Improvement project and the Downtown Library Renovation project. These funds were received by the City in July of 2019. Although the City did receive its first Neighborhood Revitalization Strategy Area (NRSA) designation in August 2019, for administrative and practical reasons the decision was made to not implement the NRSA until the current 2019 program year.

This CAPER covers the period from July 1, 2018 through June 30, 2019 for the City's CDBG and ESG activities. This report also includes some information on the use of the City General Fund and HOME Consortium funds and activities (still provided through Clark County), including Low Income Housing Trust Fund (LIHTF). However, it is important to note that some tables below show accomplishments using CDBG funds only as required by HUD. References to other federal programs and local funding sources are made to illustrate the coordination of all funding sources and the efforts within the City to improve the lives of our low- and moderate-income (LMI) residents.

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals:

CNLV successfully implemented its CDBG public services programs in FY 2018. Although some contracts had to be restructured during the program year, the programs as a whole exceeded their objectives as noted in the chart below. CNLV ESG programs were also implemented successfully.

Substantial Amendments

CNLV also made the following amendments in FY 2018 that were reflected in the 2018 Action Plan Amendment.

The first amendment reallocated CDBG public service dollars from four public service subrecipients to three:

1. The 2 Gay & Lesbian programs funded in 18/19 closed due to major unanticipated changes in their organization. Their combined allocation of \$32,905 was reallocated to Catholic Charities Meals on Wheels (MOW) to raise their contract amount from \$34,295 to \$67,200. The contract period was extended a year, July 1, 2019 through June 30, 2020.
2. The Catholic Charities Resident Empowerment Program (Project HOPE) was reduced from its original allocation of \$34,295 to \$13,191 (-\$21,104). Money Management International (MMI) previously Financial Guidance Center was reduced from their original allocation of \$9,603 to \$1,506 (-\$8,097). The combined reduction of these 2 programs totaled \$29,201 was reallocated to Nevada Partners Utilities Assistance program.
3. The Foundation for Positively Kids (FPK) was reduced from its original allocation of \$28,808 to \$20,205, a \$8,096 reduction. This amount was added to Volunteers In Medicine (VIM) contract and raised their total amount from \$28,808 to \$37,411. There was no extension of time added to this contract amendment.

The second amendment done by CNLV included the reallocation of the \$351,899 in Neighborhood Revitalization Strategy Area (NRSA) funds to the Downtown Public Library renovation project. The first year implementation of the NRSA was delayed due to administrative reasons. The NRSA is, however, being implemented in FY 2019.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	540	0	0.00%			
Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	100	0	0.00%			
Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Direct Financial Assistance to Homebuyers	Households Assisted	34	0	0.00%			
Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Jobs created/retained	Jobs	115	0	0.00%			
Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Businesses assisted	Businesses Assisted	40	0	0.00%			

Expand and support services in Choice NRSA	Non-Housing Community Development Public Services		Other	Other	5020	0	0.00%			
Expand and support services throughout City	Homeless Non-Homeless Special Needs Non-Housing Community Development Public Services		Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3536	3704	104.75%			
Improve and construct public facilities - Library	Non-Housing Community Development Public Facilities		Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	125000	0	0.00%			
Support activities through Planning & Admin	Planning & Administration		Other	Other	1	1	100.00%			

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The projects and programs identified in the previous chart are those priorities that address the city’s highest need areas. All public service projects address low income residents and communities. The capital improvement projects address low mod areas and populations. The Choice NRSA, although not yet implemented, will address needs of residents that were identified in the Choice Neighborhood Transformation Plan. The following outlines the goal areas outlined in CNLV’s 2018 Action Plan:

Goal 1. Expand and support services for low income residents living throughout the City

CNLV implemented its CDBG Public Service programs with The Shade Tree, Volunteers in Medicine, Salvation Army, Foundation for Positively Kids, Boys & Girls Club, Catholic Charities, Lutheran Social Services, and HELP of Southern Nevada. Services ranged from social services, emergency shelter, youth education, senior services and health related services.

Goal2. Expand and support services for low income residents, focusing on those living in the Choice NRSA

CNLV received its NRSA designation in FY 2018 but will begin implementation of the NRSA projects in 2019 and will focus on the following activities: Community outreach and education; job training, placement and development; community garden expansion and development; increasing housing opportunities for residents; neighborhood revitalization; community and public arts; and youth educational and leadership program.

Goal 3. Construction/renovation of a new Downtown public library

This project will create community education opportunities and gathering spaces as well as address the needs of at-risk youth. Last year construction on the project was delayed due to unanticipated design and predevelopment issues. We have, however, taken proactive steps to address those design and predevelopment issues in FY 2019 and anticipate construction activities to begin the latter half of FY 2019.

Goal 4. Public facilities and infrastructure improvements benefitting low and moderate income residents

This goal is being accomplished through the Neighborhood Parks Improvement project targeting Pettiti Park and Valley View Park. The funds for this project were part of the transfer of CDBG dollars from the County to CNLV. Although the project was approved in FY 2018 the funds through that were transferred through an Interlocal agreement between Clark County & CNLV was not received by the City until July 2019. Work on the project has begun and will be completed by mid FY 2019.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted). 91.520(a)

	CDBG	ESG
White	403	1,731
Black or African American	271	1,516
Asian	18	98
American Indian or American Native	2	40
Native Hawaiian or Other Pacific Islander	2	29
Total	696	3,414
Hispanic	214	2,997
Not Hispanic	482	417

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

City of North Las Vegas is a multicultural population and we make every effort to reach out to all low-mod residents as well as low-mod communities. According to a needs assessment conducted through CNLV's Assessment of Fair Housing in 2017, CNLV neighborhoods with the highest poverty levels are also those with large populations of Hispanic and Black residents. City residents feel that these neighborhoods limit residents' access to opportunity due to high crime, a lack of employment opportunities, and a lack of shopping. Hispanic residents, in particular, are most likely to be affected by high poverty and are disproportionately represented in Racially and Ethnically Concentrated Areas of Poverty (R/ECAPs) than expected (83% of Hispanic residents live in R/ECAPs compared to just 40% of residents in the city overall). Conversely, non-Hispanic White residents are under-represented in R/ECAPs (7% in R/ECAPs v. 28% of residents overall).

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,026,478	641,980
ESG	public - federal	168,153	161,511
General Fund	public - local	30,000	30,000
Other	public - federal	436,642	436,642

Table 3 - Resources Made Available

Narrative

The City provides matching funds by providing 10 % match to our CDBG allocation for administrative costs/staff. this increases to 20% in FY 2019 ESG subrecipients submit match documentation with each drawdown to ensure compliance with this requirement. The matching funds are contributed to the ESG program and expended for the subrecipient's allowable ESG costs. Matching funds are used in accordance with all requirements that apply to ESG grant funds, except for the expenditure limits in 24 CFR 576.100. Matching requirements for ESG Program funds will be met on a dollar for dollar basis by the nonprofit organizations receiving ESG program funds. Most matching funds come from private donations, other federal and state funding and volunteer time.

CNLV has General Fund and NSP dollars available during the strategic plan period. NSP dollars available for development and affordable housing currently totals \$2,613,838.

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CNLV City-wide	90%	90%	Public Services, Capital projects, and Administration
Choice NRSA	10%	10%	Public service and neighborhood improvement activities

Table 4 – Identify the geographic distribution and location of investments

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Federal and state funds that can potentially be leveraged with CDBG include:

- Low Income Housing Tax Credit (LIHTC)
- Nevada Housing Division (NHD) tax exempt bonds
- NHD Growing Affordable Housing Program Nonprofit organizations utilize other federal, state, and private grant funds. Public Housing programs including Family Self Sufficiency, Section 8, and Public Housing Comprehensive Grants provide additional funding. In 2008, the CNLV purchased a 1 acre site along the southern border of the city in the designated NRSA with CDBG funds. CNLV is donating the site for a community health clinic, which will be developed by Sargem LLC with private funds. The health clinic will be connected to the Buena Vista Springs campus, an 18 acre development of a multimodal senior living/medical complex just across the street. These developments should create over 250 well paying, career oriented jobs in addition to a number of construction jobs over the next few years that will directly benefit the community and around the NRSA. CNLV is working with Sargem to offer local residents first access to job and training opportunities. These projects are just getting underway and we anticipate they will bring up to \$50 million in private investment dollars for the multimodal senior medical and housing complex. In FY 2018 CNLV Utility Enterprise Funds provided \$144,365 in matching funds to a \$372,600 CDBG allocation for the water valve replacement upgrade in CDBG eligible residential areas to replace 50+ year old valves. In FY 2018 North Las Vegas allocated its remaining State of Nevada NSP1 Line of Credit of \$436,642 to Clark County toward the development of the ASI NCEP Spencer Street campus project. The facility will assist medically fragile homeless individuals and traumatic/acquired brain injury clients from throughout Clark County, including the city of North Las Vegas. Specifically, these State NSP1 funds will help bridge the gap in the current funding for the project.

HOME projects:

Although CNLV HOME projects are still part of the Clark County Consortium and are reported on in detail in the Clark County CAPER, the City plans and implements projects utilizing HOME, state and federal, and State LIHTF dollars. See section CR 20 for a description of affordable housing projects funded in CNLV through HOME and LIHTF funds. In FY 2018, \$1,168,615 in HOME and LIHTF funds were used to fund the Madison Palms senior affordable housing project, the North 5 apartments, and the SFOOR program (Single Family Owner Occupied Rehab).

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	0	0
Number of Special-Needs households to be provided affordable housing units	0	0
Total	0	0

Table 5 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	0	0
Number of households supported through Rehab of Existing Units	0	0
Number of households supported through Acquisition of Existing Units	0	0
Total	0	0

Table 6 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

CNLV affordable housing goals and objectives have generally been accomplished using HOME funds. CNLV HOME funds are received through the County Consortium in which CNLV participates. CNLV goals and accomplishments for rental assistance and affordable housing units are reported through the Clark County HOME Consortium and the Clark County CAPER.

However, over the past year CNLV has completed a number of projects with HOME funds that address the need of obtaining, improving or developing new affordable housing units within CNLV.

- The development of Donna Louise Phase 1, which is located in the Northern part of the City and was developed and constructed by Community Development Program Centers of Nevada (CDPCN). Funding for the project consisted of CNLV HOME funds, State Tax Credits, and private

financing. The project consists of 48 units of family apartments, constructed in one phase. The project provides thirty one one-bedroom units and eighteen two-bedroom units and target families at 60% area median income. project was completed in 2018

- The development of Madison Palms Senior Apartments, which are located in North Las Vegas and were developed and constructed by George Gekakis, Inc. Madison Palms Senior Apartments includes a total of 126 two-bedroom, age restricted units, of which 54 units will be financed with tax-exempt bonds, and the remaining 72 units will be financed with Low Income Housing Tax Credits (LIHTC). Also included in the financing are North Las Vegas and Clark County HOME funds as well as private mortgage funds. The property will be 100% affordable, age-restricted to 55+ for seniors with incomes at 60% AMI. Project was completed in FY 2018.
- The development of the North 5th which is 176 unit is a new construction family property located on the corner of North 5th Street and East Rome Blvd. in North Las Vegas. The project will include 1, 2, and 3 bedroom apartments. The property will serve residents at 60% of the area median income. Twenty-four of the units will be unrestricted. The property will include amenities such as a computer lab, a fitness room, and outdoor open space. This project was also completed in FY 2018. CNLV HOME funds and Tax Credits were used for this development as well.
- Rebuilding Together of Southern Nevada provided housing rehab services through our SFOOR program (Single Family Owner Occupied Rehab).

Discuss how these outcomes will impact future annual action plans.

Because of the great need in the City of North Las Vegas and the greater Las Vegas area for affordable housing, CNLV will continue to address this issue using HOME funds as well as CDBG funds where applicable. This will be an important focus for the City as we develop our upcoming 5 year comprehensive plan.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	2,754	0
Low-income	603	0
Moderate-income	347	0
Total	3,704	0

Table 7 – Number of Households Served

Narrative Information

Much of our CDBG and ESG dollars are utilized in CDBG eligible areas of the City based on census tract information. This allows us to better target the use of our limited resources. However, CDBG dollars and services are not limited to those areas only as pockets of poverty exist throughout other parts of the City as well.

CDBG eligible census tracts are areas where at least 51 percent of the residents are low to moderate income persons and reside in a primarily residential area. There are a total of 39 census tract block groups that are eligible for CDBG in North Las Vegas. The majority of CDBG eligible census tracts are located along the southern border of the CNLV.

The Choice Neighborhood Initiative’s Urban Core (NRSA) overlaps with multiple CDBG eligible census tracts. The Urban Core is located in the southwest corner of North Las Vegas, adjacent to the City of Las Vegas, and is comprised of some of the oldest parts of the City. This area is bounded by West Cartier Avenue to the north; North 5th Street to the east; Las Vegas to the south; and Clayton Street to the west.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Three agencies funded through CNLV ESG funds provide coordinated outreach, including access to emergency shelter and assessments for coordinated entry to other housing services, such as bridge, transitional, or permanent housing: Catholic Charities, Salvation Army, and Shade Tree. Outreach to persons who are experiencing homelessness will be conducted by partner organizations.

The CNLV works with the CoC to support any and all regional efforts towards outreach. CNLV also, through their Emergency Solutions Grant opportunity, encourages essential services related to reaching out to unsheltered homeless individuals and families, connecting them with emergency shelter, housing, or critical services, and providing them with urgent, non facility based care.

Through the ESG programs, the CNLV will cover eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations. The CNLV will fund four programs with ESG over the next year to assess the needs of persons experiencing homelessness through case management. Case manager will assess the needs of homeless persons and assist them with applying for mainstream programs public benefits including TANF, Food Stamps, Medicaid, SSI, SSD and Veterans benefits.

Addressing the emergency shelter and transitional housing needs of homeless persons

CNLV also participates in shared funding with other local jurisdictions through an Interlocal agreement to address provision of inclement weather shelters to homeless individuals throughout the valley.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

In addition to the upcoming investment in the Choice Neighborhood Revitalization Strategy Area (which will help low income individuals and families), CNLV plans to increase public outreach efforts and partnerships. CNLV plans to create a campaign for the homeless, the public, businesses, and faithbased community to create a mainstream flow of information and create better accessibility to services. CNLV will train staff on best practices and add information and resources to the CNLV website.

Within the next two fiscal years CNLV also plans to build its own M.O.R.E team, to work strictly within our municipality to coordinate activities around the Corridor of Hope. This will aid CNLV in becoming more effective in addressing the homeless needs of the difficult to serve, and to more efficiently

coordinate with the City of Las Vegas and their encampment intervention days. Our future contracts for cleanup will take into consideration the providers within the corridor, in order to provide collaborative methods to address homelessness, and use homeless residents to clean the streets where they dwell; by providing employment, or as stipend to homeless persons. The CNLV desires to work closely with chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth, as they make the transition to permanent housing and independent living. The goal is to shorten the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units providing a source of employment.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

CNLV currently participates in a quarterly series of Homelessness Visioning meetings and will continue this strategic planning process. In these meetings, CNLV has strategized emergency and transitional housing solutions to address the needs of its homeless citizens. CNLV's short term and temporary strategy includes a tent community on a CNLV owned lot. The exact lot is still to be determined, but would be located near the Corridor of Hope. Currently, trespassing is not permitted on these CNLV owned lots (fencing is setup on the back of the sidewalk to prevent trespassers). In addition to short term and temporary housing solutions, CNLV is also strategizing long term and permanent solutions through a tiny house village, similar to the Austin Model. For a permanent location for chronically homeless individuals, more discussion is needed for a suitable site of 20 acres or more, because available land is hard to come by and federal land could be the only choice for this type of service. CNLV is still trying to determine how large or small the program should be and how it ties it into the existing Continuum of Care. The tiny house village would include around 200 units of tiny homes, trailers, teepees, or experimental homes and have access to public transportation. Minimal rent could be charged to keep units affordable and a non profit organization would ultimately manage the village. Communal facilities would include kitchen, bathroom/showers, laundry, garden, stores, entertainment, etc. In addition to providing residents with a safe space to live, the tiny home village would provide a permanent mailing address (helps with PD/parole registration, job searches, pride and sense of belonging, etc.) and social services that would come directly to the community.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

CNLV played a key role in working in collaboration with the Southern Nevada Regional Housing Authority (SNRHA) in the development of the Choice Neighborhood Planning grant (2015-2017). During the planning grant cycle, SNRHA used RAD financing and mixed financing programs to redevelop Rose Gardens. CNLV contributed HOME funds of \$500,000 towards that effort that also included Clark County HOME funds of \$1 million. SNRHA partnered with Nevada HAND to construct the facility. Construction was completed in November 2018 and the new four story 120 apartment complex opened in January of 2019.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

N/A

Actions taken to provide assistance to troubled PHAs

The Southern Nevada Regional Housing Authority is not designated as a troubled by HUD.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

CNLV has begun participating in an affordable housing committee created by the Southern Nevada Homebuilders Association. This committee is comprised of representatives of the local housing Authority (PHA); all local jurisdictions including Clark County, Las Vegas, Henderson; elected officials, City Council members and Clark County Commissioners; as well as several local homebuilders. The committee's purpose is to develop methods and create models for new affordable housing and establish partners and relationships with private homebuilders

CNLV has also participated in multiple roundtable discussions with Senator Cortez Masto to devise ways to eliminate barriers to developing affordable housing in the Las Vegas Valley through prioritizing alternatives and develop policies that will promote or further our ability to address the affordable housing crisis in the Valley

We have also worked closely with State Senator Ratti to develop a State Low Income Housing Tax Credit (LIHTC) program to further incentivize development in Southern Nevada.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

CNLV will continue to engage in the regional dialogue with neighboring communities and service providers to identify and address underserved needs, maintain affordable housing, and reduce the number of families living in poverty. As housing prices continue to rise in the city, affordable housing, particularly for renters at 50 percent of area median income and below, continues to be an issue of concern. In order to address this issue, CNLV is actively developing plans to fund projects that serve people of extremely low-income to help prevent homelessness or provide housing for those who are experiencing homelessness.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

CNLV addresses lead paint hazards on homes build prior to 1978 through its Owner Occupied Rehabilitation Program. The program offers home rehabilitation assistance to low and moderate income homeowners to improve their living conditions in order for their home to be safe, habitable and in compliance with local building codes as well as HUD's Lead Safe Housing Rule. The program is funded by the Department of Housing and Urban Development's HOME Investment Partnerships Program (HOME).

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

Many projects and programs funded through CDBG funds are designed to reduce the number of families in poverty through such avenues as educational opportunities, job training, or affordable housing development. In Program Year 2018, used CNLV CDBG funds for public service projects that included vocational training, homeless individual empowerment, Meals on Wheels, and rapid rehousing.

The Choice NRSA was established with the goals of addressing needs of poverty level families through economic empowerment and improving housing and access to affordable housing. Starting in 2019, the NRSA will begin to implement its program to address these community needs.

Supporting expansion of the Nevada Partners Inc. (NPI) Regional Workforce Development Center's workforce activities is a goal listed in CNLV AFH. In 2018, CNLV has taken steps to collaborate more closely with NPI to provide resources to the underserved community starting with a utilities assistance project in 2019.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

Southern Nevada Strong is a regional planning effort with the purpose of developing regional support for long-term economic success and stronger communities. The effort started with a \$3.5 million dollar grant from the U.S. Department of Housing and Urban Development, which provided resources to conduct in-depth research and community engagement focused on the issues facing southern Nevada. CNLV along with other Jurisdictions throughout the region have staff who participates in the planning and coordination efforts. CNLV has participated in several working groups including the Housing Task Force and the Regional Analysis of Impediments Task Group.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

Regional level coordination takes place through several avenues, including the Southern Nevada Regional Planning Coalition (SNRPC) and its various committees, the Southern Nevada Continuum of Care (SNH CoC), and the Southern Nevada Consortium Meetings. These collaborative groups bring together all of the local governmental jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Local jurisdictions also work together with the appropriate agencies on grant applications for funding not related to the Department of Housing and Urban Development, including Choice Neighborhoods, and the Emergency Food and Shelter Program. CNLV brings the community together for monthly meetings during the summer, fall, and winter for CDBG and ESG, through the Citizen Advisory Committee. CNLV will continue this coordination with SNRPC, SNH CoC, and the County.

CNLV continues to actively engage in the Southern Nevada Homeless Continuum of Care. The CoC works with agencies throughout the region to address gaps in the structure of programming that serves the homeless. Having developed a regional plan, "Help, Hope, Home," the city participates in CoC membership with other local jurisdictions, government agencies, nonprofits, businesses, and representatives from the homeless community. The city participates and helps coordinate funding, performance measurement, inclement weather shelter, and the annual homeless census in concert with other jurisdictions

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

Based on the strategies set forth in CNLV's Assessment of Fair Housing (AFH) conducted in 2017, the following efforts have been initiated in the 2018 program year and will continue to address in the current 2019 program year:

- 1) Evaluate development approval processes, particularly Public Works requirements, for development barriers. Evaluate outdated zoning in low income neighborhoods and the potential to update and streamline the rezoning process to facilitate private investment.
- 2) Meet with Economic/Redevelopment Departments to discuss existing and future redevelopment strategies to establish Redevelopment guidelines and evaluate redevelopment of vacant parcels to address affordable housing issues.
- 3) Explore additional private sector and foundation partnerships for vacant/underutilized buildings and land acquisition programs ("land banking"). Convert these to residential, commercial, and/or mixed-use parcels that are catalysts for neighborhood redevelopment, provision of jobs and employment training, and economic integration.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

CNLV's monitoring procedure:

- All monitoring is to be based on the following risk analysis process (Subrecipients who have had high staff turnover, who are new awardees, or who have not been monitored in two years)
- Schedule monitoring visit with Subrecipients
- Send out a letter notifying the subrecipient of the time and date of the monitoring visit
- Update monitoring tools/forms as needed
- Post schedule on calendar and notify other staff members responsible for conducting

Monitoring

- Conduct entrance conference and monitoring visit using monitoring form
- Request missing documents to be submitted by a designated time
- Send monitoring summary letter
- Letter should include findings and conclusions and the timeline for addressing findings and recommendations for improvement.

At the end of the monitoring review, staff conducts an exit conference with the appropriate participant officials or staff to discuss conclusions. In part, this serves to confirm the accuracy and completeness of the information used to form the basis for the monitoring conclusions.

The COC has hired an External Monitoring Group to monitor COC programs as well as ESG programs. ESG programs were monitored in FY 2018/2019. Strategic Progress has been selected to conduct the onsite monitoring; this team has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans or evaluation of federally funded agencies or initiatives

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

CNLV has an approved Citizen's Participation Plan (CPP) which describes the method for citizen input and participation as described below:

The Consolidated Annual Performance Evaluation Report describes the accomplishments of each project and activity undertaken during the previous fiscal year, including how funds were actually used and the extent to which these funds were used for activities that benefited low and moderate income residents. By providing detailed financial and beneficiary information, the Consolidated Annual Performance Evaluation Report (CAPER) explains how the City is carrying out its housing and community development strategies, projects, and activities.

Staff will review and assess the degree to which projects and activities achieve their objectives.

A reasonable number of copies of the performance report will be made available to citizens upon request. Comments Individuals or groups may submit comments on all aspects of the CAPER, including the performance of contractors. Comments should be submitted in writing or by email.

Complaints can be submitted in writing or email to City staff who oversees the compilation of the Consolidated Plan program. Individuals or groups filing complaints will receive a written response from the Department within 15 working days of receipt of the complaint. Public comments are acknowledged in the report after the comment period concludes

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction’s program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

One change CNLV will be making this year with its CDBG dollars is to reallocate resources to fund acquisition rehab and rental project(s) to help address the ongoing need for affordable housing within the City. Developing affordable housing has become a more immediate priority not just within CNLV but throughout the entire Las Vegas region.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	NORTH LAS VEGAS
Organizational DUNS Number	075288985
EIN/TIN Number	886000200
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Las Vegas/Clark County CoC

ESG Contact Name

Prefix	Mr
First Name	Rick
Middle Name	0
Last Name	Damian
Suffix	0
Title	Manager

ESG Contact Address

Street Address 1 2250 Las Vegas Blvd, N.
Street Address 2 Suite 208
City North Las Vegas
State NV
ZIP Code -
Phone Number 7026332612
Extension 0
Fax Number 7026421511
Email Address damianr@cityofnorthlasvegas.com

ESG Secondary Contact

Prefix Ms
First Name Jaini
Last Name Christison
Suffix 0
Title Neighborhood Services Coordinator
Phone Number 7026332764
Extension 0
Email Address christisonj@cityofnorthlasvegas.com

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2018
Program Year End Date 06/30/2019

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: NORTH LAS VEGAS
City: North Las Vegas
State: NV
Zip Code: 89030, 5877
DUNS Number: 075288985
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Unit of Government
ESG Subgrant or Contract Award Amount: 10191

Subrecipient or Contractor Name: The Shade Tree, Inc.

City: Las Vegas

State: NV

Zip Code: 89125, 0669

DUNS Number: 124825188

Is subrecipient a victim services provider: Y

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 19772

Subrecipient or Contractor Name: Salvation Army

City: Las Vegas

State: NV

Zip Code: 89107, 4506

DUNS Number: 053267167

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 108590

Subrecipient or Contractor Name: CATHOLIC CHARITIES OF SOUTHERN NEVADA

City: Las Vegas

State: NV

Zip Code: 89101, 1120

DUNS Number: 010998631

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 27680

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 18 – Shelter Information

4d. Street Outreach

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
Total	

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households

Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
Persons with Disabilities:				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	59,130
Total Number of bed-nights provided	1,821
Capacity Utilization	3.08%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The Shade Tree manages one hundred sixty-two emergency shelter beds that are available 365 days a year for a total of 59,130. Catholic Charities of Southern Nevada manages day shelter space for 250 male clients a day. The Salvation Army provided rapid rehousing for homeless residents servicing 52 individuals/families.

For the fiscal year 2018-2019 the City of North Las Vegas, along with the City of Las Vegas, City of Henderson and Clark County partnered with the CoC to standardize processes and procedures as it relates to obtaining and reporting data for compliance purposes. The following steps have been taken and are still ongoing:

1. All ESG recipients in Southern Nevada are currently working with the CoC to draft and align standardized Written Standards and Program Procedures with streamlining efforts for subrecipient agencies and allowing for more efficient use of their time to assist clients.
2. The above mentioned jurisdictions have been meeting regularly to update the Emergency Solution Grant and Rapid Rehousing written standards for consistency.
3. The final stages of revisions for Policies and Procedures are ongoing for monitoring and compliance for the CoC and ESG subrecipients.
4. The CoC monitoring for all ESG subrecipients was sub-contracted to a third party. Monitoring was to be conducted in accordance with HUD guidelines as well as all CoC performance standards.
5. The errors within the ESG Capex specifically on questions 6A, 6B, and 6C are due to ESG clients not completing an exit interview or not providing a physical copy of the social security card. The Universal Data Elements, Income, and Housing Data Quality have a higher error rate percentage because there were households who left the program without notifying the agency. When HMIS asks for a destination within the exit survey, staff can choose from: No exit interview completed, Other, Client doesn't know, Client refused to answer or Data not collected. All options result in errors within the capex report. Our proposed resolution to address these errors is having agencies request social security numbers and

manually entering the data into HMIS, as well as requesting that clients provide a physical card within 30 days or requesting other supporting documentation such as an annual tax report to verify the SS number. Before submitting the ESG Caper, we will identify any errors by generating the Program-Based, Data Quality, and Program Data reports quarterly. We will also direct ESG agencies to run the CAPER in web format before using SAGE to import the information.

Emergency Shelter GOAL: 1699 individuals will receive safe and sanitary accommodations in safe emergency shelters (Day/Night).

OUTCOME: 2,949

The goal of shelter 1699 individuals was achieved. The City of North Las Vegas, in partnership with The Shade Tree and Catholic Charities of Southern Nevada sheltered 2,949 persons and exceeded the goal stated.

Rapid Rehousing GOAL: 28 individuals will be rapidly rehoused.

OUTCOME: 52 unduplicated City of North Las Vegas clients

The goal of rapidly rehousing 28 individuals was accomplished. The City of North Las Vegas, in partnership with the Salvation Army, exceeded the goal stated.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Expenditures for Rental Assistance	0	0	103,869
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	0	103,869

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Essential Services	0	0	47,452
Operations	0	0	0
Renovation	0	0	0
Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	47,452

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2016	2017	2018
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	10,191

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2016	2017	2018
	0	0	161,512

Table 29 - Total ESG Funds Expended

11f. Match Source

	2016	2017	2018
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	27,680
State Government	0	0	0
Local Government	0	0	0
Private Funds	0	0	123,641
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	151,321

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2016	2017	2018
	0	0	312,833

Table 31 - Total Amount of Funds Expended on ESG Activities